

Faculty Council on Tri-Campus Policy  
Friday, May 28, 2010  
8:30 a.m. - 10:00 a.m.  
36 Gerberding

**Meeting Synopsis**

1. Call to Order
2. Conversation with UWB Chancellor Kenyon Chan and UWT Chancellor Patricia Spakes on tri-campus governance issues and priorities
3. Preliminary report on evaluation of Undergraduate Cross Campus Enrollment Policy
4. Report from Working Group on Tri-Campus Relations
5. Priorities for next academic year
6. Adjournment

-----  
**Call to Order**

The meeting was called to order at 8:32 AM

**Discussion Items**

**1. Conversation with UWT Chancellor Patricia Spakes and UWB Chancellor Kenyon Chan**

Chair Collins thanked UWT Chancellor Spakes for coming and explained that the Council hoped to have the Chancellors share their thoughts on shared governance and tri-campus relations. Chair Collins also went over the draft Report for the Working Group on Tri-Campus relations. Chair Collins reiterated that the Chancellors have a standing invitation to attend FCTCP meetings in the future. The Council brought up a number of points underscored in the report and in the discussions of the Working Group, including the need to build awareness of tri-campus issues and engage the Faculty Senate more deeply in them, the challenges associated with a multi-campus university in which the campuses are both significantly autonomous and well integrated, accreditation, and the advantages and drawbacks of a University Committee on tri-campus issues as opposed to a Faculty Council. Chancellor Spakes thanked the Council for its work on tri-campus issues. She then spoke to some of the challenges of striking a balance between full autonomy and full integration in a configuration of campuses not explicitly understood to be “a system,” and in which the elements of autonomy and integration have been worked out over time, and in different ways across the three campuses, rather than in conformity with a predetermined design. This is in sharp contrast with the approach taken by WSU, which has developed as a statewide system of campuses. The Council and Chancellor Spakes discussed other possible models of multi-campus universities, some of which are identified in the Working Group Report, and whether any of them would apply to the future three-campus relationship at UW. Discussion ensued on the role the Council could play in facilitating ongoing conversations among the relevant parties about the future of the tri-campus relationship. It could, for example, put together forums to share ideas. Additionally, the Council brought up the idea of having a large tri-campus meeting once a year. Chancellor Spakes was somewhat skeptical about the effectiveness of such forums, noting that questions concerning the definition of the tri-campus relationship will likely be made at the top. The point was then made that the Council should be proactive in ensuring that tri-campus issues are given due consideration in the Presidential search.

UWB Chancellor Kenyon Chan and UWB Vice Chancellor for Academic Affairs Susan Jeffords joined the conversation. Executive Vice Provost Wadden added some context, observing that the state has not made investments in the campuses as it originally had planned when the new campuses were established; that for most of their histories, Tacoma and Bothell have only had upper-division courses but are now four-year institutions; and that other stakeholders, including the Higher Education Coordinating (HEC) Board and the Legislature, have a voice in the decision making. Chancellor Spakes concluded her remarks with the point that we need to identify a model that we all can aspire to. Chancellor Chan followed by stressing the importance of looking out 50 years into the future and formulating our plans accordingly. There's also a need, Chancellor Chan noted, to clarify the relationship between faculty and Program Directors, who at Bothell and Tacoma serve in roles similar to Deans. He further observed that there are really four parties involved in the tri-campus relationship: the three campuses plus a "central campus." Chancellor Chan concluded by suggesting that consideration be given to separating policy and procedure, with responsibility for policy lodged at the university level, and responsibility for procedure at the campus level. Further discussion about models and possible paths forward ensued. Familiar difficulties once again surfaced: that Seattle has no campus-specific administration or representative body of its faculty, while students are separately organized; that FCTCP, being a Faculty Council, represents only the voice of faculty on tri-campus issues and not the administration; that authority for policy is not clearly distinct from that for procedure; that there is no formal, high-level body in which faculty and administrative leaders can discuss tri-campus issues and render authoritative decisions. Discussion returned to the FCTCP's role in tri-campus decision making, with several Council members noting that they would like to see the Council expand and not exist simply as a faculty body but as a combined administrative-faculty body.

## **2. Report from Working Group on Tri-Campus Relations**

The Council discussed the final version of the Report from the Working Group on Tri-Campus Relations, which had been revised based on feedback received at April's meeting. A move was made to accept this version as the Working Group's final report to the Council. The motion was approved.

## **3. Preliminary report on evaluation of Undergraduate Cross Campus Enrollment Policy**

Council Member Primomo introduced the preliminary report on cross campus enrollment. She presented a summary of the report and data. A finding in the report is that neither students nor advisors are very familiar with the cross campus enrollment policy and the Council discussed ways to improve this. The Council also discussed the Human Rights minor and how it is the first tri-campus minor.

Primomo also introduced the Husky Principles, which is a project being worked on by the student body at all three campuses.

## **Adjournment**

The meeting ended at 10:02

---

*Minutes by Alex Bolton*  
*Council Support Analyst*  
[bolt@u.washington.edu](mailto:bolt@u.washington.edu)

**Present:**       **Faculty:** Collins (Chair), Wood, Primomo, Stein  
                  **President's Designee:** Wadden, Jeffords  
                  **Ex-Officio Reps:** Harrington, Kochis, Lord, Deardorff  
                  **Guests:** UWB Chancellor Kenyon Chan and UWT Chancellor Patricia Spakes

**Absent:**       **Faculty:** Endicott-Popovsky  
                  **President's Designee:** Rushing  
                  **Ex Officio Rep:** Fridley