

IN BOARD OF SUDBURY SELECTMEN
THURSDAY, APRIL 4, 2013

Present: Chairman Lawrence W. O'Brien, Vice-Chairman Robert C. Haarde, Selectman John C. Drobinski and Town Manager Maureen G. Valente

The statutory requirements as to notice having been complied with, the meeting was convened at 7:40 p.m. in the Lower Town Hall, 322 Concord Road.

Special Joint Meeting – Finance Committee, Sudbury Public Schools (SPS), Lincoln-Sudbury Regional High School Committees (L-SRHS) and Capital Improvement Planning Committee - Strategic Financial Planning Staff Report dated April 4, 2013

Present: Finance Committee Chair James Rao and Finance Committee members Bill Kneeland, Mark Minassian, Robert Stein, Charles Woodard and Joan Carlton; Sudbury Public School (SPS) Superintendent Anne Wilson, SPS Director of Business and Finance Mary Will, Chair of the SPS School Committee Richard Robison and SPS Committee members Bob Armour, Lisa Gutch, Lucie St. George and Ellen Winer; Lincoln-Sudbury Regional High School (L-SRHS) Superintendent Scott Carpenter, L-SRHS Business Manager Michael Connelly, Lincoln Finance Committee Chair Laura Sanders, L-SRHS District Committee members Radha Gargeya, Elena Kleifges, Patty Mostue and Kevin Matthews; Capital Improvement Planning Committee (CIPC) members Eric Greece, Tom Travers and Larry Rowe; Assistant Town Manager Maryanne Bilodeau and Finance Director Andrea Terkelsen.

At 7:34 p.m., Chairman O'Brien opened a special joint meeting with the Finance Committee, the Sudbury Public Schools (SPS), Lincoln-Sudbury Regional High School (L-SRHS) and the Capital Improvement Planning Committees (CIPC). He stated the purpose of the meeting is to review the Strategic Financial Planning Report prepared by Town, SPS and L-SRHS staff to gain a better understanding of the financial challenges Sudbury faces in the short and long term. Chairman O'Brien explained the development of the report was suggested at a joint meeting on December 6, 2012. The Board was previously in receipt of copies of the Strategic Financial Planning Report dated April 4, 2013. In addition, copies of a Strategic Financial Planning Report Errata sheet listing minor typographical errors and the L-SRHS Capital Plan were distributed tonight. Chairman O'Brien thanked the team who worked on the Report, including Town Manager Valente, Superintendent Scott Carpenter, Superintendent Anne Wilson, Sudbury Finance Director Andrea Terkelsen, Sudbury Combined Facilities Director Jim Kelly, Assistant Town Manager Maryanne Bilodeau, L-SRHS Director of Finance and Operations Michael Connelly and SPS Director of Business and Finance Mary Will.

Town Manager Valente also thanked everyone who contributed to the Report and those in attendance tonight to hear a summary of its content. She also acknowledged Fire Chief Miles, Department of Public Works Director Bill Place and budget analyst Peter Anderson for their input to the Report. Ms. Valente stated the Report will soon be posted on the Town website.

Through a PowerPoint presentation, Town Manager Valente explained the objective tonight is to provide a summary of the Report, which focuses on FY15 and beyond, regarding three major areas of concern: reserves, Other-Post-Employment Benefits (OPEB), and capital projects. She highlighted projects that were listed as "uncertain" in the Report because too much information remains uncertain at this time, such as the Route 20 Sewer Project and the Bruce Freeman Rail Trail. The construction of a new police station and the Town Center project were not included, since they will be addressed at this year's Town Meeting.

Town Manager Valente noted some prior steps taken leading to tonight's meeting. At a joint meeting of the Board of Selectmen on December 6, 2012, it was determined staff should prepare a report. A team was assembled, and it decided to focus the Report on FY15 forward, to provide information and options rather than recommendations. However, one recommendation has been offered to add funds to the Stabilization

Fund, which will be discussed later tonight. Ms. Valente noted previous discussions were also held in September 2011 regarding a variety of relevant topics.

Town Manager Valente referenced Page 6 of the Report, providing a definition for reserves and describing steps taken by the three cost centers to increase them in recent years. She presented the options suggested in the Report for future consideration as: increasing the Town's Stabilization Fund to 5% of the operating budget, always maintaining at least \$250,000 in Free Cash, continuing the Free Cash policy of not using the funds for recurring expenses, and examining the future potential for establishing a Special Purpose Stabilization Fund(s).

Town Manager Valente next referenced Page 9 of the Report on Other Post-Employment Benefits (OPEB) planning. She stated the Report includes the amount of the unfunded liability for both the Town/SPS and L-SRHS as of June 30, 2012. Ms. Valente summarized steps taken by the three cost centers to date, including making changes to health plans provided and joining the Group Insurance Commission, and steps taken by the State. The Report team offered suggestions for what the OPEB revenue stream might be in order to establish a year-to-year consistency for funding. Options suggested for the future include: annually funding the ARC for an additional \$2.7 million for the Town and SPS and \$3.6 million more for L-SRHS than is currently budgeted, annually funding a portion of the ARC (amount and percentage to be determined) and determining the revenue stream for ARC funding (i.e., the Wellesley model, a dedicated revenue stream, or dedicating the meals tax revenue). Ms. Valente further stated that the funding for the unfunded pension liability payments should be completed by 2035 and those funds could be redirected. For the Town and SPS, this total is \$2.3 million in FY14. In addition, suggestions were made to use the balance of health claims trust funds next year, to begin to budget for new hires, to continue valuations from consultants and to manage staffing with OPEB in mind, particularly for part-time positions.

Town Manager Valente next discussed capital projects in relation to facilities, equipment, rolling stock and infrastructure, referencing Page 12 of the Report. She stated current assets are estimated at \$101 million in replacement costs for buildings, \$9.1 million for rolling stock, and more for equipment and infrastructure. Staffs from the three cost centers have provided preliminary estimates of potential projects, which were then categorized into seven groups. However, Ms. Valente reiterated projects where key decisions remain unresolved (Bruce Freeman Rail Trail and Route 20 Sewer, Gravel Pit development) have not been included. She emphasized the Report is meant to provide a starting place for broad-based discussion by Town policy makers. Town Manager Valente also noted this Report is not the Town's multi-year capital plan. She further noted the Report includes many assumptions as part of the draft content to be used for discussion purposes only. And she noted, projections of future costs have not been adjusted for inflation nor discounted for present values.

A chart was presented of major capital projects over \$1 million, which would be organized by bonding for 20 years. Another list was presented of potential capital projects estimated between \$50,000 and \$1 million, which could possibly be funded as capital exclusions. Ms. Valente discussed possible funding mechanisms, including capital exclusions for one-year funding, bundling the debt with other projects to create a reasonable bond-issue size, and/or creating a special Stabilization Fund. A chart was displayed tracking the expenditure pattern of these projects from FY15 through FY29.

Town Manager Valente next discussed the Capital projects termed as rolling stock. She explained this group primarily is comprised of Department of Public Works (DPW) rolling stock of equipment, fire apparatus, and other vehicles for the three cost centers. Suggested funding mechanisms include: cash, leasing, borrowing, and a special-purpose Stabilization Fund. Ms. Valente stated she researched other peer towns and learned some have created several special funds for capital needs and debt stabilization. She

referenced Page 79 of the Report and Appendix H. Ms. Valente stated the Department of Revenue (DOR) has stated a Special-Purpose Stabilization Fund is meant to be a tool to allow for long-range planning.

Town Manager Valente explained that the small capital projects and rolling stock combined groups have an upcoming backlog as follows: FY15 = \$5.1 million combined, FY16 = \$3.4 million combined, FY17 = \$3.8 million combined, FY18 = \$3.1 million combined, FY19-FY29 = an average \$1 million per year until fire apparatus need to be replaced again. It is hoped something can be done to better average out these pending costs.

Town Manager Valente described the Special Purpose Stabilization Fund concept, which can be dedicated to the purpose for which it is established. She noted this type of fund requires a two-thirds vote for spending. Ms. Valente explained the fund could be either initially funded with an operating override (which may not be permanent) or transfers could be made from existing revenues.

Town Manager Valente next presented a chart of capital items typically between \$10,000 and \$50,000, i.e., phone systems for Town buildings, tax software, HVAC repairs, Police Department fingerprint system, public safety dispatch fire alarm monitoring system and IP phones, and the self-checkout and security system for Goodnow Library. She also noted capital projects which are eligible for Community Preservation Act (CPA) funding for open space, affordable housing, historical preservation and recreation. Project examples given included the Town Hall Restoration, reconstruction of Davis and Feeley Fields, recreation amenities at L-SRHS and walkways. Ms. Valente noted replacement of turf fields is not eligible for CPA funding. She stated Ms. Terkelsen has been working with the Park and Recreation Commission to determine a legal means to accrue funds for future replacement of the turf field at Cutting Field. She also stated L-SRHS will need to replace two of its turf fields at some point.

Town Manager Valente stated maintenance budgets are not really a project group. However, the team made note of it in the Report, believing it is important to keep in mind, for planning purposes, that there is a cost of ownership for assets. She also stated the Report lists items which must be funded each year for testing and inspections, etc.

Town Manager Valente summarized the appendices included in the Report as follows: additional information regarding debt and capital planning, summary of peer towns, background information on Sherman's Bridge, OPEB, Selectmen's Budget and Financial Policies, Fire Apparatus Replacement Procedure, DOR explanation of the Special-Purpose Stabilization Fund, and the capital bylaw (existing and proposed versions). She also referenced Page 49 of the Report regarding the average amount paid by taxpayers towards debt. Ms. Valente also highlighted Pages 63 and 77 of the Report.

Town Manager Valente concluded with suggestions for next steps. It is hoped the Report will be a stimulus for policies to be established which will apply a consistent discipline to decisions rather than making decisions on a year-to-year basis. She stated it will be helpful for groups to discuss the issues broached in the Report, keeping in mind what the problems are that need to be solved and focusing on what a successful outcome should be. Suggestions for next steps included in the Report were: asking Town Meeting to discuss and support putting a portion of Free Cash into the Stabilization Fund, developing a strategic goal for OPEB, discuss and support the proposed revised capital bylaw, develop a mechanism for residents to provide feedback, develop an implementation schedule and finance method for approved projects, develop a capital framework including targets for the annual capital budget, debt service and leases, etc., and to continue this process of discussion started tonight.

At 8:20 p.m., Finance Committee Chair Jim Rao commended the team for the work done to create this Report. He stated the Finance Committee appreciates the information being compiled into one document,

which provides a good first step in the Town's process of addressing these issues. Mr. Rao stated some issues will require considerable analysis and further discussion, but this document provides a basis for discussion.

Selectman Drobinski stated the Report is a great start for the Town to be able to work through these issues. He believes the Report clearly presents the financial challenges ahead. Given the limited funds available, Selectman Drobinski believes it makes sense to have a plan to address issues over time, which ultimately spreads out costs more evenly.

Vice-Chairman Haarde disclosed he has not had a lot of time to review the full Report in detail. However, his initial reaction is that the team has produced a valuable Report which sets a good framework for further discussion. Vice-Chairman Haarde believes the Town should not wait to get citizen feedback through the Town Meeting process. He believes citizens should be engaged in the discussion from the beginning, allowing the public to drive the decisions for the projects they believe to be the most important for the Town.

CIPC Chairman Eric Greece commended the group for the tremendous work done to generate this Report. He stated the Town's biggest challenge is to determine what is now done with this information. Mr. Greece believes it is critically important for policy makers to act on the information.

SPS School Committee Chair Rich Robison expressed his Committee's appreciation for the Report. He noted the Schools are approximately 15 years old and will soon be in need of significant maintenance and capital improvements. Mr. Robison stated it would help SPS going forward to have a better definition of what qualifies as a capital rather than an operational expense, noting technology upgrades as an example.

L-SRHS District Committee member Radha Gargeya expressed his Committee's appreciation for the Report. He stated L-SRHS also has an immediate need for technology upgrades, and it hopes to work with the Finance and CIPC Committees from both Sudbury and Lincoln. Mr. Gargeya stated L-SRHS has produced a five-year capital plan in recent years. He noted Lincoln has asked L-SRHS to produce a capital plan on a 20-25 year basis. Mr. Gargeya stated that, if Sudbury were to allocate meals tax revenue to OPEB costs, L-SRHS would expect to also receive its proportional share from this revenue stream, as well as any other monies raised by Sudbury.

Chairman O'Brien stated the Report is an excellent start for the Town. He suggested continuing tonight's discussion at another meeting sometime after Town Meeting.

Sudbury resident Scott Nassa, 36 Clark Lane, asked if there are any opportunities for the Town saving money before asking citizens for more money to fund these issues.

Chairman O'Brien restated the purpose of tonight's meeting is to highlight the Town's capital needs as presented in the Report. He emphasized the Town has accomplished significant cost savings in recent years through all of its collective bargaining negotiations, and that now is a good time to consider future planning for these obligations, as the Town's debt is decreasing in the coming years.

Mr. Nassa referenced what he believed to be the balance in the Community Preservation Act (CPA) fund as \$7 million. He questioned why this is not applied to current debt before taking on new debt.

Sudbury Finance Director Andrea Terkelsen explained the balance of \$7 million was as of June 30, 2012. However, after the bonding process is completed for the approved Pantry Brook Farm Conservation Restriction, the CPA balance will be approximately \$4.5 million. Ms. Terkelsen stated refunding of long-

term debt is done when bonds are callable and it is legal to do so. She stated over \$1.8 million has been saved through the refunding process for bonds from FY02-FY26.

Mr. Nassa reiterated he does not understand why the CPA balance is not used to decrease the outstanding debt. He is concerned the Town will establish a Special-Purpose Stabilization Fund which will be used like a "credit card" just as he believes the CPA fund is used to accumulate large amounts of debt.

Chairman O'Brien stated the CPA statute is written to ensure the CPA surcharge continues to be collected for as long as it has debt to pay.

Ms. Terkelsen stated there have been reasons why voters have chosen in the past to spread the cost of a perpetual asset across a larger pool of taxpayers over a longer period of time. She also emphasized the Town must comply with statutory limits for bonding.

Sudbury Finance Committee member Chuck Woodard expressed his concern with Mr. Nassa's "credit card" terminology, stating he does not believe that is an accurate interpretation.

Chairman O'Brien stated that, if a Special-Purpose Stabilization Fund were to be established in the future, much more discussion would occur before a vote at a future Town Meeting.

SPS Committee member Bob Armour stated it is important to take action on this Report and to determine who will own future efforts.

Sudbury resident Andy MacEntee, 73 Brookdale Road, asked if the Board will need to follow the Town's bylaw by presenting capital projects to the CIPC prior to the noted October deadline each year.

It was noted Town Counsel has opined that building projects are covered by the Town's Permanent Building Committee (PBC) jurisdiction. Town Manager Valente stated the Town follows a consistent pattern for project review which has been advised for a long-standing period of time.

Vice-Chairman Haarde stated he believes the CIPC is greatly under-utilized, spending time unnecessarily reviewing expenses under \$10,000. Although he acknowledged the contributions made by the Permanent Building Committee (PBC), he does not believe the PBC has enough members with financial expertise. Vice-Chairman Haarde believes the CIPC should be involved in the review of larger Town projects.

Mr. MacEntee noted his questions are directed to clarify policies and procedures, and they are not directed at a certain project. He also stated it appears as if a lot of hard work has gone into the creation of the Report, which he has not yet read.

Town Manager Valente referenced the proposed revisions to the capital bylaw, noting they are as a result of the Town and CIPC wanting to create more involvement in large projects and long-range planning by the CIPC. She believes the revisions will provide the CIPC with more tools to do its job better.

Mr. MacEntee asked for clarification regarding the total capital budget requests posted by the CIPC on its website. Mr. Greece stated the items referenced by Mr. MacEntee are not part of the CIPC capital budget. Mr. MacEntee provided Mr. Greece with a handout for review.

Pre-Town Meeting Article Review – Articles 3, 10, 19, 22 and 23

#3 - Stabilization Fund

At 8:56 p.m., Chairman O'Brien asked if the Finance Committee has discussed adding funds to the Stabilization Fund and retaining \$250,000 in Free Cash.

Mr. Rao stated the Finance Committee encourages the Town to put adequate funds in the Stabilization Fund and would recommend it reaching the suggested 5% level. The Committee also believes some Free Cash should be held, but it has not discussed this.

Town Manager Valente clarified that \$2,091,000 would need to be added to the Stabilization Fund to attain the 5% goal. She further noted if this could be voted tonight, it would aid the public by being published in the Town Warrant.

It was on motion unanimously

VOTED: To raise the Stabilization Fund by \$2,091,000 transferred from Free Cash, and to leave the balance of \$297,505 in Free Cash.

It was also on motion unanimously voted by the Finance Committee

VOTED: To support the addition of \$2,091,000 transferred from Free Cash to the Stabilization Fund, and to leave the balance of \$297,505 in Free Cash.

#10 - Special Act – Use of Local Meals Tax Revenue

Chairman O'Brien stated the Board proposed this article as a means of funding a small amount of approximately \$170,000 each year to the Town's Other Post-Employment Benefits (OPEB) obligation.

Mr. Rao stated the Committee supports the concept of diverting funds for the OPEB liability. However, the Committee is not enthusiastic about the suggested approach. Mr. Rao stated the Finance Committee believes a broader discussion should occur to determine which revenue is diverted. He further stated it would be best if a revenue stream more attributable to health care options could be determined, such as the health reserves trust funds. Mr. Rao stated the Committee believes the Town needs to establish its goals in relation to OPEB. He also stated tonight's Report presents other ideas which should be further explored.

Mr. Woodard stated he believes the Town needs to first determine what its plan is for OPEB, and for what period of time the plan covers, before it decides on a revenue source.

Selectman Drobinski stated he had expressed concern that the Town might need the meals tax revenue for the operating budget. He stated he could support postponing the article.

Vice-Chairman Haarde stated he believes it is better to begin to save some money sooner rather than later. He noted the State plans to similarly utilize tobacco revenues. Vice-Chairman Haarde supports proceeding with the article this year. He asked if the Town could change its mind next year and vote differently after trying this option for a year.

Town Manager Valente noted that, if the article passed this year, it would require a Special Act, and it should likely be considered irrevocable once established.

Mr. Rao emphasized the Finance Committee agrees the Town should establish a discipline for the OPEB obligation.

Sudbury resident Kevin Matthews, 137 Haynes Road, agrees with Mr. Rao that a discipline needs to be established. He believes that, if the OPEB obligations for an employee cannot be funded down the road, then it means that same employee cannot be afforded now. Otherwise, Mr. Matthews believes a cash flow problem is being made worse today for the future.

Town Manager Valente questioned whether an approach should be developed for the accumulated unfunded OPEB liability, and another approach developed for current and future scenarios to not further augment the problem.

Mr. Mathews stated decisions need to be made to design pay around total costs, which he believes will impact hiring decisions.

Sudbury resident Jonathan Danielson, 37 Landham Road, asked if the OPEB balance is approximately \$80 million. Assistant Town Manager Bilodeau stated this is a close approximation. Mr. Danielson stated the Town could allocate \$170,000 for the next 100 years and it would only cover 20% of the obligation. He believes the recommendation is not significant enough to bring to Town Meeting and it is misleading to do so. Mr. Danielson believes the topic deserves to be addressed in a more material fashion, in the form of an open and "honest confessional" of the liability which has accrued over decades.

Based on tonight's discussion, Selectman Drobinski suggested the article remain on this year's Warrant to begin the discussion at Town meeting, noting the article could also then be indefinitely postponed. He asked if the budget in Article 4 could be amended to add a line item for OPEB. Chairman O'Brien stated Article 4 could be amended.

Mr. Woodard asked for confirmation that the proposed article would take monies out of the operating budget to put towards the OPEB liability, which was confirmed. He suggested people reference Table 1 on Page 9 of tonight's Report for a good illustration of the issue.

#19 – Town Center Traffic Improvements

Chairman O'Brien stated this article proposes to make the Traffic Improvements to the Town Center, which has been discussed for years. He emphasized the intersection is unsafe, and the traffic lights have been chronically malfunctioning. Chairman O'Brien stated the Board questioned Department of Public Works (DPW) Director Bill Place, who stated approximately \$700,000 of Chapter 90 funds could be diverted to this project.

Mr. Rao stated the Finance Committee expressed concern with what appears to be 70% of the Town's two-year budget for Chapter 90 funds being utilized. The Committee questions what condition the roads will be in by using only the limited funds remaining.

Selectman Drobinski stated the Board had similar concerns. However, after vigorously questioning Mr. Place, the Board was comfortable with this recommendation. Selectman Drobinski stated the Town's roads are in good shape compared to surrounding communities. He also stated the Board receives complaints from citizens that the roads are repaved too often.

Mr. Rao asked why a debt exclusion was not suggested, since these improvements will last a long time, and a \$1.7 million cost could be bonded.

Town Manager Valente stated the cost of a bond issue must be considered as a factor. Ms. Terkelsen agreed, however, she stated other options could be available for the projected cost level.

Vice-Chairman Haarde stated the Board hears opinions from residents who think roads are paved too often and from those who are concerned about tying up Chapter 90 funds for too long and potentially leaving roads in poor condition. He stated Mr. Place is comfortable pushing out the road maintenance schedule to accommodate this project. Vice-Chairman Haarde believes this is a good approach rather than borrowing for it.

Chairman O'Brien stated the Board pressed Mr. Place as to whether this approach would leave adequate funds for emergency roadwork, and Mr. Place stated it would. He also emphasized the improvements are for public safety.

Mr. Woodard stated it is a good option for the Town to "tighten its belt" for a while to get the project done.

Sudbury resident Andy MacEntee, 73 Brookdale Road, stated Mr. Place had previously stated the condition of the side roads might suffer as a consequence. Mr. MacEntee questions whether this will make the cost of repairing side roads in the future more than what would be the case if done on the current schedule. Vice-Chairman Haarde stated this is interesting to consider, but it is not the perspective he recalls Mr. Place giving to the Board.

In response to a question from the Finance Committee, Town Manager Valente stated the typical borrowing cost on a bond is approximately \$50,000.

The consensus of the Board was to proceed with the proposed article and proposed funding.

Sudbury resident Jan Hardenbergh, 7 Tippling Rock Road, asked if the Finance Committee will support Article 19.

Mr. Rao stated the Committee was not prepared to discuss this tonight and will be voting on some issues at its April 22, 2013 meeting. He believes in the Town Warrant it will be published that the Committee will report its position at Town Meeting.

#22 – Amend Town of Sudbury Bylaws, Art. XXV Capital Planning Bylaw Amendment

Chairman O'Brien summarized the proposed new bylaw, which is intended to bring the purpose of the CIPC in line with being able to review larger capital projects.

CIPC member Tom Travers stated the Committee initially suggested increasing the limit from \$100,000 in a single year to \$500,000 in multiple years, and he asked if the article could reflect this.

Chairman O'Brien stated he respects the CIPC recommendation, but he is not sure if it is within the four corners of the proposed article.

Vice-Chairman Haarde expressed concern that there would be no capital review for expenditures between \$50,000 and \$100,000, and he wants to be cautious that the bar for review is not set too high. He believes capital project review is an important part of the budget process.

Mr. Travers noted that, even at a \$500,000 budget, half of the budget accommodates leases, leaving only \$250,000 for review.

Vice-Chairman Haarde stated he has believed that the capital budget established each year is too small.

The consensus of the Board was that the article language should be refined so that no substantial expenditure “falls through the crack” for review, and the limit amounts should be reviewed.

L-SRHS School Committee member Radha Gargeya stated technology upgrades are a significant concern, and are estimated at \$600,000 for a one-year expense.

SPS School Committee Chair Rich Robison stated SPS is facing similar technology issues, and would appreciate assistance with defining what is a capital versus an operational expense.

Mr. Rao stated the Finance Committee will report its position at Town Meeting.

It was on motion unanimously

VOTED: To support proceeding with Article 22 for the Annual 2013 Town Meeting as proposed.

Mr. MacEntee suggested a possible language revision. He opined that he perceives Article 22 as moving authority away from the CIPC to the Town Manager and the two school systems.

Town Manager Valente summarized how the consensus budget is reached by all three cost centers and how department heads prioritize projects submitted to the CIPC. Vice-Chairman Haarde stated every Department Head can bring forward any capital project request it wishes for consideration.

#23 – Amend Town of Sudbury Bylaws, Art. XXV, Capital Planning Bylaw Amendment to include L-S

Chairman O’Brien summarized the intent of this article.

Annual Town Meeting Actions

At 10:08 p.m., the Board had a brief discussion regarding outstanding Town Meeting issues. The Board was previously in receipt of a draft list of the “2013 Annual Town Meeting Warrant Articles,” dated March 12, 2013 as noted below:

- #1 - Hear Reports
- #2 - FY12 Budget Adjustments
- #3 - Stabilization Fund
- #4 - FY14 Budget
- #5 - FY14 Capital Budget
- #6 - FY14 Transfer Station Enterprise Fund Budget - **Support**
- #7 - FY14 Pool Enterprise Fund Budget - **Support**
- #8 - FY14 Recreation Field Maintenance Enterprise Fund Budget - **Support**
- #9 - Unpaid Bills - **Support**

- #10 - Special Act – Use of Local Meals Tax Revenue - **RTM**
- #11 - Chapter 90 Highway Funding – **CC - Support**
- #12 - Real Estate Exemption – **CC- Support**
- #13 - Accept CH. 59, s.55N – Veterans’ Property Tax Work-Off Abatement - **Support**
- #14 - Town/School Revolving Funds - **CC - Support**
- #15 - Fire Department Ambulance Purchase - **Support**
- #16 - Construct Police Headquarters – **Support**
- #17 - Fairbank Community Center Complex – Master Plan
- #18 - Fairbank Community Center Roof Project
- #19 - Town Center Traffic Improvements - **Support**
- #20 - PILOT Agreement – Solar Project at Landfill - **Support**
- #21 - PILOT Agreement – Solar Project at L-SRHS
- #22 – Amend Town of Sudbury Bylaws, Art. XXV Capital Planning Bylaw Amendment
- #23 – Amend Town of Sudbury Bylaws, Art. XXV, Capital Planning Bylaw Amendment to include L-S
- #24 – Energy Improvement Program – ESCO
- #25 – Amend Zoning Bylaw, Art. IX – sec. 5336 (d) and 5435 ©, to increase the maximum allowable number of one-bedroom units in Sr. Residential Developments and Incentive Senior Developments – Refer to Planning Board - **Support**
- #26 - Amend Zoning Bylaw, Art. IX, sec. 6330, Site Plan procedures to change the voting requirement from unanimous to majority – Refer to Planning Board - **Support**
- #27 - Amend Zoning Bylaw, Art. IX, Replace Board of Selectmen Site Plan authority with Planning Board – Refer to Planning Board - **Withdrawn**
- #28 - Amend Zoning Bylaw, Art. IX, sec. 2326, Accessory Structures (sheds) – Refer to Planning Board - **Support**
- #29 - Amend Zoning Bylaw Art. IX – Section 4500 – Wastewater Facilities Bylaw – Deletion - Refer to Planning Board - **Support**
- #30 - Amend Zoning Bylaw – Art. IX – Temporary Moratorium on Medical Marijuana Treatment Centers - Refer to Planning Board - **Support**
- #31 - Community Preservation Fund – Amend Art. 38 of the 2006 ATM – Carding Mill Pond/Stearns Mill Pond Invasive Weed Removal - **Support**
- #32 - Community Preservation Fund – Town-Wide Walkways - **Support**
- #33 - Community Preservation Fund – Amend Art. 27 of the 2004 ATM – Revolutionary War Cemetery – **Support**
- #34 - Community Preservation Fund - Sudbury Housing Trust 10% Allocation - **Support**
- #35 - Community Preservation Fund – Historic Projects - **Support**
- #36 - Community Preservation Fund – Town Center Landscaping Restoration - **Support**
- #37 - Community Preservation Fund – L-SRHS Softball Field and Davis/Featherland Field Design - **RTM**
- #38 - Community Preservation Fund - General Budget and Appropriations - **Support**
- #39 – Amend Town Bylaws – Art. V – Public Safety – Discharge of Firearms
- #40 – Amend Town Bylaws, Art. II, The Government of Town Meeting
- #41 – Amend Town Bylaws, Art. III, Town Affairs
- #42 - Amend Town Bylaws, Art. III, s. 10 Town Affairs
- #43 - Amend Town Bylaws, Art. IV, Finance Committee

Town Manager Valente asked if the Board would like to designate Article 31 for the Consent Calendar.

Selectman Drobinski stated the funds were previously appropriated but not spent, so no new funding is being requested.

The consensus of the Board was that there could be questions posed at Town Meeting, and thus Article 31 should not be added to the Consent Calendar.

It was noted Article 27 has been withdrawn.

Based on tonight's conversation, the consensus of the Board is to report its position at Town Meeting for Article #10, and to probably indefinitely postpone it at that time.

#4 - FY14 Budget and FY13 Snow and Ice Deficit Plans - Update

Town Manager Valente updated the Board that money will be transferred to the final FY14 Budget for Public Safety Departments from Salary Contingency, given that all collective bargaining contracts have now been settled.

Ms. Valente reported \$458,000 had been budgeted for FY13 for snow and ice, and there is currently a deficit of \$215,000. She believes this can be covered, given there is \$200,000 in reserves.

There being no further business, the meeting adjourned at 10:14 p.m.

Attest: _____
Maureen G. Valente
Town Manager-Clerk