

Project Portfolio Executive Summary for October 2013

eFECs Phase 4 project health status changed from green to yellow due to schedule being pushed out and resource conflicts. Kualu Student and Rice projects transitioned into 'program' mode. UW local projects related to Kualu Student and Rice (i.e., MyPlan and Curriculum Management) will continue to be tracked at the UW-IT level and will no longer report to the IT Strategy Board. Kronos Phase 1 ETR project was successfully deployed and completed on August 31, 2013.

UW Enterprise Projects

Projects - Yellow	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
eFECs Phase 4	Susan Camber	2 - UW	Yellow	14	2	5	3	4	\$397,736	\$2,176,590

Project Status: This status report for eFECs Phase 4 is focused on our first increment of delivery related to Non-FEC cost sharing with an original target date of Fall 2013. This 1st of 4 planned increments can be accomplished with current funding. Future deliverables related to eFECs Phase 4 are dependent upon funding approval for Fiscal Year 2014. This funding approval has not yet been received.

Overall Status: Progress has been made on defining business and technical requirements for the Expense Transfer and Cost Share Balance Checker for both eFECs and MyFD. The eFECs and MyFD reciprocity agreement has expired and a decision needs to be made on the priority for the MyFD resources across eFECs, P2P and MyFD. Containing impact of the intersections between eFECs and MyFD has been difficult due to resource limitations and effort requirements. The team will continue development on the Non-FEC cost share features that do not require significant intersection with MyFD during Spring 2013.

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Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
EDMS Implementation Project	Gary Quarfoth Ann Anderson	2 - OCIO	Green	9	2	2	2	3	\$2,762,761	\$5,361,192
<p>Project Status: Progress continues on foundational work required for the pilot projects.</p> <ul style="list-style-type: none"> We are currently on track to complete the base installation of our project development environment by 10/30/2013. We intend to have all project environments (Dev, Test and Prod) completed by approximately the end of the year. We identified skills gaps and are actively working on mitigating risk stemming from these gaps, through a combination of re-alignment of project tasks and accelerated ramping up of our internal team, to reduce dependency on our vendor in areas in which the vendor is weak. The Records Management and EDMS teams trained together on the new EDMS product functionality in October 2013, to help create a common vision and kick start the business implementation. We will continue to work together to define and execute an enterprise approach to management of records. We have defined the initial set of technology and capabilities required to support project goals, and are aligning resources with development of these capabilities in anticipation of pilot project work starting early next year. We have a Communications "Road Show" drafted and we intend to share it with interested groups across campus in November and December 2013. 										
HRP Replacement System Procurement & Contract Negotiations	V'Ella Warren Mindy Kornberg Cheryl Cameron Paul Ishizuka	1 - UW	Green	9	2	3	2	2	\$3,591,802	\$9,728,260
<p>Project Status: UW began negotiations with both finalists in early September with a goal to have all key issues resolved by 11/4/13. The contract team has focused more of its effort and time on the preferred finalist, but is continuing to engage the bidder in the second slot in the event the UW cannot come to terms with the preferred finalist. Great progress has been made on the master agreements, project agreements, statements of work, and ordering forms, but key issues still remain which has required executive level engagement. We anticipate all issues will be resolve by mid-November 2013.</p> <p>Finalists submitted revised pricing mid-September and UW is continuing to negotiate price. The HRP Director and sponsors have been focused on developing the business case for presentation to the Regents. Internal briefings were initiated on 10/21 with a focus on costs and funding plans. Based on briefing outcomes, expanded briefings related to the funding repayment plan/approach are needed. The expanded briefings are tied to the President's travel schedule and. as a result, the Regent's Information Item re: the HRP project has been moved from November 14 to January 9. Approval will be requested during the February Regents' meeting and leadership is seeking concurrent State approval so we can begin the implementation on March 1 as currently planned.</p> <p>Procurement will be issuing an addendum later this week to reflect the revised dates. The contract team plans to have the contract documents finalized and an irrevocable offer signed November 2013. The Apparently Successful Bidder (ASB) will not be announced until after the January Regents' meeting.</p>										

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Kuali Student and Rice	V'Ella Warren	1 - UW	OCIO Plan Complete	8	2	2	2	2	\$5,028,782	\$5,000,000

Project Status: Per Kelli's closeout report to the OCIO on July 31, 2013.

The five year effort has been a success, and, with completion of this project, we have Kuali tools and functionality integrated with the UW administrative systems to support our students' wide-range of academic needs.

The UW will continue to use the Kuali tools, including Kuali Rice, which supports infrastructure development to further improve our student experience. We made this part of our regular, funded, ongoing support, maintenance, and enhancement of administrative systems. As such, the original project is considered closed and there will be no further project reports.

Project Portfolio Executive Summary for October 2013

UW Medicine Projects

Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
Epic Enterprise Specialty Implementation (EESI)	Johnese Spisso James Fine	3 - UW	Green	9	2	2	2	3	\$7,636,000	\$49,680,000
<p>Project Status: The NWH Primary Care Implementation Project was successfully deployed across the eight in-scope clinics on August 12, 2013. Because NWH clinics did not have the Epic practice management modules (scheduling, registration, billing), these went live concurrently with the clinical modules. The clinics were quickly stabilized following go-live, and have been incorporated into existing operations support structures.</p> <p>The EESI Project has successfully completed requirements and design milestones (called "Discovery" and "Alignment", respectively). With a Design Change Control process now in place, EESI transitioned to system build phase.</p> <p>The EESI Project has completed its Design Complete Phase Milestone Review (internal QA review) with "Green" readiness scores across all project threads except the Revenue Cycle Project thread. This thread was considered to be "Yellow" due to the later-than-planned start by the Revenue Cycle Project Manager and the complexity within the assigned area of reporting. Since the review, reporting has been re-assigned to a new consultant and the schedule has been revised and baselined. The next project phase, Build Phase, started in September 2013 and is scheduled to run through January 2014.</p> <p>The primary project risk continues to be related to the aggressive timeline. The project has executed mitigation plans, reducing the likelihood of the risk of schedule slip being realized.</p> <p>Note: % Complete and Actual Cost are as of 8/31/13.</p>										
BusinessObjects Enterprise (BOE) Migration	Lori Mitchell Maureen Hooley	2 - UW	Green	9	1	2	3	3	\$527,005	\$7,214,088
<p>Project Status: Phase 1 (Hospital Billing and Meaningful Use) of BusinessObjects Enterprise (BOE) Migration project completed three releases with over 30 new and legacy reports being deployed in the new reporting platform. While the report throughput is lower than what we would have liked due to the steep learning curve, the technical foundation is now in place for ongoing operational activities. Additionally, the governance structure (with both data owners and data stewards) is in place to ensure future success.</p> <p>Phase 2 (Professional Billing) of the migration project has initiated with the completion of a release on 10/15/13. Over 30 new reports were deployed during this release. The primary project risk relates to ongoing report requests that continue to OCIO tract from the project effort. The mitigation strategy is to continue to enforce a general freeze on new report requests for the particular content area during the life of that phase, with an exception process in place to allow urgent requests (typically due to regulatory, such as Meaningful Use) to be included in the project scope.</p>										

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Kronos Phase 1 ETR	Johnese Spisso	2 - OCIO	Complete	7	1	3	2	1	\$4,334,000	\$5,125,000
<p>Project Status: Phase 1A GO-LIVE: Total employees on the system after Phase 1A = 7,200. Due to the UWMC CPOE Enterprise Freeze, about 1,300 employees were deferred from Cycle 3 to a new Cycle 4. Cycle 4 completed on schedule October 1, 2012.</p> <p>Phase 1B kicked off on May 1, 2012. It included both Timekeeper and Scheduler for the remaining employees. As previously reported, we changed the implementation order to have HMC go first in Cycle 5. UWMC is now Cycle 6. There are fewer than 2,000 employees in each of these cycles, which include inpatient units and nursing.</p> <p>Both Cycles 5 and 6 are now complete. The project closed on August 31, 2013. There are over 11,000 medical center employees now using the Kronos system.</p>										
McKesson Horizon Surgery Manager Implementation for Northwest Hospital	James Fine Cynthia Hecker	2 - UW	New	-	-	-	-	-	\$0	\$4,978,961
<p>Project Status: This project intends to replace the aging electronic and paper-based information systems supporting Northwest Hospital's (NWH's) surgery and anesthesia services with McKesson's suite of surgical products. This strategically aligns NWH's Surgical Suite of systems with UWMC and HMC.</p>										

Projects – Complete	Sponsor	Oversight Level *	Monitor of Benefits/Value Realized
CHARMS: Project went live 8/1/10	Lori Mitchell	3 - OCIO	Biennial performance report due summer 2011
UW Medicine McKesson v15 Upgrade: Project went live 2/22/12	Paul Ishizuka	2 - OCIO	
ORCA Computerized Provider Order Entry (CPOE): Project went live 9/24/12	James Fine	3 - OCIO	

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* Oversight Level Key	
1	Overseen by UW management and staff. Requires OCIO approval and reporting if over delegated authority.
2	OCIO approval required and regular project reporting. QA reporting required, maybe internal or external. OCIO may recommend project to be full TSB oversight.
3	High severity &/or high risk, subject to full TSB oversight, which includes TSB approval, written reports to the TSB, periodic status reports to the TSB by the agency director and staff, and submission of other reports as directed by the TSB. External QA reporting required.

** Project Health Key	
Green	Project is on time, on budget, and within defined scope. Overall Risk Rating where 4-9 is Green.
Yellow	Changes to scope, budget, or resources have placed project at some risk. Project has the potential for delays or scope changes. Overall Risk Rating where 10-14 is Yellow.
Red	Major changes to scope, budget, or resources have placed project at critical risk. One or more of the following must change in order to proceed: project schedule, resources, budget, scope. Overall Risk Rating where 15-20 is Red.

Note for UW Medicine: project oversight levels 2 & 3 report to UW management

*** IT Project Risk Ratings	
Current Risk Rating	Use the scale below to rate current performance on Budget, Schedule, and Scope (select appropriate number for each)
Budget =	1 = Performing better than project plan; ahead by 5% or more 2 = Performance is on plan
Schedule =	3 = Behind plan, but within 5% of original targets 4 = Behind plan between 6% to 10% and likely to use/using contingency
Scope =	5 = Greater than 10% behind plan and more than half of contingency used
Current Risk Rating	Use the scale below to rate current impact of Issues and other factors relevant to the project (select one number for this measure)
Issues =	1 = No risks or issues identified at this time 2 = Some identified but minor, no impacts anticipated 3 = Some that could impact the project are being managed, with minimal impact anticipated 4 = Significant risks/issues/other factors identified but not yet managed 5 = Risks/issues being managed but will have significant impact (greater than 10%) on project budget, schedule and/or scope