



Dear Vendor,

We are pleased to announce that we have partnered with C2FO, a global leader in working capital solutions, to provide a secure online platform for discounting your invoices.

This program aims to empower you to control and strengthen your cash flow, by opting to receive early invoice payments in a simple and optimal manner.

The Early Payment Program is simple and has many advantages:

- Access to cash flow whenever you need it
- Lower cost than traditional sources of funding
- No maintenance fees and no paperwork to complete

Finally, the best part about the program is that you determine which invoices to discount and how much of a discount to offer, so you are in complete control.

To learn more about the program and activate your account, please visit **Ultratech.c2fo.com**.

Thank you for your continued partnership with UltraTech.

A handwritten signature in blue ink, appearing to read "Atul Daga".

Atul Daga  
Whole Time Director & CFO



**UltraTech Cement Limited**

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