

**UNIVERSITY OF WASHINGTON  
FACULTY COUNCIL ON UNIVERSITY FACILITIES AND SERVICES**

The Faculty Council on University Facilities and Services met on Tuesday, **May 23, 2002**, at 12:30 p.m. in 36 Gerberding Hall. Chair John Schaufelberger presided.

**PRESENT:**       **Professors** Schaufelberger (Chair), Pace and Zuberbuhler;  
                  **ex officio members** Chapman, Fales, Jost, Martynowych, Pike, Eric Stride (ASUW: for Tony Schulz), and Waddell.  
                  **Guests** Jan Arntz-Richards, Environmental Planner, Capital Projects Office; Doug Holden, Director, Capital Projects South; Doug Jennings, Senior Project Manager, Capital Projects Office; Iain Robertson, Chair, Landscape Architecture; Ivan Turner, Construction Coordinator, Central Construction Office, Capital Projects Office; Karen VanDusen, Director, Environmental Health and Safety, Hall Health Center; Olivia Yang, Project Manager, Capital Projects Office.

**ABSENT:**       **Professors** Andersen, Balick, Battaglia, Bramhall, Gates, Gill, Kasprisin and Souders;  
                  **ex officio members** Christoserdova, Coulter, Cox, Ludwig, McCray, Schulz and Sjavik.

**Approval of minutes**

The minutes of April 25, 2002 were approved as written.

**Summer Paving of Stevens Way**

The paving of Stevens Way between Benton Lane and Jefferson Row will be a two-phased project. On July 1, 2002, the demolition work will start. The road will then be composed of crushed rock, but the dust and noise will be controlled. The road will be partially closed during this first phase. After August 19<sup>th</sup>, the second phase – the paving of Stevens Way – will begin. The pavement will go up to Jefferson Road. This stretch of Stevens Way will be entirely closed during this phase of the project.

There will be a detour for traffic directed to Mason and back to Stevens Way. Metro will be routed off campus in the three-week period of the second phase. However, a shuttle system for disabled Metro users will be established for the duration of the paving period.

Three “Public Information” signs will be strategically placed during the project. Everyone on campus will be notified via E-mail about the project. (All pertinent information delineated above will be included in the E-mail message.) There will also be articles in University Week and the Daily.

Faculty and staff in Aerospace will lose access to their normal parking spaces for the course of the project. Administrators of Aerospace and anyone else affected by the paving project will have been notified in person by the time the project begins.

Stevens Way will not be open in the evenings at any time during the project; the road will be closed 24 hours a day.

The eventual goal is to extend the paving project to include all of Stevens Way. But when that might occur is unknown at present.

**Relocation of Existing Construction Trailer and Placement of Double-wide, Two-Storeyed Trailer South of University Facilities Building – Doug Jennings, Senior Project Manager, Capital Projects Office**

Jennings said the Capital Projects Office would appreciate receiving the council’s approval of two projects: the placement of a double-wide, two-storeyed trailer just south of the University Facilities Building; and the

relocation of the existing construction trailer next to Suzzallo Library, now that the Suzzallo Renovation Project is nearing completion.

Jennings said the double-wide, two-storied trailer would provide 3000 square feet of space in which to house project managers and directors for Capital Project South groups. Two existing parking places would be lost in the project, north and south of the existing trailer. Jennings said a photo study was made of the location of the project to assess the visual impact of the proposed trailer. The result of the photo study is that the proposed trailer would be minimally visible from any viewing angle, and barely visible from several other prospects.

The roof of the trailer – but only the roof – would be visible from the second floor of the Faculty Club. The foliage around the proposed trailer would prevent its being more than minimally visible from most viewpoints. It would be visible from a pathway to the north, and, below the horizon, from inside Loew Hall.

Asked about the duration of the trailer’s existence in its proposed location, Jennings said it would relate to the workload of the Capital Projects staff. “So long as the workload is high, it would be there. This kind of thing will be needed for the foreseeable future.”

Chapman said, “We’re already doubled up in the limited space we have [in Capital Projects]. We’re looking for new professionals, and have little space to house them. Because of this, we can’t have a clear-cut exit strategy [for the removal of the proposed trailer] now.”

Chapman noted that the expected completion dates of the Life Science I and Life Science II construction projects currently under way are 2005 and 2006 respectively. “So we need to be there until those projects are done. As long as we have projects, the horizon gets pushed out further.” Jennings said, “This is actually the conceptual stage.” Chapman said, “There will be some office space near Life Science I and Life Science II, but that’s several years down the road.”

Pike said, “We’d like to find an alternative place, but none is in sight. Their present offices [in Capital Projects] are, for the most part, for one person, and have two people in them.” Schaufelberger said, “This could be at least 15 years in total.”

As for the relocation of the existing construction trailer next to Suzzallo Library (and across from Gerberding Hall), the trailer will be used to support the construction of a large Capital Project on the southwest campus, just south of the West Campus garage. There are many projects near the new location. Holen said, “It would *not* be in the way of anything [in its proposed location].” Its potential removal date would be 2006.

Holen said the trailer would be moved this summer, the expected time of completion of the Suzzallo Renovation Project (which is on schedule). The council agreed that it will be good to get the trailer – which is not at all attractive – out of the way of Suzzallo Library as soon as possible.

The council concurred with both the placement of the two-storied trailer for the Capital Projects staff and the relocation of the trailer near Suzzallo Library to a site near the West Campus Garage.

### **Capital Projects Status Report – Richard Chapman, Associate Vice President for Capital Projects**

Chapman began his presentation with an update on safety. There have been over 30 safety incidents per month from January through April 2002. There were 5 incidents in January, 13 in February, 11 in March, and 4 in April. “We want these numbers down. We have hired consultants from Dupont to help us, as Dupont has had one of the best safety records in the nation. Our ultimate goal is ‘Zero Recordable’ incidents.” He said there is an “increased safety awareness” at the University, and a Construction Safety Committee. There are safety audits and a PPE Policy. This, he said, was “not simply the contractor’s problem.” Chapman said, “Safety impacts everyone, from construction workers on the project itself to service providers to people who walk by.”

With regard to project statistics, Chapman said there are 24 approved major active projects with a combined budget total of \$1.145 billion. There are also three pre-approval major projects.

Chapman said, "Most major projects are both on schedule and on budget. (The few that are not on schedule are dependent on state funding that has not as yet been attainable.) Several major projects have been picked up recently. As for project close-outs, we have the easier ones out of the way, and are working on the major ones now. We want to get the close-out period down to three months."

#### The Law School: William H. Gates Hall

There will be extensive landscaping around the new Law School, which will amount to a "significant investment." There will be extensive re-grading and new walkways. As for Sarah Gates's concern about the "starkness" of a major exposed wall of the new building, and her suggestion that consideration be given to the inclusion of art work on that wall, Chapman said the budget will not make this possible. But he said the landscaping in that area should make the building appear less stark.

Construction of the Law School began on July 30, 2002. Occupancy is set for Autumn Quarter 2003.

#### Allen Center

Construction on Allen Center started on August 30, 2001. Occupancy is set for September 16, 2003. The forecast is for the final cost to be within the proposed budget, with a \$1.3 million in under budget.

#### Merrill Hall

The architect has been selected. The schematic design will be completed by the end of May 2002. The budget is \$5,400,000. Occupancy is scheduled for April 2004.

#### IMA Expansion and Recreational Sports Field

The IMA Expansion and Recreational Sports Field is \$3.8 million under budget and is due to be completed in September 2003.

#### Suzzallo Renovation Project

The Suzzallo Renovation Project will be completed this summer and full occupancy of the renovated Library will begin on September 15, 2002. The final cost of the Renovation Project is within budget.

#### Surgery Pavilion

The Surgery Pavilion has a buy-out of \$6.6 million under budget. Completion of this project is set for September 9, 2003.

#### UW Tacoma Campus Phase 2B

The budget of the UW Tacoma Campus Phase 2B project is \$44,349,000. Completion is set for May 2002. The final cost of this project is within budget.

#### Harborview

The proposed additions to Harborview Hospital comprise a budget of \$262 million. The seven-year project is in the pre-design phase.

#### Life Sciences II

Life Science II, with 115,000 GSF, has a budget of \$56 million. Completion is set for December 2005.

### Life Sciences III

Life Sciences III, with 115,000 GSF, has a budget of \$75 million. Completion is set for Autumn Quarter 2006. Chapman said the goal is to accelerate the work on Life Sciences III to get it into lockstep with Life Sciences II. This will save several million dollars overall.

### UW Golf Driving Range

The UW Golf Driving Range, designed by ARC, a local architectural firm, has a budget of \$8 million. Completion is set for Summer Quarter 2004.

### Business School

The Business School Capital Project, which is in the pre-design phase, has a budget of \$100 million. This will be the first completely privately-funded Capital Project, and will thus be watched with great interest. The “loose target” for completion of this project is January 2007.

Chapman pointed out three pre-approval Capital Projects: 1) the S-I Garage; Emergency Power: Phase II; and the Johnson Hall Renewal Project (*if* state funding can be obtained).

Chapman said the Capital Projects Web Page contains detailed statistics on, and essential descriptions of, 350 projects. Also provided are the service providers of each project, and ways to contact the providers. Budgets, target dates (milestones), and forecasts are included in the statistics and information on the Web Page. The Web Page address is: [www.cpo.washington.edu/its](http://www.cpo.washington.edu/its).

### **“Developing an Environmental Stewardship Policy for the University of Washington”: Karen VanDusen, Director, Environmental Health and Safety, Hall Health Center**

VanDusen reviewed a number of the factors that are leading higher education institutions to develop environmental stewardship policies. One is the regulatory atmosphere and she said the Environmental Protection Agency’s “Enforcement Alert” (“Universities, Colleges Not Receiving Top Marks for Environmental Compliance: EPA Holding Educational Institutions to Same Standards as Industry.”) demonstrates a major initiative to induce Higher Education to achieve and sustain high environmental standards.

The Environmental Protection Agency is “encouraging environmental management systems at institutions of higher learning, particularly as part of mitigations considered with fines associated with compliance and enforcement actions. In addition to compliance reactions, many higher educational institutions have been proactive. We have a commitment to *now* and to a legacy for the future.” In addition to the influence of EPA, other groups are looking at environmental policies and systems, including both the City of Seattle and King County. The University of Washington, she pointed out, has also undertaken a number of environmental managements efforts historically. As one example, the UW is one of 12 institutions that have participated in the development of best management practices for hazardous waste management, as part of a HHM1 initiative, which has been presented to Congress.

VanDusen said that, internally, there is a great deal of academic interest in environmental protection at the University of Washington. The Center for Urban Horticulture is deeply involved in a Wetlands protection program, and many other units and departments throughout the campus have proactive programs in environmental areas. She noted a genuine “synergy” throughout the campus on environmental issues.

An informal group of faculty, staff and students met for several months, under the guidance of Johnny Palka, with the Program on the Environment, and noted that while there is interest, enthusiasm, and effort, there is currently no guiding policy or centralized effort addressing all the aspects of an environmental management system and sustainability for the future. “So what can *we* do?” asked VanDusen. This is the

question the University community must address, she stressed. And it is the question addressed by the “University of Washington Environmental Policy Task Force,” which was set up by Executive Vice President Weldon Ihrig in response to the earlier initiative lead by Palka. VanDusen is chair of the Task Force, and she has brought a draft of the Task Force’s “Policy on Environmental Stewardship and Sustainable Practices at the University of Washington” for the council’s critique and comments. (The draft of the Policy was submitted to Weldon Ihrig.)

VanDusen said the Task Force developed a Policy Statement and an Action Plan. She said the Task Force is hardly the only body working to develop environmental strategies on campus. There is an environmental “Project Manager Reference Guide” already on the Web. And there are numerous activities on campus involving recycling, power use, pollution prevention, and other proactive measures and practices.

She said one reality leading to the Task Force’s drafting of a Policy was that “our Task Force discovered that members of the Administrative service units did not know what the faculty were doing, the faculty didn’t know how much was being done by the administrative service units; and students knew little about either. Our Task Force made certain that it was comprised of members of the Administration, the faculty, and the ASUW.”

VanDusen said the Policy was composed because “it became clear that a written statement was needed.” The Task Force “looked at everything, and composed nine separate drafts of the Policy. We wanted it to be a *doable* vision that we were recommending to Executive Vice President Ihrig. As it now stands, we have a ‘vision statement’: a statement of what we *believe* in at the University. The Policy statement *flows from* the vision statement.” VanDusen said, “We have much work to do on land stewardship, at UW Tacoma and elsewhere. We have a unique legacy in our wetlands and other ecosystems.” She said the Task Force will meet again in two weeks to address issues that Ihrig identified in the draft. She asked that council members E-mail her ([kav@u.washington.edu](mailto:kav@u.washington.edu)) with any comments or suggestions they may have on the draft of the Policy. Schaufelberger said the Policy should be placed in the University Handbook. Martynowych said the President and Provost could ask colleges and deans to incorporate the Policy in their own policy statements. Pike also recommended sharing the Policy with deans.

The Policy states that “It is the University’s vision that formulating this official policy will lead to actions, decisions and leadership that: Educate our students to be environmentally responsible citizens; Utilize our intellectual resources to achieve goals for sustainability; Demonstrate to local, regional, national and global communities that we continue to be an environmentally, economically and socially responsible institution; Encourage partnerships at all levels within and outside the University to further the practice of environmental stewardship and sustainability; Continually improve our progress in proactive regulatory compliance, environmental stewardship and sustainability; Develop partnerships among faculty, students and staff in both the academic and administrative branches of the University of Washington; and Benefit both this and future generations as well as the diversity and health of our national ecosystems.

As for the Policy itself, it involves: Regulatory compliance; Teaching, research and service that fosters environmental stewardship and sustainable practices; Operations that reduce resource consumption to the maximum degree feasible; Land use, development, and construction practices that optimize sustainability and environmental stewardship; Commitment to protecting, preserving and restoring the natural environment and ecosystems in the University’s trust; and Leadership.

The Policy also contains a “10 Point Plan”: 1) Regulatory compliance; 2) Commitment to environmental education; 3) Implement environmental stewardship and sustainability principles in the day-to-day operation and management of University facilities and activities; 4) Implement environmental stewardship and sustainability principles in the planning, development and management of University lands and ecosystems and in the development and management of buildings and capital projects; 5) Implement a campus-wide environmental management system that comprehensively links campus policies and activities directed by the students, faculty and operations branches of the University; 6) Environmental stewardship and sustainability efforts clearly identified in student governance activities, partnered with faculty and administrative efforts; 7) Centralized focus and administration of the University’s environmental

stewardship and sustainability efforts; 8) Provide adequate funding and opportunities for acknowledgement; 9) Implement strategic partnerships; and 10) Partner with the external community.

Unrelated to the Policy information, VanDusen took a moment to share with the council some updates on regulations. There will now be “a different set of regulations and a review process with which the University must comply, particularly with respect to certain kinds of research agents.” There is a ‘USA Patriot Act’ as a result of September 11. People who work in certain laboratory situations, and with certain kinds of materials, will have to comply with certain background restrictions. There are also new safety and security precautions that will have to be strictly observed, and new federal regulations. Chapman said, “We will want to look at this programmatically. Each facility will have to be looked at individually.”

The council voiced support for the Draft Policy and congratulated the Task Force for its work.

**Next meeting**

This was the final meeting of the council in the 2001-02 academic year. The next meeting will be held in October 2002.

Brian Taylor  
Recorder