

Presented by Joe Mlynek, Progressive Safety Services LLC

Outline

- Definition
- Goals and Benefits
- Barriers
- Reporting
- Follow Up
- Communication
- Getting Started



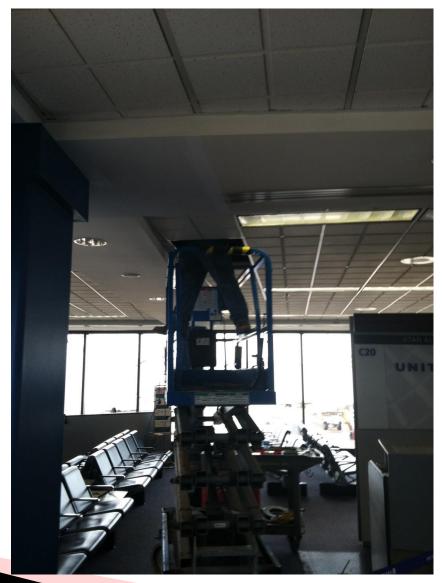
What is a Near Miss?

- "Any unplanned event that did not cause injury, but could, if conditions were to change"
- Something that could have happened but didn't!
- Can expand definition to include conditions, atrisk behaviors, security concerns, potential spills or releases, exposure/hazards, quality concerns, etc.
- Also called near hit, exposure, incident, etc.

At-Risk Behavior



At-Risk Behavior



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At-Risk Behavior



Near Miss Condition



Question????

According to experts, approximately how many near miss/non injury incidents occur for each major injury?

- A. 50
- B. 100
- C. 150
- D. 300



Safety Pyramid Developed by H. W. Heinrich (1931)

• Answer: 300!

Near Miss

 Each day employees engage in at-risk behaviors or be exposed to conditions that could cause injury



Near Miss

- If we can capture these events or conditions, we can:
 - Communicate and increase awareness
 - Analyze
 - Learn
 - Prevent future incidents





Goals and Benefits

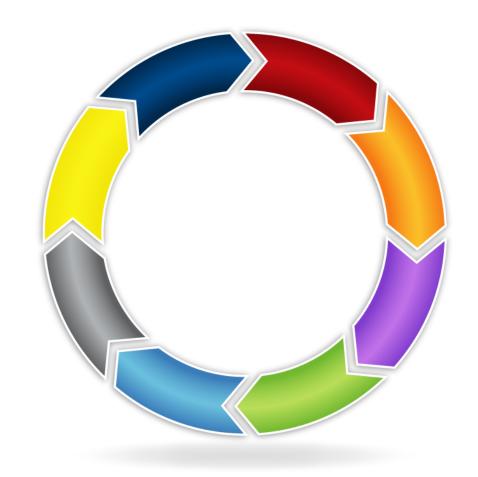
>> Near Miss Reporting

Goals - Eliminate Exposure

- Develop and sustain a process that allows employees to report near miss events and conditions with ease
- Without a process these events and conditions will most likely go unreported
- Drive exposure from the workplace
- Reduced Exposure = reduced injuries/related events

Goals - Creating a Process

- Create a process
 - Continuous
 - Never ending
 - Sustained effort



The Goal - Cultural

- Ensure a balanced approach
- Culture of compliance versus a culture of concern



Benefits

- Improve employee engagement in the safety process
- If we can capture near miss events and conditions, we can use the information to:
 - increase employee hazard awareness
 - Eliminate, control, and reduce exposure
 - Prevent injuries and related events

Barriers to Success

>>> Near Miss Reporting



Barriers

- Failure of a near miss reporting process is usually attributed to several factors:
 - Complexity of the process
 - Fear of Discipline
 - Failure to educate employees on the process/purpose
 - Embarrassment



Barriers - Complexity

- Process of reporting and follow-up is difficult and timeconsuming
- Keep it simple –
 Remember the goal is to capture the incident or hazardous condition



Barriers - Fear of Discipline

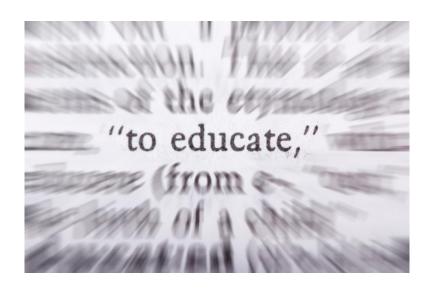
- Fear of Discipline:
 - Develop policy to address questions surrounding discipline
 - Accountability must be consistent
 - Example: Supervisor witnessing and reporting a near miss



Barriers - Lack of Education

Education:

- Educate employees on:
 - Purpose
 - Reporting Process
 - Types of near misses
 - Pitfalls to success
 - Benefits



Barriers – Employee Embarrassment

- Embarrassment
 - When communicating near miss incidents the value is in what is learned not who is involved

No Name, No Blame

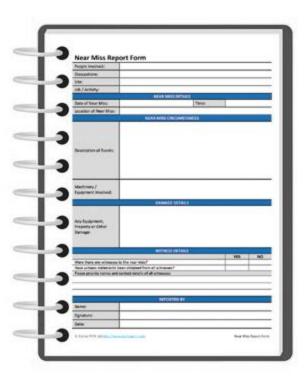


Reporting

>>> Near Miss Reporting

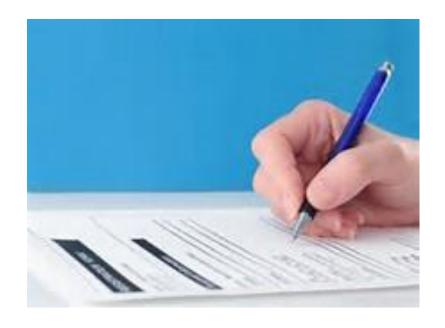
Reporting

- Create a system that allows employees to easily report near miss incidents
- Make names of those involved/reporting optional
- Keep names of employees off of reports when sharing
- No name, no blame



Reporting

- Make reporting possible:
 - On-line (Safety Management System)
 - Hard Copy



>>> Near Miss Reporting

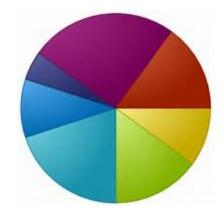
- All near miss events/conditions need to be analyzed in a timely manner
- Determine the causal factors, root cause, and corrective actions
- Take action and communicate results



- If we encourage employees to report near miss events, we need to keep up our end of the bargain
- If we don't take action, the effort may fail
 - Example: Safety Suggestion Programs



- Analyze data and determine trends
- Can help determine areas of focus (training, hazard recognition, assessments, etc.)
- Example: 2016 Near Miss Events
 - 10% Falls, Same Level/Different Level
 - 35% Vehicle Related
 - 10% Environmental
 - 40% Tools/Equipment
 - 5% At Risk Behaviors

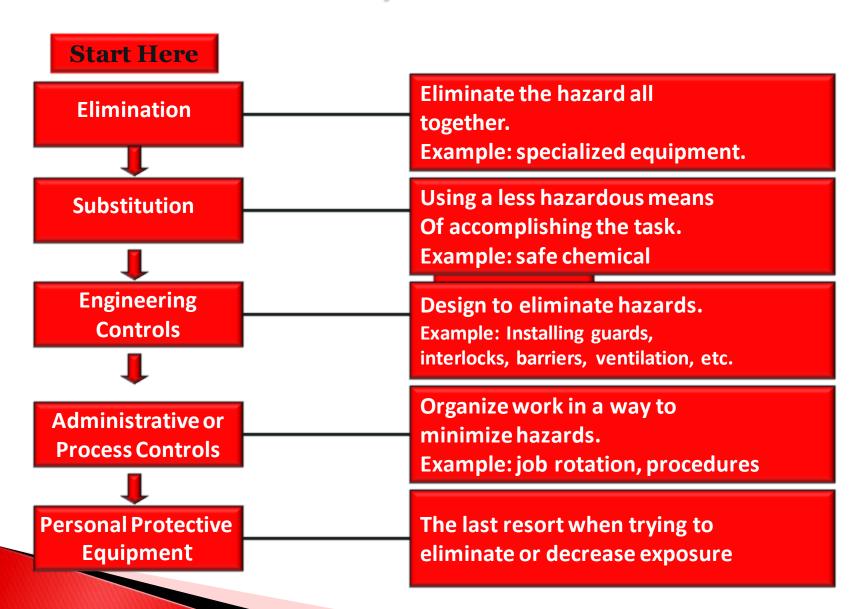


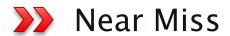
Categories of Near Miss Events

- Vehicle/Rail
- Tools/Equipment
- At-Risk behaviors
- Electrical
- Falls
- Security
- Environmental
- Quality
- Others???



Hierarchy of Controls





- Review with employees:
 - Routine safety meetings
 - Pre-shift meetings (toolbox talks)
- If an employee finds value in a near miss reported from another employee, they are likely to return the favor (snowball effect)



- Communicate across the organization
- What happens or is present at one facility may happen at another



- High Potential Near Miss Events
 - Answering yes to any one of these would categorize as high potential.

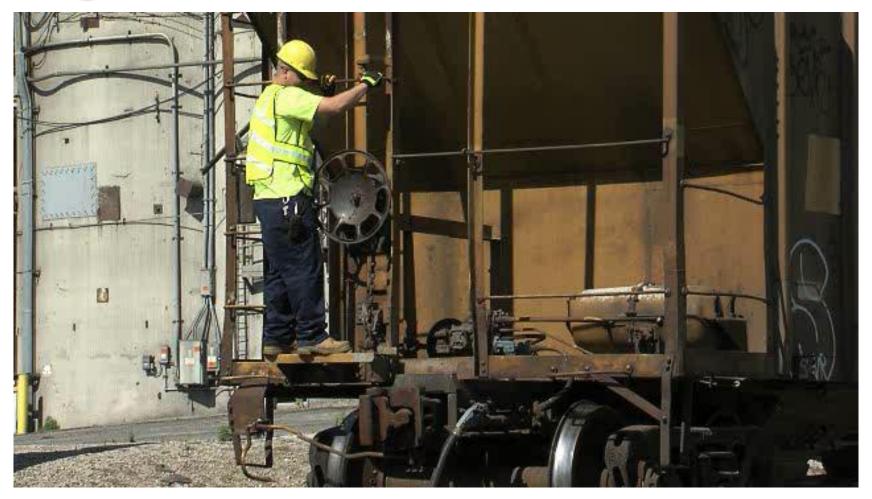
- Severe lost time injury, fatality, hospitalization
- Major spill, release, or environmental impact
- Major property damage/loss

High Potential

- High potential near misses are communicated to leadership
- Educates leaders on the types of exposure in their facilities
- Involves leaders in the process



High Potential?



Where to Begin

>>> Near Miss Reporting

- Get support from the top
- Develop Policy
 - Purpose
 - Procedures for Reporting
 - Procedures for Communicating
 - Procedures for Corrective Actions
 - Procedures surrounding Discipline
 - Training Requirements

- Develop a simple mechanism to report near misses and track corrective actions
- Educate employees at all levels
- Measure results/Analyze trends
- Reward/Encourage Involvement
 - Performance Evaluations
 - Recognition Program

Set Goals (i.e. one near miss per month per employee.) and adjust as the effort grows



Focus on quality over quantity

- Quality Near Miss
 - Detailed Description
 - Identified/Implemented corrective action
 - Addressing will eliminate exposure, increase awareness, etc.



Quote from a Company Leader

"Every near miss that is reported is a blessing."

Capture, Learn, Communicate, Prevent!



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