Iraq is one of the most complicated, brutal, large-scale conflicts in the world today. During the impending military campaign to retake Mosul, nothing will be more important than the protection of civilians. The anticipated humanitarian impact of the campaign could be enormous, given the urban character of the conflict, the use of the population as human shields and with over a million people that will need protection and assistance. There are also more than 100 different parties to the conflict, with varying degrees of respect for international humanitarian law (IHL). Engaging with some of these groups is extremely difficult, if not impossible. The Humanitarian Coordinator outlined her efforts to strengthen the protection of civilians in Iraq using two examples: 1) the Fallujah operation and 2) preparations for the Mosul operation.

What steps can humanitarian leaders, including Humanitarian Coordinators and Humanitarian Country Teams, take to strengthen the respect for the protection of the civilian populations in armed conflicts?

- The Humanitarian Coordinator should be given the space and have the political backing within the UN bureaucracy and by partners, NGOs, and donors, to raise and advocate for difficult protection issues.
- Use an IHL framework to advocate publically and privately on the protection of civilians. Engage in high-level advocacy with all parties to the conflict (UN member states, government, military and other armed groups) to highlight the principles of IHL and their obligations to protect civilians. During Fallujah, advocacy with government and security actors focused on securing safe passage for civilian fleeing the conflict and mitigating the impacts on civilians from the aerial campaign. IHL is a key component of the intensive planning currently underway for Mosul. OCHA Civil Military Coordination staff are trying to work with the security actors to integrate measure to protect the civilian population and uphold IHL as part of the concept of operations for the Mosul operation.
• Use the different capacities of each member within the Humanitarian Country Team to reiterate the obligations of the parties to the conflict under IHL and pass information to vulnerable people. For example, the Iraq Humanitarian Country Team includes UN member states who are also parties to the conflict or have influence over the security actors. As such, these members’ privileged relationship can be used to disseminate messages concerning their obligations to protect civilians. In addition, many non-governmental organisations (NGOs) have extensive communication networks within local communities that can be used to relay life-saving information such as the location of safe escape routes to vulnerable people.

• When urgent protection problems arise, engage relevant Humanitarian Country Team members to work as a small team to generate a rapid solution. For example, if there is a specific case where IDPs are threatened to be sent back to dangerous conditions, the Humanitarian Country Team can identify members of the team to develop a position on the problem to guide the operation.

How does the Humanitarian Coordinator work with the Humanitarian Country Team to bring centrality of protection at the heart of the response?

• Exercise leadership to ensure that protection is at the centre of planning, preparedness, and response.
• Have a simple protection strategy/framework that makes use of the influence and capacities of each Humanitarian Country Team member.
• Ensure that protection is a standing item on the Humanitarian Country Team agenda, supported by the presentation of the Critical Protection Issues (CPI) Note. The Note can be prepared by the Protection Cluster Coordinators focused on the most critical protection priorities and include recommended actions for Humanitarian Country Team members.

• Establish accountability mechanisms, for example the Iraq IDP call centre and the PSEA network.
• Putting protection at the forefront of the operations requires funding and capacity. Humanitarian operations and protection programmes must be well funded and manned with the appropriate number and level of experienced staff.
• Ensure there is a collective leadership to push forward a clear and streamlined integration of protection into statements and actions across humanitarian partners, by making use of the draft protection framework.

Dennis Ardis
Co-coordinator of the Protection Cluster in Iraq and the Protection Working Group in the Kurdish Region of Iraq, DRC

In Iraq organisations have faced the dilemma of whether to provide much needed humanitarian aid in centres used to screen fleeting civilians. The provision of assistance is required to adhere to the humanitarian imperative, but by doing so humanitarians risk compromising principles of impartiality, ‘do no harm’, and respect for fundamental human rights. As a result, the draft ‘Taking a Principled Approach: Framework for Defining Humanitarian Engagement when Humanitarian and Protection Concerns Are Present’ was developed to facilitate principled humanitarian response across clusters. The framework was developed to provide practical guidance to operational actors who are faced with these difficult dilemmas.

What is the purpose of the framework?

• The framework provides practical guidance to facilitate operations when the most difficult situations. For example, with Shelter-NFI interventions, it recommends the type of NFIs that should be distributed at a transit centre, given that when people move, they are likely to take the items with them. Similarly, it recommends different thresholds of support across interventions. For example, the provision of life-saving medical assistance in disputed transit sites has a higher priority than education.
• The framework reinforces the distinct roles and responsibilities of the Protection Cluster, the ICCG, and the Humanitarian Country Team: I) For the Cluster, it presents a concrete mechanism for translating protection guidance into practice. II) For the ICCG, it provides nuanced, yet concrete guidance for partners – the type of guidance that reflects the operational reality faced in Iraq. III) For the Humanitarian Country Team, it reinforces the role of the Humanitarian Country Team as the primary forum for strategic and policy-level decision-making and recognizes that the nature and scope of the humanitarian response ultimately carries heavy political implications.
• The framework serves as a tool for encouraging consistency and predictability within the response, as well as transparency and accountability. It is a tool for facilitating principled humanitarian action in the most difficult situations, and providing clear guidance when compromise is required.
What are the components of the framework?

The draft framework includes four color-coded categories related to the severity of the protection and humanitarian concerns at issue. For example, the “red” category reflects a basis for conversation. In practice, partners should not hesitate to provide truly lifesaving assistance, except in the most extraordinary of circumstances. The category primarily exists to ensure that, if aid is not being provided, there is a conversation as to why. The result is a cluster-specific matrix with a hierarchy of interventions for each key location.

How can the Protection Cluster ensure that the Framework is used by humanitarians on the frontline?

Skepticism can arise regarding the applicability of the Framework in field operations, especially because humanitarians at the frontline must often make quick decisions when faced with the urgency of assisting and protecting civilians bearing the brunt of conflict. To address this issue, the Framework provides specific and actionable guidance applicable for specific locations. It includes a colour-coded system to evaluate thresholds for engagement, to ensure applicability. Nonetheless, it is also the role of the Humanitarian Coordinator and the Humanitarian Country Team to push the use of the Framework to humanitarian staff.

What is the difference between the roles and responsibilities of a Protection Cluster Coordinator and Humanitarian Coordinator?

The Protection Cluster identifies protection issues and undertakes data collection and analysis. The Cluster provides technical guidance and recommendations to the Humanitarian Coordinator and the Humanitarian Country Team. In order for the centrality of protection to be meaningful, it needs then to be taken forward by the senior leadership of a humanitarian operation, i.e. those who are able to make strategy decision at policy and operation level. Humanitarian Coordinators, for example, can interact with governments and military leaders involved in the context and can practically carry forward the recommendations given by the Cluster.