

22nd May, 2023

Dear Boots Supplier,

We are pleased to announce that we have partnered with C2FO, a global leader in working capital solutions, to provide a secure online platform that enables you to receive early payment on your Boots invoices.

Through the C2FO platform, you can opt to receive early payment on one or more or all of your approved invoices with us in return for a discount to the invoice value. If you choose to take early payment you will receive early payment on Boots invoices using your current payment method on the next available payment run.

The Boots Early Payment Programme is simple and has many advantages including:

- Access to cash flow
- Potentially lower cost than traditional sources of funding
- Visibility of invoices approved for payment by Boots
- No maintenance fees and no conventional paperwork to complete

Finally, the best part about the programme is that you determine which invoices as approved by Boots to discount and when, so you're in complete control. If you don't accelerate a payment then you don't pay anything to have access to the service.

To learn more about the programme and activate your account, please visit **<u>Boots.c2fo.com</u>**.

Thank you for your continued partnership with Boots.

Sam Hunter Chief Financial Officer, Boots UK & RoI