



This information is best reviewed by your financial team. If you are not the person responsible for cash management, please forward this to your CFO, Controller, Treasurer or Credit Manager.

Dear Valued Supplier,

Univar appreciates the working relationships we have with our supplier partners and we're always looking for ways to strengthen our important business partnerships. That is why I am asking you to give our Univar C2FO program your full consideration.

We have partnered with C2FO to facilitate accelerated payment of approved supplier invoices via their secure C2FO marketplace. C2FO has many years of experience helping numerous suppliers fulfill their cash flow needs.

For a small discount, you can receive early payment directly from Univar to improve your cash flow at rates that are often less than the cost of borrowing short-term working capital.

The best part about C2FO is that you determine your early payment offer, so you are in control. When your offer is accepted, Univar will initiate early payment within 48 hours of market clearing.

C2FO is rapidly expanding as suppliers realize its money-saving advantages and simplicity:

- **LOW COST:** Creates a new working capital option at a rate you choose
- **FLEXIBLE:** Eliminates paperwork and contracts with on demand access
- **USEFUL:** Lowers your days sales outstanding (DSO)
- **SECURE:** Provides secure access to view your approved invoices
- **HELPFUL:** Gives you world-class support M-F, 8am-8pm ET
- **SIMPLE:** Offers easy account activation and your payment process does not change

While we believe the Univar C2FO program is the most-supplier friendly option for improving your working capital efficiency, the final decision to use C2FO is yours.

Please activate your C2FO account at your earliest convenience. If you have questions, our support team is ready to help you.

Thank you for your continued partnership with Univar.

David Lundin
Sr. Director — Financial Shared Services

P.S. There is no cost or obligation when you activate your C2FO account. It simply gives you the opportunity to see how C2FO could improve your company's cash flow and save you money.



C2FO Support Team

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