

## Project Portfolio Executive Summary for April 2013

EDMS Procurement and HR/P Replacement Systems Procurement and Contract Negotiations projects reflect vendor selection activities only and new projects will be established for implementation. Kualu Student Consortium project health status changed from yellow to green due to the resource issue being resolved. ORCA Computerized Provider Order Entry (CPOE) project was successfully deployed and completed on November 30, 2012.

### UW Enterprise Projects

Projects - Yellow	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
EDMS Procurement	Ann Anderson	1 - UW	Yellow	10	2	5	2	1	\$443,666	\$508,270

**Project Status:** The Proof of Concept (POC) testing was completed on 4/15/13. The EDMS Sponsors were briefed on POC outcomes and recommendations on 4/22/13 and concurred with the recommendation to proceed with a contract. Preliminary estimates for UWIT resources external to the dedicated project team needed to support the EDMS implementation (e.g., AIS, IAM) have been shared with team managers. Contracting discussions are underway with the vendor. Licensing is a major area of focus and discussion. The UW sent the vendor a revised draft contract with updated terms & conditions and a draft Statement of Work for the first scope of work (base installation and configurations). As part of the planning for the base installation, the project team is exploring phasing options to minimize impact of long infrastructure (Windows servers) lead times. Work on the vendor Service Level Agreement is underway. The goal is to complete the contract by 5/31/13.

Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
Electronic Faculty Effort and Cost Sharing (eFECS) – Online Certification	Susan Camber	3-DIS	Green	9	2	2	2	3	\$0	\$2,176,590

**Project Status:** eFECS and MyFD collaborated on a combined architecture approach for the Non FEC Cost Sharing and Automated JV development. eFECS began coding work on this common framework related to user authorization. A UTG has been initiated and will review a user interface paper prototype. The PIT team provided input on desired value to realize for the first MBI Generate Supporting Documents MBI. Unplanned production support for Clinical IBS, Future Benefit Rates and HR/P Web Service in addition to planned infrastructure upgrade testing, biennium cross over testing and request tracker implementation pulled focus from project deliverables during the past two weeks. Collaboration efforts between eFECS and MyFD continue in addressing project inter-dependencies. The team attended an Agile\Lean coaching session focused on iteration planning this week.

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Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
<b>Kuali Rice Development</b>	V'Ella Warren	1 - UW	Green	8	2	2	2	2	\$948,857	\$1,000,000
<p><b>Project Status:</b> We documented a policy on major and minor version numbering of Rice software. Some applications continue to request bug fix patch releases on older versions rather than incrementing to next release number. Causes extra work for Rice team to maintain multiple code branches. Rice patch releases 2.1.4 and 2.2.2 were released on 3/28/13.</p> <p>Kuali Rice sub-committee on shared services is making recommendations to Kuali Foundation board to fund User Experience work across all projects. Will include initial project to migrate existing KFS and KC projects to use new Rice KRAD UI interfaces.</p>										
<b>Kuali Student Consortium Project</b>	Gerald Baldasty	1 - DIS	Green	8	2	2	2	2	\$3,732,181	\$4,000,000
<p><b>Project Status:</b> Enrollment development: Current iterations are progressing on schedule. The anticipated timeline for delivery of enrollment remains as previously reported.</p> <p>MyPlan contribution: Work to convert MyPlan to Kuali Student Academic Planning continues, as does collaboration across the UW's and IU's efforts.</p> <p>UW MOU: The UW's KS MoU Committee has completed its work. They recommend: renewing the UW's MoU for 3 years; increasing the UW's investment to accelerate delivery and increase influence; funding local implementation efforts (curriculum management); and managing expectations about when the UW's effort to replace SDB would begin. Their recommendations will be delivered to the IT Strategy Board in May.</p>										
<b>HR/P Replacement Systems Procurement and Contract Negotiations</b>	V'Ella Warren Mindy Kornberg Cheryl Cameron Paul Ishizuka	1-UW	Green	8	2	2	2	2	\$3,591,802	\$9,728,260
<p><b>Project Status:</b> Conducted 4/15 Stage 3 bidders conference. Procurement Services received notice from one of the bidders on 4/12 informing UW that it was withdrawing from the procurement as the bidder and its software provider could not come to terms on the licensing agreement. The Sponsors were notified on 4/12 and will be briefed at the 4/26 sponsors meeting.</p> <p>Conducted 4/15 Stage 3 Bidders Conference. System demos begin next week (4/30).</p> <p>The Request for Quotation &amp; Qualifications (RFQQ) for an external Quality Assurance (QA) consultant was released on 4/10. We have received and responded to bidder questions. Bids are due 5/15.</p> <p>The sponsors received a risk status via email on 4/23.</p>										

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### UW Medicine Projects

Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
<b>Epic Enterprise Specialty Implementation (EESI)</b>	Johnese Spisso James Fine	1-UW	Green	9	2	2	2	3	\$0	\$49,680,000
<p><b>Project Status:</b> The NWH PCI Project has landed on the implementation date for the 7 in-scope clinics: August 12, 2013. The project is currently on-target to meet this milestone.</p> <p>The EESI Project is in the midst of holding formal kick-off events. The IT project kick-off was held on 4/25. The organizational kick-off event is scheduled for 5/8.</p> <p>The EESI Project has completed its Planning Phase Milestone Review (internal QA review) with "Green" readiness scores across the board. The next project phase, Discovery &amp; Alignment Phase, is scheduled to go through August, 2013.</p> <p>The primary project risk is related to the aggressive timeline. The project has identified and escalated potential contention with the impending Epic application software upgrade for the development environment. Mitigation plans are currently in development.</p>										
<b>Kronos Phase 1 ETR</b>	Johnese Spisso	2 - DIS	Green	8	1	3	2	3	\$3,364,692	\$5,125,000
<p><b>Project Status:</b> Phase 1A GO-LIVE: Total employees on the system now = 7,200. Due to the UWMC CPOE Enterprise Freeze, about 1,300 employees were deferred from Cycle 3 to a new Cycle 4. Cycle 4 was completed on schedule October 1, 2012.</p> <p>Phase 1B was kicked off on May 1, 2011. It includes both Timekeeper and Scheduler for the remaining employees. As previously reported, we changed the implementation order to have HMC go first in Cycle 5. UWMC is now Cycle 6. There are under 2,000 employees in each of these cycles, which include inpatient units and nursing.</p> <p>We entered our soft go-live period for HMC Cycle 5 as scheduled on April 1, 2013. Full go-live with all employees is scheduled for April 29, 2013 pending approvals and final go/no-go clearance.</p>										

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Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
<b>ORCA Computerized Provider Order Entry (CPOE)</b>	James Fine	3 - DIS	<b>Complete</b>	6	1	2	2	1	\$23,081,785	\$29,163,000
<p><b>Project Status:</b> The CPOE Project successfully deployed the in-scope functionality within the in-scope geographic areas through 3 separate deployments in 2012. CPOE was successfully implemented at University of Washington Medical Center (UWMC) as scheduled on May 19, 2012. Chemotherapy CPOE for SCCA inpatients at UWMC were successfully implemented on July 24, 2012. CPOE was successfully implemented at Harborview Medical Center (HMC) on September 24, 2012.</p> <p>After 4 weeks of project implementation support at HMC, the end-user support function was transitioned to operational support processes. From that point in late October, project activities were limited to project closeout. The final deliverable, the CPOE Project Post-Implementation Review Report was finalized on November 30, 2012. Since that time, the project has been considered complete.</p>										
<b>Business Objects Project (BOE)</b>	Johnese Spisso James Fine	1 - UW	<b>First report to be provided</b>							\$7,214,088
<p><b>Project Status:</b> In recent years, Epic has chosen SAP BusinessObjects ("BusinessObjects") as their reporting platform partner. Subsequently, UW Medicine will re-align its reporting and analytics platform by migrating from IBM Cognos ("Cognos") to BusinessObjects. UW Medicine will also leverage the technical conversion to address related long-standing challenges, through employing a formal governance model, redesigning specific processes, and training appropriate resources.</p>										

Projects – Complete	Sponsor	Oversight Level *	Monitor of Benefits/Value Realized
<b>CHARMS:</b> The project went live on 8/1/10.	Lori Mitchell	3 - DIS	Biennial performance report due summer 2011
<b>UW Medicine McKesson v15 Upgrade:</b> Project went live 2/22/12	Paul Ishizuka	2 - DIS	

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* Oversight Level Key	
1	Overseen by UW management and staff. Requires DIS Director approval and reporting if over delegated authority.
2	DIS Director approval required and regular project reporting. QA reporting required, maybe internal or external. DIS Director may recommend project to be full ISB oversight.
3	High severity &/or high risk, subject to full ISB oversight, which includes ISB approval, written reports to the ISB, periodic status reports to the ISB by the agency director and staff, and submission of other reports as directed by the ISB. External QA reporting required.

** Project Health Key	
<b>Green</b>	Project is on time, on budget, and within defined scope. <b>Overall Risk Rating where 4-9 is Green.</b>
<b>Yellow</b>	Changes to scope, budget, or resources have placed project at some risk. Project has the potential for delays or scope changes. <b>Overall Risk Rating where 10-14 is Yellow.</b>
<b>Red</b>	Major changes to scope, budget, or resources have placed project at critical risk. One or more of the following must change in order to proceed: project schedule, resources, budget, scope. <b>Overall Risk Rating where 15-20 is Red.</b>

*** IT Project Risk Ratings	
Current Risk Rating	Use the scale below to rate current performance on <b>Budget, Schedule, and Scope</b> (select appropriate number for each)
Budget =	1 = Performing better than project plan; ahead by 5% or more 2 = Performance is on plan
Schedule =	3 = Behind plan but within 5% of original targets 4 = Behind plan between 6% to 10% and likely to use/using contingency
Scope =	5 = Greater than 10% behind plan and more than half of contingency used
Current Risk Rating	Use the scale below to rate current impact of <b>Issues</b> and other factors relevant to the project (select one number for this measure)
Issues =	1 = No risks or issues identified at this time 2 = Some identified but minor, no impacts anticipated 3 = Some that could impact the project are being managed, with minimal impact anticipated 4 = Significant risks/issues/other factors identified but not yet managed 5 = Risks/issues being managed but will have significant impact (greater than 10%) on project budget, schedule and/or scope