VISION IAS™

www.visionias.in
www.visionias.wordpress.com

R N 15 NOV 2014 RECEIVED

GENERAL STUDIES (Test Code : 417)

Name of Candidate: Nidhi Gupta
Registration No.: 5810.
Schedule:
Module:
Place: RN
Time:
Date: 15/NOV/2014.
Classroom:
Distance Learning:
Classroom & Distance Learning:

INDEX TABLE

Q. No.	Maximum Marks	Marks Obtained
1	10	
2	10	
3	10	
4	10	
5	10	
6	10	
7	10	
8	10	
9	10	
10	10	
11	10	
12	10	
13	5	
14	25	
15	20	
16	20	
17	20	
18	15	
19	10	
20	15	

Total Marks Obtained

Remarks:

Signature of Examiner

INSTRUCTIONS

1. Do furnish the appropriate details in the answer sheet (viz. Name, ID Number and Test Code).
   उत्तर-पुस्तिका में सूचनाएं भरना आवश्यक है (नाम, प्रश्न-पत्र कोड, विद्यार्थी क्रमांक नम्बर आदि।
2. There are TWENTY-FIVE questions printed both in HINDI and in ENGLISH.
   इसमें पच्चीस प्रश्न हैं तथा हिन्दी और अंग्रेज़ी दोनों में छपे हैं।
3. All questions are compulsory.
   सभी प्रश्न अनिवार्य हैं।
4. The number of marks carried by a question/part is indicated against it.
   प्रत्येक प्रश्न/भाग के अंक उसके सामने दिए गए हैं।
5. Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.
   प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपके प्रवेश-पत्र में किया गया है और उस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यू.सी.ए.) पुस्तिका के मुख-पृष्ठ पर अंकित निर्दिष्ट स्थान पर किया जाना चाहिए। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिए गए उत्तर पर कोई अंक नहीं मिलेंगे।
6. Word limit in questions, if specified, should be adhered to.
   प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जाना चाहिए।
7. Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.
   उत्तर-पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

103, 1st Floor B/1-2, Ansal Building, Behind UCO Bank, Dr. Mukherjee Nagar, Delhi-09

75, 3rd Floor, Old Rajinder Nagar Market, Near Axis Bank, New Delhi - 110060

GENERAL STUDIES (Test Code : 417)

Overall Macro comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

All The Best

VISION IAS™

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Section A

Answer the following questions in not more than the word limit specified for each in the parenthesis:

1. Are all professions morally equivalent or are some superior to others? (150 words) 10

क्या सभी व्यवसाय नैतिक दृष्टि से समान होते हैं या कुछ अन्य से श्रेष्ठ होते हैं?

Professions are the core of an economic & social system which are essential for providing valued services to the people of the system.

Morality is the essence of all professions. However, it is different that some professions impact the human life more closely than others. Therefore, from morality angle professions such as teaching, Doctors etc are seen morally more responsible as it impacts human life intensely.

The impact of wrong doing in noble professions like medical is much more on people. For example, the organ trade or wrong surgery can put life of an individual

in danger. Hence, sticking to morality & ethical code of conduct is more essential in professions such as ~~do~~ doctors & teachers.

However, it is not to say that other professions ~~are~~ don't possess morality. It is equally important that commerce, trade, business etc should be moral so not to cheat money of people or risk their life with low quality appliances.

Hence Morality is crucial core of all professions but according to the ~~safe~~ extent of impact of non-adherence to morality on people, some professions should be more morally oriented in their workings.

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

2. How are ethical judgments different from judgments of personal preference, taste, or prejudice? (150 words) 10
नैतिक निर्णय किस प्रकार से व्यक्तिगत प्राथमिकता/वरीयता, रुचि अथवा पूर्वाग्रह से भिन्न होते हैं?

The personal feelings tastes, prejudices are intrinsic to different individuals and are based on the individual judgements. These judgements are biased and ~~go~~ could go in extremes and are suited to one's choice & likings. These judgements are rooted in self - gratification

and ~~are~~ can be devoid of any morality or righteousness etc.

However, ethical judgements differ and are not based on an individual interest. But are very broad in their approach and applicability. ~~Eth~~

Ethical judgements are based on the human code of conduct and are rooted in right principles & morality. They aren't individualistic but based on society or on a class or group of individuals.

Individual preferences could be ignorant & selfish. Ethical judgements are rational and for common good

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

guided by principle of altruism.

They are ~~a~~ not selfish motives ~~but~~ of existence but are based on the a progressive society and ~~to~~ a superior civilization.

Thus Ethical judgements are way superior, positive and homogeneous, but individualistic judgements are narrow, selfish and heterogeneous.

VISION IAS™

Don't write anything this margin (इस भाग में कुछ ना लिखें)

3. What are the major ethical concerns governing the functioning of government organisations? How are they different from those in private organisations? (150 words) 10

सरकारी संगठनों की कार्य-पद्धति के संचालन से संबंधित प्रमुख नैतिक चिन्ताएं क्या हैं? ये निजी संगठनों से किस प्रकार भिन्न हैं?

The Ethical Concerns are time, person & place ~~specific~~ specific. It is important to see Ethical concerns in the context of their applicability

In working of government organisations, ethical concerns are :-

1. To be people centric - public interest is the sole motive
2. Public Empathy to supersede the rationality
3. Subjectivity must be inter mingled with objectivity.
4. Dedication to duty and service of people

Don't write anything this margin (इस भाग में कुछ ना लिखें)

(5) Utalitarian approach in delivering public goods / services

(6) No bias or impartiality or discrimination.

However, the case is not so for private institutions.

Here :-

(1) Profit maximisation with quality of goods.

(2) ~~So~~ customer satisfaction with lowering of cost.

(3) ~~Op~~ Efficiency & objectivity in approach.

(4) Organisational benefit and adhering to professional culture and work culture of organisation

Don't write anything this margin (इस भाग में कुछ ना लिखें)

(5) Efficiency guides the Organisation & not utility or service to people.

These ethical concerns are different according to the system of organisation, time & place & people.

4. What is corporate governance? How is it important in the Indian corporate sector? How will the mandatory provision of corporate social responsibility change the perception of private sector in the eyes of common man? (150 words) 10

कार्पोरेट गवर्नेंस (Corporate governance) क्या है? भारतीय कार्पोरेट क्षेत्रों में यह किस प्रकार से महत्वपूर्ण है? कार्पोरेट सामाजिक जिम्मेदारी (Corporate social responsibility) के अनिवार्य प्रावधान, सामान्य लोगों की नजर में निजी क्षेत्र की धारणा को किस प्रकार बदलेगें?

Corporate governance is the the promotion of the basic principles, corporate laws, an efficient & honest work culture for the overall well being of the corporate organisation.

Corporate governance

promates the well being of the corporate structure and delivering of best results with maximum consumer satisfaction & maximisation of profits. It promates the corporate health and hence crucial for the success and achievement of the maximum potential capacity.

The incorporation of corporate social responsibility will lead to creation of a ~~brand i~~ good image of the corporate sector.

It will ensure that corporate are sensitive towards people, society & environment -

Don't write anything this margin (इस भाग में कुछ ना लिखें)

The Common man would beleive that he is getting something in return of the resources society pools in for corporate success. They will feel that corporate sector has become responsible, sensitive and are just not profit-minding entities.

Thus Common Man will feel more associated with the corporate players doing great work under corporate social responsibility initiative.

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

5. B. R. Ambedkar was an ardent supporter of the claims of liberty, equality and fraternity. Explain the relevance of his teaching in modern day India and how they act as a backbone for our socio-political development. (150 words) 10

बी. आर. अम्बेडकर स्वतंत्रता, समानता और बंधुता के दावों के प्रबल समर्थक थे। आधुनिक काल में उनकी शिक्षाओं की प्रासंगिकता की व्याख्या कीजिये और ये किस प्रकार से हमारे सामाजिक-राजनीतिक विकास के लिए आधारशिला हैं?

The principles of liberty fraternity and equality are the core values which will be relevant untill the times when civilization ought to exist. To keep shape of any civilization, these values of Dr. Ambedkar will be relevant.

In the modern times the context of these values application will change. To promote a India with gender equality free from class hierarchies, casteism, communalism etc, it is important to thrust these values.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

~~The~~ To break the ceiling between bourgeois & Proletariat, these values are needed.

To end capitalism's exploitation these values are needed.

Infact these principles are needed for upliftment of tribals & landless of India.

These values are not just of domestic significance but are crucial for India's upliftment in International relations. ~~India~~

In coming times India will be harbinger of the change in international politics by terming nations like Myanmar as "brother" countries.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Hence these values will always guide India's awakening to a more glorious future where the social evils of our society are permanently eradicated.

6. As the interaction and collaboration among the nations is continuously increasing, so is the number of ethical issues between them on the global arena? Justify with examples. (150 words) 10
जैसे-जैसे राष्ट्रों के बीच पारस्परिक अंत:क्रिया और सहयोग लगातार बढ़ रहा है, उसी क्रम में वैश्विक परिदृश्य में उनके मध्य नैतिक मुद्दों की संख्या बढ़ रही है। उदाहरण के साथ औचित्य सिद्ध कीजिए।

The globalisation is progressing and is binding the nations together and connecting the world as a global village. This has lead to many issues transforming from domestic to International Issues. Hence ethical Issues in International Relations is a newer aspect.

The ethical issues of protecting the sovereignty of small countries and balancing the expansionist tendencies of big countries. For example the rise of China in Asia and its expansionist motives and disputes like South China Sea raise this point.

On the other hand, the sovereignty of countries like Ukraine being the other issue.

The issue of terrorism is also an ethical issue wherein the protection given to terrorists is to be curbed by moral responsibility of ensuring peace in neighbouring countries.

Thirdly, in issues like climate change also,

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

the ~~common~~ responsibility must be understood by giving newer progressing countries respite & space to grow & industrialise.

Fourthly - In the areas of foreign aid - the motives must not be to interfere in country's functioning by devolving funds for development.

The world should work together ~~in~~ on a ~~participative~~ & partnership based with co-operation and mutual help and thus progress towards a happy world.

VISION IAS™

Don't write anything this margin (इस भाग में कुछ ना लिखें)

7. While it is important to expose a wrongdoing, a whistleblower should have the moral backing behind his act of whistleblowing. Comment. (150 words) 10

यद्यपि एक गलत कार्य को उद्घाटित करना महत्वपूर्ण है तथापि व्हीसलब्लोवर के अपने इस कार्य के पीछे नैतिक आधार भी होना चाहिए।

Any ~~Any~~ activity per se is not good or bad but the intention through which it is pursued defines the goodness or badness of the act. This applies to Whistle blowing too. Alhough it is Important to blow whistle to reveal any wrong doing in the system but the intention guiding the blow of whistle must be moral. It must have intention of public interest in mind. Blowing of whistle ~~can~~ shouldn't be done for fame, publicity or for creating troubles for the others ~~of~~ of the organisation

Don't write anything this margin (इस भाग में कुछ ना लिखें)

It must not be pursued for settling any personal scores or as a revenge. It must not be guided by any narrow selfish interests. Otherwise the goodness of the act will not materialise.

We need to keep in mind that whistle can be blown only by a person privy to sensitive information or privy to secret works, dealings in an organisation.

This underscores the fact that such powerful position is given to only trustworthy people and hence there is a responsibility associated with this power.

Thus, the whistle blown with public interest can

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Only justify the ~~break~~ violation of ~~teaching~~ basic secrecy & norms. Public Interest & ~~ethic~~ Morality of Conscience must guide two actions as it supersedes all ethical norms or professional conduct.

8. Integrity is different from honesty and is probably the most important attribute for a Civil Servant. Elaborate. (150 words) 10
सत्यनिष्ठा ईमानदारी से भिन्न होती है और संभवतः यह एक सिविल सेवक के लिए सबसे बड़ा गुण होता है। विस्तार से बताइए।

Integrity must be epitomises by a civil servant. ~~So~~ This will in two sense ~~give~~ beautify the service of a civil servant.

Honesty is an individual attribute and is expected out of anyone & everyone. Everyone is expected to be ~~a~~ honest in a civilized and prosperous society.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

It means being selfless and working in a manner which is free from any wrongdoing or misdoing. It is an attribute defining free from absence of any black spots on character & working of a civil servant or any other individual.

However, Integrity is a deeper concept and requires probity and deeper introspection of character and is expected quality of a civil servant.

It requires being committed to the work ethics, the devotion to public interest, commitment to duty and infact it requires a firm commitment of being honest, fair, impartial & just in approach.

Since a civil servant ~~can~~ is so deeply associated with public services integrity is something which is most crucial for his best performance. ~~as~~ Otherwise without integrity a civil servant will fail in pursuing the aim of public Interest.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

9. Colleges and schools are a microcosm of the real world. Elaborate as to how these are instrumental in character-building. Also suggest certain measures through which these institutions can play a greater role in the current scenario. (150 words) 10

विद्यालय और कॉलेज वास्तविक जगत के सूक्ष्म रूप होते हैं। चरित्र निर्माण में ये किस प्रकार से सहायक होते हैं? विस्तार से बताइये। इसके अलावा कुछ उपायों को भी सुझाइये जिसके द्वारा वर्तमान परिदृश्य में इन संस्थाओं की वृहद् भूमिका सुनिश्चित की जा सके।

Education is the one of the most potent way of character building. College & schools are the temples where that education is imparted & character of the future of the nation ~~tho~~ is nourished.

The values, the principles, the education a child learns at ~~the~~ the time of his school & college days will define the character he will reflect in his life later.

The school & ~~scho~~ college are places to learn and ~~construct~~ carving out of

a future citizen, future officer, a future worker, a future teacher, doctor etc.

~~vote~~ These places are places ~~e~~ where children get maximum indoctrination of socialization and core values of life guiding future actions are imbibed.

Hence, school & colleges education can bring massive change in the future character of the nation.

The measures which must be taken to ensure greater role to be played by them:-

(1) Moral education to be taught at all levels.

(2) Right values must be pursued ~~in strictness~~ with strictness.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

(3) Punishments to the offenders of code of conduct.

(4) Training of teachers and sensitization.

(5) Lead-by example approach must be pursued!

(6) Teach curriculum of teaching of great men & women personalities

10. Gandhi's compassion towards the weaker sections makes him different from other social reformers. What are the lessons that it conveys? Discuss a situation where you have shown compassion towards weaker sections of the society. (150 words) 10

कमजोर वर्गों के प्रति गाँधी जी का करुणा भाव उन्हें अन्य सामाजिक सुधारकों से अलग करता है। इससे हमें क्या शिक्षा मिलती है? एक ऐसी स्थिति की चर्चा कीजिए जब अपने समाज के कमजोर वर्गों के प्रति करुणा दिखाई थी।

Gandhi's principle of Sarvodaya, abolition of untouchability etc made him just not a political reformer but both a political & social reformer.

Gandhiji's life lessons conveys that Real freedom and real progress of a nation

Don't write anything this margin (इस भाग में कुछ ना लिखें)

can't be achieved untill the the downtrodden & the weak don't progress.
It conveys that a society ~~which~~ where all progress and evils & exploitation against weak are absent can define a happy & prosperous society. It will be Real Purna Swaraj.

Recently, I visited a Park where I found a blind and a very poor man to whom I offered food and also ~~gave~~ asked about his whereabouts, his problems. He used to sing to earn some money and hence I intentionally asked him to sing to not offer money harming his self respect and gave 1000 Rs for his singing.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

11. While individual beliefs and values determine one's subjective responsibility, it is the operational environment which guides/shapes the objective responsibility. Congruence between the two is inevitable for realizing the goal of objectivity in administrative decisions. Analyse. (150 words) 10

व्यक्तिगत मान्यताएं और मूल्य एक व्यक्ति की आत्मनिष्ठ उत्तरदायित्व को निर्धारित करते हैं, जबकि कार्यात्मक (operational) पर्यावरण वस्तुनिष्ठ उत्तरदायित्व को आकार देता है/निर्देशित करता है। दोनों के बीच अनुरूपता प्रशासनिक निर्णयों में वस्तुनिष्ठता के लक्ष्य को साकार करने के लिए अपरिहार्य है। विश्लेषण कीजिए।

Subjectivity and objectivity needs to carefully ~~to~~ intertwined in one's actions as they are to be complementarily use by make the perfect dish.

The Individual Conscience, morality, defines the subjectivity and organisational ethics define the objectivity. These are 2 crucial ~~todge~~ ingredients to make a dish. However which will be more & which will be less in weightage of application depends upon the specific case and context. But presence of two is crucial for

Don't write anything this margin (इस भाग में कुछ ना लिखें)

~~Solving the right~~ dealing the situation.

In administrative decisions, it is just not possible to be sticking to procedural norms, the process compliance but since administration deal with practical life situations involve people, so justice can only be done when values of empathy, compassion, dedication to public interest are involved. Administration is not a ~~no~~ mechanical job. It is a humanistic field and hence require conscience use of subjectivity in actions for the maximum public good and thus sticking to objectivity of ~~a~~ thought

Don't write anything this margin (इस भाग में कुछ ना लिखें)

with subjectivity & altruistic ~~Como~~ feelings is need for ~~civil s~~ administration.

12. "Indian constitution is a treasure trove of ethical values for civil servants." Illustrate. (150 words) 10

"भारतीय संविधान सिविल सेवकों के लिए नैतिक मूल्यों की निधि (कोष) है"। वर्णन कीजिए।

Indian Constitution and the preamble to Indian Constitution ~~to~~ is the only god to which civil servants are supposed to adhere to while administering their duty.

The ethical values of democracy, secularism, selflessness, public interest, liberty, fraternity, equality etc

are all mentioned in the Indian Constitution.

In case of any dilemma & while framing of any policies & taking any action the adherence to the soul of the Constitution, to the spirit of the Constitution is to be followed.

The only guide & the only boss, the only rule to be followed by a civil servant is Rule of Law as defined in Constitution.

Constitution is the only bible of civil servants. The commitment to work, the protection of liberal values, the prevalence of fundamental rights and the reflection of Directive Principles of State Policy

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

in the ~~actions~~ policy making of civil servants are all ~~...~~ well coded in Indian Constitution

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

13. What are values? How are they different from ethics? (100 words) 5
मूल्य क्या होते हैं? ये नैतिकता से किस प्रकार भिन्न हैं?

Values are the judgments or standards which are of importance to any individual. They are standards on which what is substantive and what are expectations of individuals on which various things will be measured. These are values of hardwork, efficiency, honesty, love and truthfulness, competition etc.

Ethics are the norms governing the human conduct. These are the set of guiding principles governing the conduct of an individual in a society, organisation or profession. Values are internal & intrinsic

in nature and
Ethics are externally provided.
Values guide individual action & ~~as~~ Ethics govern a Class or society of people.

Section B

In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

निम्नलिखित प्रश्नों में, प्रस्तुत मामलों का अध्ययन ध्यान से कीजिए और उसके बाद पूछे गए प्रश्नों का उत्तर दीजिए (लगभग 250 शब्दों में):

14. You are judging a high profile case of a rich businessman who is accused of holding back money of numerous investors in the country. You are facing tremendous pressure from politicians and an industrial lobby, asking you to be lenient towards the businessman as he has created close to a million jobs in the country and his bad reputation will be disastrous for the economy.
The following are some suggested options. Please evaluate the merits and demerits of each of the options:
A. Ask the senior judge to transfer you from the case.
B. Ignore all the pressure tactics by various groups completely.
C. Increase the duration of the court hearing to soothe down the pressure.
D. Hold the case in abeyance and ask for an inquiry report from the regulatory body.
E. Ask the media to stop reporting the case with such fanfare.
Also indicate (without necessarily restricting to the above options), what would you advise, giving proper reasons. 25

आप एक ऐसे धनी व्यवसाय के उच्च स्तरीय केस की सुनवाई कर रहे हैं, जिस पर देश के कई निवेशकों का पैसा हड़पने का आरोप है। आप राजनेताओं और औद्योगिक लॉबी की तरफ से अत्यधिक दबाव झेल रहे हैं, जो आपसे उद्योगपति की तरफ उदार होने के लिए कह रहे हैं, क्योंकि उसने देश में लगभग लाखों की संख्या में रोजगार उत्पन्न किये हैं और उसकी बुरी छवि से अर्थव्यवस्था को भारी नुकसान पहुँचेगा।

Don't write anything this margin (इस भाग में कुछ ना लिखें)

— कुछ वैकल्पिक सुझाव नीचे दिये गये हैं। कृपया सभी विकल्पों के गुणों और दोषों का मूल्यांकन करें:

a. वरिष्ठ न्यायाधीशों से खुद को इस केस से स्थानांतरण के लिए कहेंगे।

b. विभिन्न समूहों की सभी दबाव रणनीतियों को पूर्ण रूप से अनदेखा कर देगें।

c. दबाव को शांत करने हेतु, न्यायालय की सुनवाई की अवधि में वृद्धि कर देगें।

d. केस को ठंडे बस्ते मे डाल देगें और नियामक संस्था को जाँच के लिए कहेगें।

e. मीडिया को इस केस को जोर-शोर से दिखाने से रोकेंगे।

इसके साथ ही यह भी इंगित करें कि (सिर्फ ऊपर दिए गए विकल्पों तक सीमित न रहते हुए) आपकी क्या सलाह है, उचित तर्क भी प्रस्तुत करें।

Ans- In the above scenario, the option A - would be of no significance as transfering oneself from the case will be just an escapism from the problem. One will be escape the problem a dilemma but would not solve it.

option B - ignoring pressure tactics completely will mean closing eyes to the realities ~~and~~ but it is will help in finding the ~~be~~ ~~a~~ apt solution but in ignorance of public demands.

VISION IAS™

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Option C - Increasing duration of court will lead to procastination of the case & delay in work without any solution. It will just lessen the public outcry a little

Option D

holding the case & asking for an inquiry is wasteful of resources as there is no need for it since there is no conflict or lack of information as such. It will just give temporary respite

Option E - Stopping the media is no solution for any problem and it won't ~~meet the deal any~~ be ethical and it amounts to concealment of facts.

Thus in the above cases it is important

Call us : 9650617807, 9968029039
Blog : www.visionias.wordpress.com

Visit us : www.visionias.in
Email : ajay.visionias@gmail.com

Don't write anything this margin (इस भाग में कुछ ना लिखें)

that sticking to professional duty and working in public interest must guide the actions.

while judging the case transparency must be maintained since judges are accountable to people and are expected to work impartially.

creation of jobs is not a respite for wrong doing.

I thus proper proceedings must be initiated & the accused must be prosecuted according to the law of the land.

~~It will be right~~

~~Gaur~~

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Infact as ~~as~~ far as the pressure of politicians is concerned, it is imperative that moral implications of being unfair ~~too~~ and saving the accused must be realised which will give the inner strength to move on the right path & being committed to right legal procedure.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

15. Jyoti Gupta is the environmental compliance manager for a small plastics manufacturing company. She is currently faced with a dilemma on whether or not to spend money on a new technology that will reduce the level of a particular toxin in the wastewater that flows out from the back of the factory into a lake.

The factory's emission levels are already within legal limits. However, Jyoti knows that environmental regulations for this particular toxin are lagging behind scientific evidence. In fact, a scientist from the university had been quoted in the newspaper recently, saying that if emission levels stayed at this level, the fish in the lake and rivers in the area might soon have to be declared unsafe for human consumption.

Further, if companies in the region don't engage in some self-regulation on this issue, there is reason to fear that the government — backed by public opinion — may force companies to begin using the new technology, and may also begin requiring monthly emission level reports (which would be both expensive and time consuming).

But the company's environmental compliance budget is tight. Asking for this new technology to be installed would put Jyoti's department over-budget, and could jeopardize the company's ability to show a profit this year.

The following are some suggested options. Please evaluate the merits and demerits of each of the options:

1. Jyoti should focus on her company's financial performance and profits and forget the environmental issue as the compliance budget is already tight.
2. As the emission levels of the company are within legal limits, Jyoti should wait for new governmental regulations first and only after that should think about taking any action.
3. Jyoti should proactively report the matter to the higher management and ensure proper measures are taken but still profits of the company should receive the utmost priority.

Also indicate (without necessarily restricting to the above options), what would you advise, giving proper reasons. 20

ज्योति गुप्ता एक छोटी प्लास्टिक विनिर्माण कंपनी की पर्यावरण अनुपालन प्रबंधक (environmental compliance manager) है। वर्तमान में वह एक दुविधा से गुजर रही है कि उन्हें एक ऐसी नयी तकनीक पर धन खर्च करना चाहिए या नहीं जिससे कि अपशिष्ट जल में एक विशेष विषैले पदार्थ के स्तर में कमी लायी जा सकती है जो कि कारखाने के पीछे से एक झील में मिलता है।

कारखाने का उत्सर्जन स्तर पहले से ही कानूनी दायरे के अंदर है। यद्यपि, ज्योति को पता है कि इस विषाक्त पदार्थ के उत्सर्जन संबंधी कानून वैज्ञानिक प्रमाण से अभिपुष्ट नहीं हैं। यहाँ तक कि हाल में ही विश्वविद्यालय के एक वैज्ञानिक ने एक समाचार पत्र में उद्धरित

Don't write anything this margin (इस भाग में कुछ ना लिखें)

किया है कि यदि उत्सर्जन का स्तर यही रहा तो उस क्षेत्र की नदियों और झीलों में पायी जाने वाली–मछलियों को मनुष्यों के खाने के–लिए असुरक्षित–घोषित करनी पड़ेगी। पुनः यदि उस क्षेत्र की कंपनियाँ इस विषय में स्व-नियमन के कदम नहीं उठात्ती हैं, तो पर्याप्त कारण है कि सरकार-जनता की राय द्वारा समर्थित होकर कंपनियों को नयी तकनीकी के प्रयोग के लिए बाध्य कर सकती है (जो कि महँगी और समय लेने वाली, दोनों होगी)। लेकिन कंपनी का पर्यावरण अनुपालन बजट तंग है। इस नयी तकनीक को स्थापित करने की मांग से ज्योति के विभाग का खर्च बजट से ऊपर निकल जायेगा और इसके चलते कंपनी के इस वर्ष लाभ दिखाने की क्षमता पर खतरा उत्पन्न हो सकता है।

कुछ वैकल्पिक सुझाव दिये गये हैं। विकल्पों में से प्रत्येक के गुणों और दोषों का मूल्यांकन करें:

1. ज्योति को अपनी कंपनी के वित्तीय प्रदर्शन और मुनाफे पर ध्यान केन्द्रित करना चाहिए और पर्यावरण के मुद्दे को भूल जाना चाहिए, क्योंकि अनुपालन बजट पहले से ही तंग है।
2. चूंकि कंपनी के उत्सर्जन का स्तर कानूनी सीमा के भीतर हैं। अतः सर्वप्रथम ज्योति को नए सरकारी नियमों के बनने का इंतजार करना चाहिए और उसके बाद ही कोई कार्रवाई करने के बारे में सोचना चाहिए।
3. ज्योति को त्वरित रूप से इन मामले के बारे में उच्च प्रबंधन को अवगत करना चाहिए और सुनिश्चित करना चाहिए कि उचित कदम उठाये जाएँ, किन्तु अभी भी कंपनी के मुनाफे को सर्वोच्च प्राथमिकता देनी चाहिए।

इसके साथ ही यह भी इंगित करें कि (सिर्फ ऊपर दिये गए विकल्पों तक सीमित न रहते हुए) आपकी क्या सलाह है, उचित तर्क भी प्रस्तुत करें।

In the above scenario, though the compliance ~~to~~ budget as given in situation 1 is tight, which is a constraint but just sticking to the financial performance and grossly ignoring the environmental issue is not

Don't write anything this margin (इस भाग में कुछ ना लिखें)

ethically correct. Jyoti ~~is just~~ in her capacity of Environmental Compliance Manager is just not responsible for keeping the financial situation correct but she is responsible for such environmental concerns. So, option 1 is no solution

Option 2 - Waiting for new governmental regulation is also a fastial solution and as a Manager ~~[illegible]~~ she should plan in advance and shouldn't waste resources by purchasing technology later when it will be more expensive. Option 2 is a lame solution without no strategic planning. It is ~~too~~ only present centric

Option 3 - of reporting the matter

Don't write anything this margin (इस भाग में कुछ ना लिखें)

to the higher management and taking proper measures, ~~is one~~ and still giving priority to budget is again will pass the problem to higher ~~mgt~~ management shoulders and narrowing responsibility to budget.

Infact in the above scenario, Jyoti must use the opportunity to ~~ex~~ ~~ex~~ reflect her managerial skills. In order to do strategic planning, she could consult higher management by drafting a report that how this new technology early adoption can save not only environment but also it will be cost effective as procastination of technology adoption ~~as~~ will

be a costly affair to adhere adhere as given in the question.

Thus higher management must be brought into confidence and the other companies of the region must be contacted to jointly collaborate on purchase of new technology for saving the region's environment.

Environment manager's are expected to be sensitive to environment and must take fast actions to save planet and should ensure that additional resources must be arranged for the purchase of technology and also the cost-benefit analyses must be done to balance short term & long term costs benefits

Don't write anything this margin (इस भाग में कुछ ना लिखें)

16. Ronak has heard from his manager that their organization will be downsizing; it could be as little as 5 percent or as much as 30 percent. However, the supervisor told Ronak that "we're all under strict orders to keep it quiet" so that the agency's best employees will not seek other jobs. Mohan (one of the finest professionals in Ronak's unit), upon hearing the downsizing rumors, told Ronak that he was sure that he could get another job at a new business if a reduction in force occurred. However, openings at the new business will close soon. Mohan asked Ronak, "Will there be layoffs?" and "Should I get another job now?"

(a) What are the options available to Ronak?

(b) Evaluate each of these options and highlight which option you would have preferred, giving reasons for the same. 20

रोनक ने अपने मैनेजर से सुना है कि उसकी कंपनी में पदों की संख्या घटाई जाएगी; यह कम से कम 5 प्रतिशत से लेकर अधिकतम 30 प्रतिशत तक हो सकती है। हालांकि निरीक्षक ने रोनक को बताया है कि "हमें इसे गुप्त रखने के सख्त आदेश हैं" जिससे कंपनी के सबसे अच्छे कर्मचारी कहीं ओर नौकरियों की तलाश न करें।

मोहन (रोनक की इकाई का एक अच्छा कर्मचारी) ने पदों की संख्या में कटौती की इन अफवाहों को सुनकर रोनक से बताया कि उसे यकीन है कि यदि पदों की संख्या में कटौती की जाती है, तो उसे एक नए व्यवसाय/व्यापार में नौकरी मिल सकती है। हालाँकि उस नए व्यवसाय/व्यापार में भर्तियाँ जल्द ही समाप्त हो जायेंगी। मोहन ने रोनक से पूछा कि "क्या छटनी होगी?" और "क्या अब मुझे नयी नौकरी ढूंढ लेनी चाहिए?"

a. रोनक के पास में विकल्प उपलब्ध हैं?

b. उन सभी विकल्पों का मूल्यांकन कीजिए और उस विकल्प को उचित तर्कों के माध्यम से उल्लिखित कीजिए जिसे आपने चुना है।

In the above scenario, Raunaq has limited alternatives :-

(1) He ~~get~~ disclose the information to Mohan and let him find another job as ~~a~~ the openings are about to close.

(2) option 2 is to not to reveal him anything

and rebuff such rumors and claim that he has no information.

Option 3 - Here option is that he talk to his seniors and explain the to them the concerns of employees and to provide transparency of information and also ensure the benefit of all employees & also pacifying Rohan

In the above options - option 1 - is being unethical & being emotional & biased to the friend. So it is incorrect

2 - This option will not reveal any results as the workers will be impacted by it and public interest will not be served.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Thus, in the above scenario, it is very important that uncertainty is dealed with clear information flow. I will prefer option 3 - as in this case ~~Raumag~~ Konak will convince authorities of the impact of concealment of information on people. Also, to explain them how Rumours can lead to ~~anyo~~ people like Rohan switching jobs anyway to save themselves from ~~uncertain~~ uncertainty.

Thus Upper Management must be convinced and a proper target of downsizing must be calculated and ~~an~~ a circular promising retention to the best employees listed in the notice

VISION IAS™

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Moreover, people like Rohan must be pacified that Management will soon take decision before closing of jobs and hence all information will be revealed so that laid off employees can be notified so as to get new jobs.

Thus, people interest will be promoted along with organisational interest by saving the loss of employees in rumours & uncertainty.

Call us : 9650617807, 9968029039
Blog : www.visionias.wordpress.com
Visit us : www.visionias.in
Email : ajay.visionias@gmail.com

17. Mr. Sinha assigns a research problem in a high school calculus class. The problem is quite difficult and will require collaborative time and effort of a team. Mr. Sinha divides the class into groups of four students, gives them instructions, and tells them when the problem will be due.

Pradeep's group has an initial meeting and decides to divide up the work and then collaborate the information. Veena, one of Pradeep's group members, offers to write a particular section of the paper based on some great information she found on the Internet. The other members of the group, including Pradeep, divide the remaining work and proceed with their respective research.

One week before the project is due, Pradeep finds out that Veena has chosen to "copy and paste" most of her paper from the Internet source. Pradeep picks up on Veena's plagiarism and knows it is wrong, but he needs an "A" on this research problem in order to pass Calculus. Pradeep confronts Veena and asks her to redo her paper without plagiarizing, but Veena claims she is too busy with her other class work. She assures Pradeep that Mr. Sinha will never discover the plagiarism, and that if he does, she will take complete blame for it.

Pradeep finds himself in an extremely uncomfortable position. He feels partly responsible for the plagiarism because he is a part of the same group and he knows about it as well.

The following are some suggested options. Please evaluate the merits and demerits of each of the options:

1. Pradeep should forget about plagiarism as it is a common practice and ultimately he is not the one who did it.
2. Pradeep should highlight the issue to the whole group and then decide after taking everybody's advice.
3. Pradeep should talk directly to Mr. Sinha and leave it to him to take the right course of action.
4. Pradeep should himself redo the work of Veena and then submit the paper.

Also indicate (without necessarily restricting to the above options), what would you advise, giving proper reasons. 20

श्रीमान सिन्हा ने हाई स्कूल के अवकल गणित (calculus) की कक्षा को एक शोध का सवाल हल करने को दिया। सवाल अत्यंत ही कठिन है और जिसके एक समूह के सहयोगात्मक प्रयास और समय की आवश्यकता होगी। श्रीमान सिन्हा कक्षा को चार-चार छात्रों के समूह में बांटते हैं, उन्हें निर्देश देते हैं और उन्हें बताते हैं कि सवाल का जवाब कब तक चाहिए।

प्रदीप के समूह की एक प्रारंभिक बैठक हुई और कार्य को विभाजित कर, सूचनाओं को संकलित करने का निर्णय लिया गया। प्रदीप के समूह की एक सदस्या वीणा, इंटरनेट पर प्राप्त एक महत्वपूर्ण जानकारी के आधार पर शोध-पत्र के एक हिस्से को लिखने का

सुझाव देती है। प्रदीप सहित समूह के अन्य सदस्य शेष काम को विभाजित करते हैं और अपने संबंधित अनुसंधान के साथ आगे बढ़ते हैं।

प्रोजेक्ट जमा करने से एक सप्ताह पूर्व प्रदीप को पता चलता है कि वीणा ने शोध पत्र का अधिकांश भाग इंटरनेट से "कॉपी और पेस्ट" किया है। प्रदीप को वीणा की इस साहित्यिक चोरी का पता चल गया है और वह जानता है कि यह गलत है, लेकिन उसे इस शोध पत्र के माध्यम से कैलकुलस में उत्तीर्ण होने हेतु "A" श्रेणी चाहिए। प्रदीप वीणा का विरोध करता है और वह उससे इस शोध-पत्र को पुनः चोरी किये पूर्ण करने के लिए कहता है, लेकिन वीणा कहती है कि वह कक्षा के और दूसरे कार्यों में अत्यधिक व्यस्त है। वह प्रदीप को भरोसा दिलाती है कि सिन्हा जी इस साहित्यिक चोरी को कभी भी पकड़ नहीं पाएंगे और यदि पकड़ भी लिया तो इसकी सम्पूर्ण जिम्मेदारी वह स्वयं ले लेगी।

प्रदीप अपने आप को अत्यधिक असहज स्थिति में पाता है। वह इस साहित्यिक चोरी में अपने आप को भी जिम्मेदार मानता है, क्योंकि वह भी इस समूह का एक सदस्य है और इस चोरी के विषय में पता भी है।

कुछ वैकल्पिक सुझाव नीचे दिये गये हैं। कृपया प्रत्येक विकल्प के गुणों और दोषों का मूल्यांकन करें:

1. प्रदीप को इस साहित्यिक चोरी के विषय में भूल जाना चाहिए क्योंकि आजकल यह सामान्य बात और आखिरकार उसने यह चोरी नहीं की है।

2. प्रदीप को इस समस्या के बारे में पूरे समूह को अवगत करा देना चाहिए और फिर सभी की सलाह से निर्णय लेना चाहिए।

3. प्रदीप को सीधे सिन्हा जी से बात करनी चाहिए और आगे की उचित कार्यवाही उन पर छोड़ देनी चाहिए।

4.प्रदीप को वीणा के इस कार्य को स्वयं पुनः करना चाहिए और फिर शोध पत्र जमा करना चाहिए। इसके साथ ही यह भी इंगित करें कि (सिर्फ ऊपर दिये गए विकल्पों तक सीमित न रहते हुए) आपकी क्या सलाह है, उचित तर्क भी प्रस्तुत करें।

In the above situation, the Option-1- is unethical as plagiarism is a crime and hence must not be ignored.

~~It~~ option -2 - highlighting

the issue to the whole group & then taking action on consensus is also not ~~xxx~~ right action as ~~it~~ ~~xx~~ what if whole group decide to be with Veena and also it will be highlighting of Veena's mistake to others without solving any problem and ~~xxxx~~ it demonstrates individual's lack of action i.e Pradeep.

However, Pradeep must inform the co-group members as it is a matter of right

Option 3 :- Talking to IAS Sinha is ~~right~~ justified and leaving him take action could be slightly sensational and problematic for Veena.

Option 4 - Redoing work ~~xx~~ by Pradeep is not solution.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

~~So~~ Pt. Pradeep should not be marginalised of Veena's wrongdoing. ~~Hence it is~~ Also, it will not address the plagiarism issue.

In the above case, the right solution would be ~~to~~ to first convince Veena to re do the work as plagiarism is an offence and tell her that how this is morally unjust. If she still not agrees then he must talk to co-members to report the matter to Mr. Sinha and seek his advise and ~~also convince him to either~~ also request him to ask Veena to ~~stop~~ do the work or ~~up~~ by seeking right course of action from him.

VISION IAS™

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

18. A terrorist group states that it has concealed a nuclear bomb in Delhi. The authorities have captured the leader of the group. He says that he knows the location of the bomb. He refuses to reveal the location. Torture is guaranteed to produce the information needed to ensure the diffusal of the bomb.

(a) Is it ethically acceptable for the authorities to have him tortured to find out where the bomb is and thus save thousands of lives?

(b) Suppose instead of catching the leader, the authorities have captured his 16 year old daughter. She is refusing to cooperate with the authorities. In your opinion is it morally justified to have her tortured to acquire necessary information and save thousands of lives? 15

एक आतंकवादी संगठन का कहना है कि उन्होंने दिल्ली में परमाणु बम छुपाया है। प्राधिकारियों ने उस संगठन के नेता को पकड़ लिया वह कहता है कि उसे बम की अवस्थिति मालूम है। उसने बम की अवस्थिति बताने से इंकार कर दिया है। बम को निष्क्रिय करने हेतु आवश्यक सूचना प्राप्ति के लिए उसे प्रताड़ित किया जाना आवश्यक है।

a. क्या प्राधिकारियों के लिए नैतिकता की दृष्टि से यह स्वीकार्य है कि उसवे प्रताड़ित किया जाये और बम का पता लगाया जाये जिससे हजारों जाने बचायी जा सकें?

b. यदि मान लिया जाये कि उस नेता को पकड़ने की बजाय, अधिकारियों ने उसकी 16 वर्ष की बेटी को पकड़ लिया होता और वह प्राधिकारियों के साथ सहयोग करने से मना कर रही होती।

In the above scenario, ~~though~~ ~~the~~ what is at stake ~~is~~ ~~of~~ the lives of ~~million~~ thousands of people and constraint is lack of time. In such precarious situation, torture ~~is~~ of the ~~crimi~~ criminal is the option which needs to exercised

Don't write anything this margin (इस भाग में कुछ ना लिखें)

after warnings & pre-torture proceedings. Torture should only be resorted ~~to~~ as a last resort. It is just to be used in the wider ~~cont~~ public protection i.e saving thousands of lives.

Thus, in case of the brevity of time & immediate action & non-usefulness of any ~~other~~ warnings & ~~bo~~ strict steps. Torture can be resorted to. These ethics to save thousand lives will supersede the ethics of not ~~to~~ torturing a person. Ethics is situational & contextual.

b) However, in option b- if authorities catch leaders

Don't write anything this margin (इस भाग में कुछ ना लिखें)

daughter torturing her is not acceptable at ~~any~~

She is not responsible. Infact an intelligent plan should be made to trap the leader & ~~using~~ hitting his emotional cord by warning & faking that her daughter could be harmed ~~or~~. Thus her survival could be falsely shown in danger to intelligently trap the leader to reveal the information to ~~get to~~ ensure her daughter's safety.

Don't write anything this margin (इस भाग में कुछ ना लिखें)

19. You are in a supermarket with your younger brother. Your brother draws your attention to a young child stealing food packets from the counter. He looks needy and he is taking advantage of the crowded store which the owner fails to manage in peak hours. The owner has a reputation of being a greedy and mean person.
What will you do and why? 10

आप अपने छोटे भाई के साथ एक सुपरमार्केट में हैं। आपका भाई, कांउटर से भोजन के पैकेट चोरी करते हुए एक बच्चे की तरफ आपका आकर्षित करता है। वह जरूरतमंद लग रहा है और वह दुकान में भीड़ का लाभ ले रहा है, जिसे दुकान का मालिक व्यस्ततम समय में संभाल पाने में असमर्थ है। मालिक एक लालची और मतलबी व्यक्ति के रूप में जाना जाता है।
आप क्या करेंगे और क्यों करेंगे?

Stealing is not a correct & acceptable solution to help the needy & the poor. Just because the owner is greedy and mean person is also not a justification of settling scores & personal displeasure with him by promoting stealing by poor.

In such a situation what can be done is that young boy could be stopped and infact he

must be not - promoted for doing this. As in long run ~~he~~ he will be in habit of stealing. Moreover stealing is a crime.

Thus on compassionate grounds, we can offer food to the person and also warn the ~~person~~ child of the consequences if he pursue such crime.

He must be promoted to right ~~to~~ things. Infact ~~a~~ we must call the child helpline to report the needy child to them or some NGOs who can look after the child..

VISION IAS™

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Call us : 9650617807, 9968029039
Blog : www.visionias.wordpress.com
Visit us : www.visionias.in
Email : ajay.visionias@gmail.com

VISION IAS™

Don't write anything this margin
(इस भाग में कुछ ना लिखें)

20. During your election duty you caught hold of a vehicle full of cash. On inquiry, it was revealed to you that the vehicle belongs to a very popular politician of the region and even the exit polls are predicting his victory. The politician calls you up to release the vehicle. You try to approach your senior to seek advice but can't reach him.

(a) What are the options available to you?

(b) What course of action will you take? 15

अपनी चुनाव डयूटी के दौरान आपने नकदी से भरा एक वाहन पकड़ लिया। जाँच करने पर आप को पता चला कि वाहन क्षेत्र के एक बहुत लोकप्रिय राजनेता का है और यहाँ तक कि एग्जिट पोल उसकी जीत की भविष्यवाणी कर रहे हैं। राजनेता वाहन छोड़ने के लिए आप पर दबाव बना रहे हैं। सलाह लेने के लिए आपने अपने वरिष्ठ अधिकारी से संपर्क करने की कोशिश की, किन्तु सफल नहीं हो सके।

a. आप के पास उपलब्ध विकल्प क्या है?

b. आप क्या कार्यवाही करेंगे?

The option available to me:

(1) Listen to politician calls & release vehicle

(2) Ignore the calls of politicians & keep calling seniors.

(3) Inform the media & sideline from issue

(4) Do your duty as per the election rules & reach the right authorities.

In the above scenario, we must realise that seizure of ~~ut~~ cash during elections is well allowed under

VISION IAS™

Don't write anything this margin (इस भाग में कुछ ना लिखें)

Model Code of Conduct. There must be proper ~~in~~ registration of First Information Report ie FIR and all formalities must be adhered to as per Model code of Conduct and ~~ad~~ guidelines to officials in Election duty. The matter must be reported to investigative agencies by first reporting it to district administration heads overlooking the poll duty.

Infact the Election should Commission officials ~~&~~ could also be informed.

This is a crime and hence all criminal investigations must be

Don't write anything this margin (इस भाग में कुछ ना लिखें)

strictly carried out.
The matter must be handled with utmost neutrality & fearlessness.
dedication to duty & honesty must be used as strengths and the protection to duty officials by Election Commission under Model code of conduct must be kept in mind.