

**UNIVERSITY OF WASHINGTON  
FACULTY COUNCIL ON TRI-CAMPUS POLICY**

The Faculty Council on Tri-Campus Policy met at 10:30 a.m. on Tuesday, **April 6, 2004**, in 36 Gerberding Hall. Chair Marcia Killien presided.

**PRESENT:**     *Professors* Killien (chair), Behler and Stein;  
                  *Ex officio members* Decker, James, Miller-Murray, Nelson and Watts;

**ABSENT:**     *Professor* Leppa and Primomo;  
                  *Ex officio members* Cameron, Campbell, D’Costa, Fugate, Heath and Stygall.

**Approval of minutes**

The minutes of the March 1, 2004 meeting were approved as written.

**Tri-Campus Presidential Task Force (Steering Committee): an update**

Killien said that Faculty Senate Chair Doug Wadden, at the April 5<sup>th</sup> Senate Executive Committee Meeting, suggested that “a lot is happening” with the Tri-Campus Presidential Task Force Steering Committee. Decker said, “They seem to be backing up and looking at ‘the larger picture,’ looking at other models in other universities.” Watts said, “Some important things are happening, it seems, as a kind of prelude. A key question is: How best might the work of the Steering Committee become meaningfully participatory?” Decker said she has heard that, as a group, the Steering Committee is contemplating what would make the document [that the Task Force will produce] “a usable document, not just a shelf document.” She said they seemed to be thinking “of the document’s audience,” which is encouraging. Watts asked, “For example, when we describe options [in the tri-campus vision], do we describe them as examples (corresponding to one or more specific campus) or as types (described as categories of multi-campus universities)?” Killien said, “The Steering Committee will help guide and navigate questions of this nature.”

Killien said, “That’s helpful. It gives us a sense of where the Steering Committee is going, and the level of discussion.” She said, “The large group – the Task Force – will not be appointed as quickly as was once thought. The Steering Committee will do *more* than was originally intended; it will frame the content of the deliberations leading to the report.” Behler said there is a confusion among faculty and others at UW, Bothell as to when the Task Force’s Report must be done.

Killien said FCTCP has no formal role in the deliberations on, and preparation of, the Tri-Campus Presidential Task Force Report.

**UW, Bothell and UW, Tacoma to have legislative hearings on April 28 (UWT) and April 29 (UWB)**

Killien also asked for an update on the decisions from the last state legislative session. Requests were made by the legislature for reports on the future options for UW, Bothell and UW, Tacoma. Nelson said, “The report [from the campuses] goes to the HEC Board; they will use it to make their Master Plan.”

Nelson announced that there will be two legislative hearings: one on April 28<sup>th</sup> (at UW, Tacoma) and the other on April 29<sup>th</sup> (at UW, Bothell). The House Higher Education Committee will be holding the hearings and setting the agenda. The hearings will be open to the public; there will be separate sessions for faculty and students, for administrators, and for community leaders. One goal of the hearings is to help the campuses begin the process of determining the direction they want to go in. One consideration is the move to becoming four-year institutions, particularly in the light of the burgeoning student population throughout the state, a population that UW, Seattle, with its enrollment ceiling of approximately 35,000, cannot accommodate by itself.

The role of faculty involvement, the tri-campus council, and the Faculty Senate in these hearings was discussed. Decker stated that the presence of representatives of the Faculty Senate would be important.

Killien will plan to attend the April 29<sup>th</sup> hearing at UW, Bothell, and will ask Doug Wadden or Faculty Senate Vice Chair Ross Heath (an ex officio member of FCTCP) to attend the April 28<sup>th</sup> hearing at UW, Tacoma. She said she believes it important to have FCTCP represented at the hearings, especially as regards its ongoing agenda. Decker agreed, and noted: "This is the only group where all three campuses meet." James said she would be able to attend the UW, Bothell hearing. Nelson said it is important to avoid "any internal struggles" at the hearings, and to have those struggles, if there are any, worked out at the campuses so they do not spill over to the hearings themselves. Decker concurred: "Yes. We should just respond to queries and the like at the hearings."

It was suggested that FCTCP could recommend that faculty become involved in this process, and contribute to the development of the reports to be prepared. [The campuses will be the "authors" of the reports, though the Regents may change the reports if they see fit, it was pointed out.] Killien asked to whom FCTCP should make its recommendations regarding faculty participation in the process. She noted that faculty involvement in the summer would in many instances be impossible, as faculty would either be away from campus or be engaged in research and writing projects. Decker said, "We would respond favorably, though some faculty, as you say, may be busy in the summer." Nelson said, "Let the campuses decide who the faculty would be [who would be participating]." Killien said, "Yes. The *principle* is that faculty be involved, and in a *continuous* way. We will send recommendations to the president, the provost, and to the chancellors of UW, Tacoma and UW, Bothell."

Decker said the UW, Bothell faculty, with the academic council, is planning a facilitating workshop. The goal is to achieve the formulation of guiding principles for the work ahead, so that, when the administrators meet over the course of the summer, they will have these guiding principles in mind .

Behler said, "Is the relationship between the Tri-Campus Presidential Task Force report to the president and *this* [legislative] report in any way problematic?" Decker replied, "No. There is no conflict. The Presidential Task Force is looking at the *broader* picture of the relationship between the three campuses." Killien said, "One difference between the reports is that the legislative report goes to the HEC Board, and addresses higher education plans with the state. The Presidential Task Force report is mostly about the internal relationships among the campuses of the University of Washington." Decker said, "They [the two reports] come together indirectly, in that UW, Bothell and UW, Tacoma want, no matter what, to *remain* 'the University of Washington.' "

Nelson said, "The legislature does *not* want to continue funding the four-year institution as they *have* been." Decker said, "There has been an issue about the budget all along regarding the three campuses. Over the years, however, it's changed such that it is not really a separate budget any more. If it's all one big budget, the legislature can insist what money goes where." Watts said, "The value of FTE's and the placement of FTE's is more ambiguous with one big budget." Nelson said, "There is movement afoot to allow *some* doctoral programs at senior colleges. Also, as was mentioned before, there are *well over* 35,000 students coming to whatever university they can get into. The legislature knows it must do *something* about those students." Decker said, "And that makes the relationship between campuses more tricky." Watts said, "The UW being a 'pilot' for the performance contract can affect all this too."

Killien said, "I'll talk to Doug Wadden about faculty representation at the two hearings and in the writing of reports." Killien said she has spoken with several people who have had an opportunity to meet Mark Emmerts; their feeling is that the new president will be an effective spokesman for the University. People felt positive about him after meeting him.

#### **New Vice Chancellor at UW, Bothell: Thomas Bellamy**

Decker observed that UW, Bothell has made an offer of the position of Vice Chancellor for Academic Affairs to Thomas Bellamy, and that Bellamy has accepted. Decker and others on the council who know Bellamy said this is an excellent choice, and that Bellamy was chosen, as Decker noted, from "a very strong pool."

#### **Curriculum Task Force: an update**

Killien told the council that she gave a presentation on April 2<sup>nd</sup> to the Faculty Council on Academic Standards on the “Three Campus Curriculum Review Procedures” being prepared by the FCTCP Curriculum Task Force. She distributed the draft to FCAS members and sought their suggestions. A draft was also sent to the Executive Committee of the General Faculty Organization at UW, Bothell and to the Faculty Assembly subcommittee at UW, Tacoma.

Killien told FCAS that the “Three Campus Curriculum Review Procedures” are meant to *clarify* the three-campus review process. And it should make more visible any controversies in the process. Killien said the “other piece” in the draft of the Review Procedures is the fine-tuning of “points of logistics.” A question that must be resolved is: What is the shortest realistic time frame for comments in the early part of the review process? Another question to be resolved: What will be the posting positions? Where will the early ideas – and the later stages in the proposal development – be posted?

Decker said it would be good to send the document forward “in *this* president’s hands.” Killien said the document should be ready soon. The Curriculum Task Force is waiting to hear from the faculty organizations at UW, Tacoma and UW, Bothell. Once it has heard from the other campuses, it will finalize the document. She will also check with Robert Corbett, Coordinator of New Programs in the Office of the Provost, and a member of FCAS and SCAP (the Subcommittee on Admissions and Programs). “We don’t want inaccuracies,” she emphasized.

The document will be sent to (among others) the president, and the Senate Executive Committee will certainly be able to look at the Review Procedures if they so choose.

#### **FCTCP Membership for 2004-2005**

Killien said she would consider serving as chair for a second term in 2004-2005, but would like the council to have a vice chair as well. [In years past, it was customary to have both chairs and vice chairs on faculty councils.]

Killien will send a formal note to FCTCP members to request their presence on the council next academic year. Council members who complete their three-year term are allowed to serve a second term. For the sake of continuity on the council, Killien will encourage those members whose terms are expiring to consider a second three-year term. The council will also be looking for new members.

Killien said she would like to see “greater diversity of discipline” represented on the council. She will do what she can to recruit from UW, Seattle. Decker said Business is a discipline common to both UW, Seattle and UW, Bothell, and would be a good discipline to be represented on the council. And of course there is now the new Milgard School of Business at UW, Tacoma. Education was recommended as another appropriate discipline from which to recruit members for FCTCP.

Killien asked council members to e-mail her ([killien@u.washington.edu](mailto:killien@u.washington.edu)) if they have recommendations for council membership.

#### **Next meeting**

The next FCTCP meeting is set for Tuesday, May 4, 2004, at 10:30 a.m., in 36 Gerberding Hall.

Brian Taylor  
Recorder