

UNIVERSITY OF CALIFORNIA, SAN FRANCISCO

BERKELEY • DAVIS • IRVINE • LOS ANGELES • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

SCHOOL OF MEDICINE

November 17, 1989

Admissions Committee
Office of Student Affairs
N 319X
School of Nursing
University of California, San Francisco
San Francisco, CA. 94143-0602

Please address reply to undersigned at

AIDS ACTIVITIES DIVISION
San Francisco General Hospital
Building 80, Ward 84
1001 Potrero Avenue
San Francisco, CA 94110

**RE: Gary Carr, R.N., M.S.
Nurse Practitioner**

Dear Members of the Admissions Committee:

It is my unqualified pleasure to write a letter of recommendation for Gary Carr, Nurse Practitioner, who is applying to the Doctoral Program at the UCSF School of Nursing. I have worked with Gary for years, on a one-to-one basis in the clinical setting, on a variety of committees, as a consultant for writing for textbooks and nursing journals, and as a warm and valued colleague. I became the Co-Director of AIDS Activities at San Francisco General Hospital in 1982. Gary Carr joined our clinic as a Nurse Practitioner about five years ago. I was involved in the interview process and enthusiastically endorsed his hiring. Over the years I have watched his initial clinical skill and maturity develop further as Gary has assumed a substantial leadership role for nurse practitioners, nurses, and members of the medical staff. He is regarded universally as a highly skilled and dedicated professional. The pressures in the HIV world are extraordinary; they bring out the best and the worst in people. Over the five years I have known Gary Carr, I have been impressed at the consistency of his levelheaded, intelligent, objective, and mature approach to patients, colleagues, administrative details, and the epidemic in general. I am very aware of how deeply he feels things yet I have not seen evidence of mental exhaustion or burnout. Gary is one of the most mature and ethical people I have worked with during the course of this epidemic.

In response to the specific areas about which you inquire:

1. **Research** - The whole HIV clinical care system at San Francisco General Hospital is devoted to clinical research. Gary is familiar with research methodology, the importance of well-collected data, and has participated in the collection of data for a number of studies. He maintains a very clear objectivity about research methods and design in the face of very strong science on the one hand and community activism on the other. Gary is interested in using this experience and his advanced education to conduct research studies about the role of the nurse practitioner. He has not done research to date, but I feel he would be very well-qualified to conduct research in this area. He knows the methodology, he knows his interests, he is a leader in the role of the nurse practitioner, and he has done extensive literature reviews about that role - its implications, limitations, and provisions, and he needs only the next step of the formal education and means by which to conduct research.

2. **Leadership** - Gary is a leader - a consistent, ethical, considerate, professionally nurturing leader. He gives all issues thoughtful consideration, accumulates input, renders decisions, and implements those decisions. He maintains excellent relationships with peers, superiors, and subordinates.
3. **Teaching** - Gary is a very skillful lecturer. When Gary speaks, you want to listen. You want to hear what he has to say. He assimilates his experiences and conveys them to his audience. He is a very relaxed lecturer and an extremely generous teacher at the bedside. He is a "giver of knowledge". I am the Director of a program called APEX (AIDS Provider Education Experience) in which physicians come to San Francisco General Hospital for 3-4 weeks for intensive education in HIV-related research and clinical care. Gary Carr has consistently taught sessions during this program; those sessions are always well-received and invariably under the "additional comments" section of the post-course evaluation, Gary Carr is singled out by participants as a leader, a role model, and an eye opener for the role of the nurse practitioner in medical management.
4. **Clinical Practice** - Gary has a very large patient load. From personal experience, I know he is respected by his patients. His patients consistently stay with Gary. When I round on hospitalized AIDS patients in my role as medical attending, I ask, "Who is your provider in the AIDS clinic?" Hospitalized patients who have Gary as an outpatient clinic provider say with emphasis and obvious satisfaction, "I see Gary Carr." His notes are extremely consistent, succinct but informative, easy to follow, and show excellent judgment. He questions when he is not sure but has an extremely good sense of patient management. He wrote the guidelines for nurse practitioner care in the AIDS Clinic that have been gratefully accepted by those from other institutions.
5. **Qualities Which Enhance Learning** - Gary is quite self-directed, creative, has done writing, communicates extremely well, and has good interpersonal skills. I believe he is involved in a variety of professional activities though I cannot enumerate them. He has a particular capacity of being an outstanding host to those who visit the clinic from elsewhere in the United States or from other countries. As I move about the clinic taking care of my own patients and writing notes, I cannot help but observe how comfortable Gary makes people feel as they spend time in the clinic. He is a very warm "host".

Overall recommendation - I would give Gary a six out of 6. I can't think of another person at Gary's similar level of expertise who exceeds his skills or for whom I would give a finer recommendation.

Sincerely,



Constance B. Wofsy, M.D.
Professor of Clinical Medicine
University of California, San Francisco
Co-Director / AIDS Activities Program
Assistant Chief / Infectious Diseases
San Francisco General Hospital

CW:sb

UNIVERSITY OF CALIFORNIA, SAN FRANCISCO

BERKELEY • DAVIS • IRVINE • LOS ANGELES • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

SCHOOL OF MEDICINE

VIA FACSIMILE TRANSMISSION

November 29, 1989

Jonathan Mann, M.D.
Director
Global Programme on AIDS
World Health Organization
1211 Geneva 27
Switzerland

Please address reply to undersigned at
AIDS ACTIVITIES DIVISION
San Francisco General Hospital
Building 80, Ward 84
1001 Potrero Avenue
San Francisco, CA 94110

Dear Jonathan:

Thank you for taking the time to review Jim Bunn's Ascertainment Report. He devoted a good deal of time to its development and I am glad to know that it seems administratively functional to you. We are meeting regularly and striving to refine the administrative structure to anticipate the unexpected.

I have spoken with John Ziegler and Jim Bunn in regard to your suggestion that Mr. Thomas Netter of your Public Information Office be included as a member of the Communications Committee for the Sixth International Conference on AIDS. We very much welcome his input which can only enrich our program. I would like to invite Mr. Netter to serve as a consultant to the Communications Committee rather than having him become a standing member of the group. As a consultant, he would have direct access to the committee at will, would be welcome to join any committee meeting if feasible, and would receive major communications and have ready access to other materials if so desired. The Communications Committee was constructed to be a very small working group and we have made attendance at committee meetings a very high priority for committee members so the consultant arrangement seems more practical than standing member status. We would indicate the consultant relationship on Sixth International Conference on AIDS program materials. There are several other key people who are not able to regularly attend meetings who function in this capacity.

Major areas in which the Communications Committee and WHO overlap are in the areas of translation and developing countries journalist program. We would particularly appreciate ongoing input and exchange in these areas. Jim Bunn and Tom Netter have maintained good communications in preparing the Developing Countries Journalist Program with Laurie Garrett, and I believe you have been receiving key communications documents from us.

Let me know if this would be a satisfactory arrangement. We would welcome such a consultative arrangement.

Sincerely,

Constance B. Wofsy, M.D.
Professor of Clinical Medicine
University of California, San Francisco
Chair - Communications Committee | AIDS 1990

CW:sb

cc: John Ziegler, M.D.
Jim Bunn
Members - Communications Committee

UNIVERSITY OF CALIFORNIA, SAN FRANCISCO

BERKELEY • DAVIS • IRVINE • LOS ANGELES • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

SCHOOL OF MEDICINE

Please address reply to undersigned at
AIDS ACTIVITIES DIVISION
San Francisco General Hospital
Building 80, Ward 84
1001 Potrero Avenue
San Francisco, CA 94110

November 17, 1989

David Polk
Media Relations Manager
American Academy of Dermatology
1567 Maple Avenue
P.O. Box 3116
Evanston, IL 60204-3116

Dear Mr. Polk:

Thank you for your request of October 23rd. Unfortunately, I will not be preparing a paper so I cannot provide a copy. I will be giving a slide presentation only. I know how helpful it is to have manuscript copies. I regret that I am unable to prepare one.

Sincerely,

Constance B. Wofsy, M.D.
Professor of Clinical Medicine
University of California, San Francisco
Co-Director / AIDS Activities Program
Assistant Chief / Infectious Diseases
San Francisco General Hospital

CW:sb



AMERICAN ACADEMY of DERMATOLOGY, Inc.

PRESIDENT
Edgar B. Smith, MD
PRESIDENT-ELECT
J. Graham Smith, Jr., MD
VICE PRESIDENT
Frederick D. Malkinson, MD
VICE PRESIDENT-ELECT
Diane R. Baker, MD
SECRETARY-TREASURER
Paul S. Russell, MD
ASSISTANT SECRETARY-TREASURER
Fred F. Castrow II, MD
EXECUTIVE DIRECTOR
Bradford W. Claxton, CAE

October 23, 1989

Dear Faculty Member:

In August I wrote to you requesting that you supply the Academy's Communications Department with the scientific paper you will present at Annual Meeting. This information is vital to our efforts to educate the public about the scope and diversity of dermatology.

As I explained, it is important that we have your paper available in the press room for reporters who may want to use the information in future stories.

If you have already sent us your paper, thanks. If you haven't, the time to act is now. Annual Meeting is closer than you think. I look forward to receiving your material.

Sincerely,

David Polk
Media Relations Manager

/dp

letter -
Thank you for your request.
Unfortunately I won't be preparing a
paper so I cannot provide a copy. I'll be
giving a slide presentation only.
I know how helpful it is to have
manuscripts and am unable to
prepare one given