

UNIVERSITY OF WASHINGTON
FACULTY COUNCIL ON TRI-CAMPUS POLICY
FRIDAY, December 12, 2008, 2:00-4:00 p.m.
UW-Tacoma, GWP 320

Chair Janet Primomo called the meeting to order at 2:07 p.m.

Meeting Synopsis:

- 1) Approval of Minutes from November 12, 2008
- 2) Report from the FCTCP Work Group on Tri-Campus Relations (Alan Wood).
Chancellor Pat Spakes was invited to discuss peer institutions.
- 3) Follow-up regarding meeting with Faculty Council on Educational Outreach
- 4) Assure that representation from UWB/UWT faculty on UW Faculty Councils is occurring as recommended (Primomo)
- 5) Schools and colleges at UWB/UWT: Determine strategy for this year's discussion.
- 6) Future agenda items for the 2008-09 academic year:
 - a) Consult with Senate Committee on Planning and Budgeting regarding Class A Legislation to 'codify' UWB and UWT membership on the Senate Committee on Planning and Budgeting
 - b) Discuss implications of rapid growth for UWB and UWT faculty

Chair Janet Primomo called the meeting to order at 2:07 p.m.

Council members introduced themselves to special guest Chancellor Pat Spakes.

The chair called for an amendment to the agenda. She proposed adding an announcement about the Tri-Campus Review of new program proposals. She also requested for the minutes to be approved after the discussion with Chancellor Spakes. The amended agenda was approved.

1. Report from the FCTCP Work Group on Tri-Campus Relations (Alan Wood)

Chair Primomo asked Chancellor Spakes to share her thoughts on the Provost's workgroup on Tri-Campus Relations. Chancellor Spakes spoke about her previous experience at Arizona State University (ASU), West Campus, where she went through a similar process. She noted that she has no preference for the kind of model the University of Washington creates for the three campuses, but that she sees a need for a high level of clarity on the conceptual understanding of the 3-campus relationship. She felt that it doesn't matter what model they follow as long as everyone understands it. Spakes spoke about UW-T's strategic planning process and what she has heard from the community about the lack of information on Tacoma's growth plan. She identified science, technology, and math as areas that lack clarity and need to be addressed. She noted that there is a big push for growth and that the community feels that UW-T should become a complete university, with the help of UW-Seattle. It was pointed out that for the next few years the current economic situation will allow for a "preserve rate" rather than a growth rate. Spakes

said that the expectation at UW-T is that they will continue their development of math, science, and engineering and work to keep the momentum going. Council member Alan Wood asked what FCTCP could do to help move this goal forward. Chancellor Spakes replied that higher level conversations are now taking place between top administrators on first principles. She noted that out of the many models out there, they are looking at models called “multi-campus universities.” Spakes pointed to ASU as an example, and explained how the 3-campus model works there. She described how the reorganization of the Senate would work with three campuses.

A discussion began about researching different models and who would do it. Wood underscored FCTCP’s need for staff continuity and institutional memory on this project. President’s Designee Doug Wadden suggested that the research might be done quickly if they look for examples of the kinds of elements to hold three campuses together. He noted that they need consensus around the guiding principles for tri-campus relations. He also warned that the resources won’t likely be there with the current budget situation. A discussion began about the budget and its effect on loss of programs at the UW campuses. Spakes noted the importance of defining first principles and how they could help FCTCP finish its job in one year. Wadden offered the idea of creating a standing committee to focus on this issue. Vice-chair of the Faculty Assembly Johann Reusch offered the idea of creating a special officer in charge of tri-campus relations.

Council member Zoe Barsness addressed the need for institutional memory and a mechanism for developing ideas before a larger audience that would get acted upon. Members discussed the fact that a top-down approach is needed, and that they are currently working with a different President, Provost, and group of Chancellors than before. Wadden reiterated the value in researching even a couple of systems, compared to the earlier tri-campus work group that discussed ideas in the abstract. A model would help develop a five to ten year plan for the three campuses. It was noted that they should consider culture when looking at models.

Primomo asked council members to consider a timeline for how to proceed with tri-campus relations work. She said the naming of programs was an example of an issue that is not clear whether it is being addressed or where support for it resides. A discussion began about departments at UW-S that have tri-campus responsibility. Barsness noted the importance of keeping the discussion ongoing and informed between the workgroup and the leadership committee. Chancellor Spakes announced that the Northwest Commission will meet in January, and with several northwest university presidents planning to attend, it might be possible for someone from the council to attend.

The relevance of tri-campus relations development was raised in light of the budget situation. Spakes said she felt that the issue becomes even more relevant because it will reveal how the Seattle campus responds to the UW-T and UW-B campuses in a budget crisis, whether it helps out or leaves them on their own to face financial cuts. It was noted that it also reveals what your responsibility is and what kind of autonomy you have in a time of budget crisis. Primomo inquired again where the council should go from here. Reusch suggested that they make a list of departments with three-campus responsibility and invite them to one of their council meetings. He added that they should add research to their council charge. Wadden was asked if his office could provide some funding for research efforts. He told council members to contact him with their request and let him know what the funds would be used for.

Vice-chair of the General Faculty Assembly, Chuck Jackels, asked for clarification on what aspects of the tri-campus system that the president and provost would not find acceptable. Chancellor Spakes replied that a large administrative structure is off the table as well as a structure in which the President would be the head of a system. She noted that the multi-campus model is attractive because most often the university president is head of a flagship institution, as well as of other campuses, and the UW is heading in that direction. Wood said that the challenge is in creating an institution that facilitates community without destroying it. Barsness suggested that they need a more networked institution that facilitates communication, an emergent form that has not been around long and for which there is little understanding. Wood noted that they need to put the form in writing so that it can be transmitted. Barsness described the potential conflicts of interest that will inevitably arise, such as competing for funding and students, and why they will need a mechanism for resolving them. Spakes encouraged council members to send their questions to the Provost's working group as part of the development of first principles. A brief discussion began about the decision making process at UW and how it will become clarified once each campus mission is articulated. Primomo thanked Chancellor Spakes for speaking to the council today.

Primomo welcomed the new ASUW representative on the council, Chris Paredes.

2. Approval of Minutes from November 12, 2008

The minutes were approved with a small correction.

3. Follow-up regarding meeting with Faculty Council on Educational Outreach

Primomo reported that she will be following-up with the chair of FCEO on issues raised from her council visit last month.

4. Assure that representation from UWB/UWT faculty on UW Faculty Councils is occurring as recommended (Primomo)

Primomo reported that the issue of faculty council representation is an area in which they can have network communication. She noted that they are working on it and she has the help of UW-T and UW-B leaders.

Primomo announced that the tri-campus review of curriculum changes includes a review of the process by a FCTCP subcommittee. This year's subcommittee consists of Steve Collins, Barbara Endicott-Popovsky, and Janet Primomo, one person from each campus as required in the review policy. The subcommittee recently reviewed the option in Early Music within the Bachelor of Arts degree in Music (MUSIC-20080527C) at UW Seattle and recommended forwarding it to the President for final approval.

Primomo reported that Dan Jaffe, UW-Bothell GFO Chair, is on the Senate Committee for Planning and Budget (SCPB) and that she would like to invite him to speak to the council sometime this year. She suggested that they could perhaps formalize this relationship to SCPB.

5. Schools and colleges at UWB/UWT: Determine strategy for this year's discussion

There was no time to address this issue.

6. Future agenda items for the 2008-09 academic year:

- a) Consult with Senate Committee on Planning and Budgeting regarding Class A Legislation to ‘codify’ UWB and UWT membership on the Senate Committee on Planning and Budgeting**
- b) Discuss implications of rapid growth for UWB and UWT faculty**

The meeting adjourned at 4:00 p.m.

Minutes by Melissa Kane, Faculty Senate, mmkane@u.washington.edu

Present: **Faculty:** Collins, Wood, Feroz, Primomo (Chair), Barsness
 President’s Designees: Wadden
 Ex Officio Reps: Paredes, West, Weitkamp, Balick, Jackels, Reusch
 Invited Guest: Forman

Absent: **Faculty:** Harrington, Endicott-Popovsky
 President’s Designees: Jeffords, Rushing
 Ex Officio Reps: Lord