

Name of Candidate

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Medium Eng./Hindi ENGLISH Registration Number 23528

Center ONLINE Date 09109118

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12 13 14 Total M	20 20 20 Aarks Obtained:		7.	Word limit in questions, if specified, should be adhered to. प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जान चाहिए।	

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EVALUATION INDICATORS

 Contextual Competence Content Competence Language Competence Introduction Competence Structure - Presentation Competence Conclusion Competence 	ICIV	
verall Macro Comments / feedback / suggestions	on Answer Booklet:	
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as employed and a second		

All the Best

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Answer the following questions in not more than 150 words each:

(a) Discuss the ethical issues involved in the recent refugee crisis and immigration as a global phenomenon from a broad perspective of globalisation and rights of citizens and aliens.

वैश्वीकरण और नागरिकों एवं विदेशियों के अधिकारों के व्यापक परिप्रेक्ष्य की दृष्टि से विचार करते हुए एक वैश्विक परिघटना के रूप.में हालिया शरणार्थी संकट और आप्रवासन में समाविष्ट नैतिक मुद्दों पर चर्चा कीजिए।

According UN Commissiones of restaugees, the present refugee chisis is largest in the history of mankind.

Ethical issues involved.

- (1) Refugee and migration happened for their right to life and livelihood opportunities.
- (2) Globalization leads to the equal opportunity to all for the better aife
- due refugee and immigrant flow causing anger in citizens.
- (4) Governance machinery breaks down

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in the context of such chisis.
e.g. Bangladesh - Rohingya chisis.

- (1) involve Right of life as they fled due to threat of persecution in Myanmar
- ② Rohingya migrated to other countries like India on permits benefitting of globalization.
- 3 Rohingya camps in <u>cox Bozar</u>
 Bangladesh draining the <u>economy</u>
 of <u>Bangladesh</u> depriving Hights
 of citizens there
- (a) Threat of extremist Rohingyas perceived due to trans-border flows.

However, on United Nation

Declaration of Human Rights (UDHR)

asserts the rights of citizen and

aliens equally for life; it necessitates

the strong global cooperation

to achieve the human rights to

realize.

them.

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 (b) Corruption distorts not only functioning of the Government in India but business and corporate activities as well. Explain and discuss how the state can effectively deal with deficit of ethics in the private sector. (10)

भ्रष्टाचार न केवल भारत में सरकार की कार्यप्रणाली अपितु कारोबार एवं कॉर्पोरेट गतिविधियों को भी विकृत करता है। व्याख्या करते हुए चर्चा कीजिए कि राज्य निजी क्षेत्र में नैतिकता की कमी से किस प्रकार प्रभावी रूप से निपट सकता है।

comuption denotes the diversion of
ea resources for the private interests
depriving legitiate claims of citizens
or stakeholder

- (1) Impacts government functioning by poor implementation of schemes.
- (2) Impacting business and corporate activities -
 - accumulation of wealth
 - monopoly, crony capitalism.
 - degradation of performance of organization
- e.g. The recept cases of corruption in banking sector (PNB), corporate

 (Nirav Modi) brings out flaws of functioning of private sector.

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Measures of state to deal with ethics in private sector -

- (1) Stricter <u>auditing</u> mechanism eg. Latest <u>Finance</u> and Accounting standards <u>bill</u>
- (2) Standardising the procedures
- (3) Independent Directors to be made compulsory.
- (4) stricter implementation of annual return filings, audit report filings
- (5) Overview on annual general meeting
- (6) Framing necessary laws and adjudicatory institution for the corporate governance
- (7) Ensuring accountability mechanism
 through SEBI, IRDA elc

Hence, there is need of legaladministrative mechanism to bring clean corporate governance.

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- Given below are two quotations of moral thinkers/ philosophers. For each of these, bring out what it means to you in the present context.
 - (a) "Silence becomes cowardice when occasion demands speaking out the whole truth and acting accordingly" Mahatma Gandhi. (10)

नीचे नैतिक विचारकों/दार्शनिकों के दो उद्धरण दिए गए हैं। इनमें से प्रत्येक के लिए स्पष्ट कीजिए कि, वर्तमान संदर्भ में आपके लिए इनका क्या महत्व है।

"मौन तब कायरता बन जाता है जब परिस्थिति की मांग पूरा सच बता देने और उसी अनुसार कार्य करने की होती है" - महात्मा गांधी।

According to views of Mahatma

Gandhi, the Silence should be
readdressed of
broke for the situation of in case
de it demands.

Silence is viewed as strong weapon in case of panic or adverse situations.

eg. Being silent of an administrator in front of agitating protestor.

However, the silence is notalways a good pill. It should be avoided when there is an injustice, unethical conduct and inhumane practices to speak truth.

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People should speak for their rights (e.g. tribal agitation against illegal land acquisition Niyamgiri)

They should wome forward to point out evils in the society.

e.g. # Me Too Movement

If people do not talk about the injustice, then it will be cowardice -

- (1) It accepts the unethical conduct
- (2) Making persons <u>Subservient</u> to the <u>majorth</u> tyranny of tew. (<u>Cow vigilantism</u>)
- (3) Leading to demogogy
- (4) pawing way to irresponsible governance

set up, it is necessary that
people should speak truth to power

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 (b) "We must not only tolerate others, but positively embrace them" -Swami Vivekananda. (10)

"हमें न केवल अन्य लोगों के प्रति सहिष्णु होना चाहिए, अपितु उन्हें सकारात्मक रूप से स्वीकार भी करना चाहिए" - स्वामी विवेकानंद।

'Pluralism' and 'Diversity' are the features of Indian Society. Swami Vivekananda suggest to celebrate the pluralism and diversity.

According to him, we should not only recognize the faith and poinciples of others, but should also show solidority with them.

e.g. Hindu youth volunteering during the Ramzan festival.

Benefit

- 11) It strengthen the brotherhood.
- (2) maintain peace in society.
- (3) adhering to human dignity and equal mutual respect
- (4) Base of 'unity in diverity'

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Mere toleration would not give better results. As can be seen in western wuntries, there is rising wonflict among different faith.

e.g. France accommodate mustim people as citizen, as according to principle of to lerance; but Banning Burka is symptom of not embracing their values.

Hence, it is necessary to celebrate the diversity of views, of aiths, etc to maintain the social solidarity in at long rum. Indian secularism is agood example

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 (a) Emotional Intelligence is part nature and part nurture. Explaining the statement, discuss how emotional intelligence of civil servants can be enhanced. (10)

भावनात्मक बुद्धिमत्ता अंशत: स्वभावगत तथा अंशत: परविरश के माध्यम से विकिसत की जाती है। इस कथन की व्याख्या करते हुए, चर्चा कीजिए कि सिविल सेवकों की भावनात्मक बुद्धिमत्ता को कैसे बढ़ाया जा सकता है?

of intelligence which deals with emotions of self and recognize those of others.

- As a part nature
 EI is an inherent capacity of an individual to respond to situation using emotional capability eg. Showing compassion towards weaker section of society.
- (b) As a part nurture.

FI as a quotient can be nurtured to improve the quality of an individual to perform.

e.g. Giving instructions to subordinate state to be kind towards old, women

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To enhance the emotional intelligence of uvil servants -

- (1) Training on ethical governance
- (2) Focus on more on weaker sections and appraising such attitude
- the Yoga, meditation etc can be imparted.
- dealing with sensitive mutters

 e.g. disarter management (NDMA)

 preference of saving lives of

 women, children etc.
- (5) Regular awareness generation

 Thus, the efforts to improve emotional intelligence would pare way for more humane governance.

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(b) What do you understand by Probity in Governance? Examine whether
the recent amendments to Prevention of Corruption Act and the proposed
ones in Whistleblower Protection Act undermine it. (10)

शासन व्यवस्था में ईमानदारी (प्रोबिटी) से आप क्या समझते हैं? परीक्षण कीजिए कि क्या हाल ही में भ्रष्टाचार निवारण अधिनियम में किए गए संशोधन एवं व्हिसल ब्लोअर संरक्षण अधिनियम में प्रस्तावित संशोधन इसे कमजोर करते हैं?

Probity in governance deals with the clean and honest conduct by officials.

e.g. Delivering services such or Certificates in time without taking bribe or unnecessary & humiliation to citizen

Probity requires civil servants not to recourse to wruption, induque into wrong practices or observe nepotism.

The amendments of Poca make provisions -

- (1) Making sulpribe to bribe giren too
- (2) Requirement of prior sanction for investigation of retired.

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At one side,

- (1) It puts pressure on secustomers
 of services, & might as bribe
 giving is not always voluntory.
- (a) protection to retired officials undermines the probity.

At otherside,

- (1) It checks undue pressure on civil servants by wrongdoers offering bribe
- (2) Protection to retired officials
 give boost to honest officials
 for clean governance by desmooth
 decision making.

Amendment in whistleblowers protection aut proposed-

at one - It is necessary for the side national security

side It delay the procedural side part of justice in bringing corruption to check.

Hence, there is need of wider consultation before making amendments

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4. (a) Ensuring that civil service values are recognised during the recruitment process and ensured through a code of ethics after appointment is a necessary condition of making the civil services an effective instrument of citizen centric governance. Comment.
10

भर्ती प्रक्रिया के दौरान सिविल सेवा के मूल्यों को प्राथमिकता दिया जाना और नियुक्ति के उपरांत नीतिपरक आचार संहिता के माध्यम से उन्हें सुनिश्चित करना, सिविल सेवाओं को नागरिक केंद्रित शासन का एक प्रभावी साधन बनाने हेतु एक आवश्यक शर्त है। टिप्पणी कीजिए।

The civil service values of candidate are recognised during recruitment by examination (<u>Paper of ethics</u>) and designing wode of <u>Conduct</u> (ethics) for them for their aution.

Bene fits -

- (1) Examination -
 - 1 Ensures the better candidates in civil services
 - (a) Appraisal for honest aspirants.
 - (a) Checking the dishonesty at entrance level only.
- (2) Lode of Londout (Ethics)
 - 1) Guide actions of civil servants according to ethical governance

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- @ Maintaining probity in governance
- 3) Efficient delivery of services
- a Better implementation of schemes and programmes.

However, ithese no are not enough to ensure citizen-centric governance.

Additional measures.

- 1) Accountability mechanism (2nd ARC)
- 3 Social audit
- Periodic approisal of conduct of civil servants in etnical paradigm
- (a) Transparent administration through digital, e-governance.

thus, there are more steps to go ahead to realize citizencentric administration

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(b) What do you understand by cognitive dissonance? Giving examples, discuss how it influences one's behavior and attitude. (10)

संज्ञानात्मक विसंवादिता या विसंगति (cognitive dissonance) से आप क्या समझते हैं? उदाहरण प्रस्तुत करते हुए, चर्चा कीजिए कि यह किसी व्यक्ति के व्यवहार एवं अभिवृत्ति को किस प्रकार प्रभावित करती है।

cognitive dissance denotes the inability of a person to person to person the person the person the knowledge or information different opposite to expectation.

e.g. Operson, though, knows that 'theft is not a virtue, a vise', he still recourse to theft.

Thus it shows the paradoxical nature of an individual of his knowledge and aution.

economic situation, person's uniosity or tendency to observe the repurcussion of opposite behaviour.

e.g. Child warned not to peep in well,

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recourse to same action.

Influence on behaviour or attitude.

It leads to unintended behaviour and buids the attitude accordingly.

6.9

Person tends to observe the violative behaviour in duc course of time.

A thief may be bornout of poverty, despite his knowledge about wrong notion of theft.

and the first of the second

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(a) What do you understand by Amartya Sen's 'capability approach'?
 Analyse its significance in understanding social realities and in making a propoor development strategy.
 (10)

अमर्त्य सेन के 'क्षमता दृष्टिकोण' से आप क्या समझते हैं? सामाजिक वास्तविकताओं को समझने और निर्धन-उन्मुख विकास रणनीति बनाने में इसके महत्व का विश्लेषण कीजिए।

According to Amartya sen, there is need to improve the capability of individuals for their welfore, than making them just receptent of benefits.

eg. Free food and ed is not enough,
but making capable to earn
livelihood to make more choice
of food.

In India, there is wide socio-economic disparities leading to poverty and unemployment.

Capability approach poor development strategy can be reformed.

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eg.

Employment :- MGNREGA - Skill India

Health :- Free medicines - Better nutrition (1 CDS)

Education :- Infrastructure - Better teacher training

Significance_

- (1) Capability make people empowered and independent
- (2) They are capable to exercise

 more choices

 e.g Skill India open door of
 opportunities
- development.
- (4) Government becomes provider to facilitator.

Hence, the capability

approach' should be adopted for

empowement of poorseuling

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(b) While in principle most nations claim commitment to universal values, in practice these values are honoured more in breach than in the observance. In context of this statement, comment on the relevance of values in foreign policy.

यद्यपि सैद्धांतिक रूप में अधिकतर राष्ट्र सार्वभौमिक मूल्यों के प्रति वचनबद्धता का दावा करते हैं, लेकिन व्यवहार में इन मूल्यों का उल्लंघन अधिक और अनुपालन कम किया जाता है। इस कथन के संदर्भ में, विदेश नीति में मूल्यों की प्रासंगिकता पर टिप्पणी कीजिए।

the values of peace, mutual respect, co-operation over wor, rivalry etc

However, there values are little observed than practises.

- (1) AUSA claiming Human Right Observer violates the same by proxy wars in the (Vietnam, Afghahiston)
- (a) China violated Panchshed and waged war on India in 1962.
- (3) Pakistan claiming itself as a victim of terrorism support the non-state terror acrom thence, there is need to

observe values to as they are

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relevant in-

- (e.g. china should follow the mutual respect at sourceignty to stabilise s. Chino sea region)
- ensured by equality of treatment of states.
- (a) concerns of human security will be addressed with greater w-operation.
- (9) Threat of number war, up ber wor can be eliminated by adhering principles of not peace and non-interference.
- on global problems terrorism, climate change de-

thence, the higher nuble values are relevant in 4 the backdrop of unstable global polity.

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6. While some ethical approaches consider an action to be ethical based on results, other focus on means. Taking the example of Indian bureaucracy compare and examine how these approaches have played out for the benefit of citizens.
(10)

जहाँ कुछ नैतिक दृष्टिकोण किसी कार्यवाही को उसके परिणामों के आधार पर नैतिक मानते हैं, वहीं दूसरे विचारक साधनों पर ध्यान केन्द्रित करते हैं। भारतीय नौकरशाही का उदाहरण प्रस्तुत करते हुए तुलनात्मक परीक्षण कीजिए कि इन दृष्टिकोणों ने नागरिकों को लाभान्वित करने में किस प्रकार अपनी भूमिका का निर्वाह किया है।

The ethical approach based upon results is deoteleological while that on means is deontological ethics noth approaches have been practised by Indian bure auccauy.

Teleological approach Deontological appr-

e.g Taxation of rich e.g. Observing to yield the principles of government natural just revenue.

principles of natural justice during quasijudicial function
e.g. tax dispute.

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Comparison

Teleological

* Ends are important
than means

oreign policy

(Nuclear weapons

while preaching

peace

Benefits of utizens.

- (1) Feleologic Clarity of targets
- (a) Guiding of course of action

planning targetted to reduce fiscal deficit.

Deuntological

*Means are important than ends

- In dealing
 with domestic
 politica.
 (pro-poor
 schemes pre1991
 though Peainves-ment was hurt)
- (1) Ethical governance.
- (2) To realise the
 the ethical
 output
 (Ends justify
 means)
 - e-g. Pro-poor
 policies
 helped to reduce

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7. What are the ethical principles that should form the basis of the system permitting organ donation and allocation? Also discuss the importance of regulation for the success of any organ transplant program. (10)

अंगदान और आवंटन की अनुमित प्रदान करने का आधार निर्मित करने हेतु उपयोग किए जाने योग्य नैतिक सिद्धांत क्या होने चाहिए? किसी भी अंग प्रत्यारोपण कार्यक्रम की सफलता के लिए विनियमन के महत्व की चर्चा कीजिए।

The <u>organ</u> <u>donation</u> is a noble giftof medical science for the people
in need of organs.
e.g. eye donated regaling blind a
new vision

Ethical principles should be followed-

- (in case of death) mandatory.
- (2) ch. No observance of any cost or kind or remuneration, as human, organs are of different worth.
- (3) Check on racketing by laws and administration
- (4) Medical ethics to be followed practitioners while allocation
- (5) Organ donation should be appraised and socially appreciated.

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Importance of regulation in organ transplant program.

- (1) Regulation will ensure the interests of stakeholders-
 - success of transplant
 - assurance of organ to donee.
- (1) Thede malpractices in donation
 - racketing. (kidney etc).
- (e-g Johnson and Johnson hip transplant)
- (a) Recognising the target beneficiony and donor data.
- (4) Registry maintenance
- (5) pata would be used for reprearch and development.
- (6) Laws for bringing justice for victim in courts.
- (7) Penalising the convicts.
- (8) Maintaining the social ethics.

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8. Where as some argue that <u>leaks</u> constitute an affront to democracy, others are of the opinion that leaks are a part of democracy. Examine the merits of both the arguments in the context of information attributed to leaks from government offices and whistleblowers. (10)

जहाँ कुछ लोग यह तर्क देते हैं कि रहस्योदघाटन से लोकतंत्र का निरादार होता है, वहीं अन्य लोगों का मत है कि रहस्योद्घाटन लोकतंत्र का एक भाग हैं। सरकारी कार्यालयों और व्हिसल ब्लोअरों द्वारा किए जाने वाले रहस्योदघाटनों से संबद्ध जानकारी के संदर्भ में इन दोनों तर्कों के गुणों का परीक्षण कीजिए।

type of double edged sword.

Pros -

- (1) Highlight the corruption and maladministration in governance.
- (2) For holding responsible the government and administrative machinery
- (3) To cheek the leak of public money and resources
- (4) For reforms in governments
- (5) Public awareness is improved
- (6) A way towards a clean and pro-people administration

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Demesits_

- (1) Not adherant with the <u>peaceful</u> and <u>wnstitutional</u> means in responsible governance from e--work.
- (2) Breaching the other auountability mechanisms.
- is reduced, rather on government machinery
- (4) A method of tortuning the and harassing the officials.
- (5) Violation of official secrets our
- (6) threat to national security, foreign relations,

Hence, in the Indian

democratic system, the Right to

information should be exercise

auording to legal means (RTI),

or, administrative provisions (governance

auountability) et

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In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

- You are a young recruit to the IAS. Upon the completion of your training you have been posted in a subdividion of a district where industrial development has been lagging. The area has large reserves of minerals and a significant tribal population. The government has identified the area for a large thermal power plant and also adequate expansion of mining. This announcement has seen a rise in land prices in the area as well as unrest among the local population about possible land acquisition. As part of routine examination of records you observe large land purchases in recent years that are linked with the family of the local politician, who is also a member of the state cabinet. You also recognise that much of this land is around the site of the proposed industrial area. Further, one of your staff members also informs you that the family has been buying in the name of drivers, cleaners as well as domestic helps. You feel that having been aware of the policy decision the politician has played a role in these purchases. Incidently your relations with the politician have been cordial and he is a popular figure in the area.
 - (a) As the official responsible for acquisition of land and payment of compensation for the land acquired, what are the ethical issues that you face in the given situation?
 - **(b)** What will be your response to a suggestion that in view of these benamiland transfers a freeze on land sale in the area should be enforced?
 - (c) What is the course of action that you would take? Justify with reasons.
 (20)

आप नवनियुक्त एक युवा IAS हैं। आपके प्रशिक्षण के समापन पर आपको एक जिले के एक ऐसे सब-डिवीज़न में पदस्थापित किया गया है जो औद्योगिक विकास की दृष्टि से पिछड़ा हुआ है। इस क्षेत्र में खनिज के विशाल भंडार हैं और पर्याप्त संख्या में जनजातीय जनसंख्या निवास करती है। सरकार ने एक बड़े थर्मल पाँवर प्लांट की स्थापना और साथ ही खनन का पर्याप्त विस्तार करने के लिए इस क्षेत्र को चिहिनत किया है। इस घोषणा के परिणामस्वरूप क्षेत्र में भूमि की कीमतों में उछाल और साथ ही स्थानीय जनसंख्या के बीच संभावित भूमि अधिग्रहण के कारण अशांति व्याप्त होने की स्थिति पायी गयी है। रिकॉर्ड्स (अभिलेखों) की नियमित जाँच के दौरान आपको ज्ञात होता है कि हाल के वर्षों में स्थानीय राजनेता के परिवार से संबद्ध लोगों द्वारा बड़ी मात्रा में भूमि की खरीद की गई है, और वह राजनेता राज्य मंत्रिपरिषद का सदस्य भी है। आपको यह भी ज्ञात होता है कि इनमें से अधिकतर भूमि प्रस्तावित औद्योगिक क्षेत्र के आस-पास हैं। इसके अतिरिक्त, आपका एक कर्मचारी आपको यह सूचना देता है कि उक्त परिवार द्वारा अपने वाहन चालकों, सफाई कर्मचारियों और साथ ही घरेलू सहायकों के नाम पर भी जमीनें खरीदी गयी हैं। आपको अनुभव होता है कि नीतिगत निर्णय से अवगत होने के कारण राजनेता की इन खरीदों में भूमिका रही है। संयोग से राजनेता के साथ आपके संबंध सौहार्दपूर्ण रहे हैं और वह क्षेत्र में लोकप्रिय भी है।

(a) भूमि अधिग्रहण एवं अधिग्रहित भूमि हेतु क्षतिपूर्ति के भुगतान के लिए जिम्मेदार अधिकारी के रूप में, दी गई परिस्थिति में आप कौन-से नैतिक मुद्दों का सामना करेंगे?

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(b) इन बेनामी भूमि अंतरणों को ध्यान में रखते हुए क्षेत्र में भूमि की बिक्री पर रोक लगाए जाने के सुझाव पर आपकी प्रतिक्रिया क्या होगी?

(c) आप क्या कार्यवाही करना चाहेंगे? तर्क प्रस्तुत करते हुए इसका औचित्य सिद्ध कीजिए।

Land Acquisition has become crucial issue due to need of land for development and sentiments of local population. However, the case represents concerns of benami transactions for future compensations. In case of land acquisition for industrial and mining area

(a)

Etnical issues involved -

- (6) compensatory payments will go in hands of local politician accumulation of wealth
 - (2) Depriving the bland compensation to original landowness
- (3) Black money generation
- (4) Non-adherance to equitable distribution of resources.

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- (b) Viability of freeze on land sale-
 - 1 It will stop benami transaction
 - addressed
 - 3 Original landowness will get fair compensation

Cons_

- 1 le is against the constitutional alght of property (Attiche 300A)
- (3) It will not stop the land sale completely,
- 1 t may reduce land phices to large extent, no-compliance It may harm the fair land compensatory benefit to locals. In long term.

Hence, the freeze on land sale should ground be enforced only after analysis of situation

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(c) course of Action -

(1) Checking all the land sale transactions and que assure whether they are benami transactions.

(2) | Benami
transactions
proved

If Benami
transactions
not proved

No freezing

Actions according to Benami
Transaction act

No freezing on land sale.

population regarding possibility
of forced land grabbing.

If it is found, then take

police autions.

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- (3) Telting local politician regarding the Hights of original land- owners under Land Acquisition
 Act, which should be enforced to attain-
 - 1 local peace and stability
 - @ Equitable compensation.
 - (3) Trust of people over politican and government
 - acquisition and development of Industrial and miningares

Thus, the laws and rules should be enforced strictly to achieve socio-ewnomic justice.

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- 10. According to the WHO suicide is the second leading cause of death in the age group of 15-29 years globally. In India also, instances of young people committing suicide have been reported widely in recent times. It is all the more disturbing that such a phenomenon is increasingly visible in urban and prosperous areas.
 - (a) What are the reasons that render people vulnerable to taking such drastic steps as suicide?
 - (b) Also, discuss the role that you as an individual, the society and the government can play in addressing this issue. (20)

WHO के अनुसार विश्व स्तर पर 15-29 वर्ष के आयुवर्ग में मृत्यु का दूसरा प्रमुख कारण आत्महत्या है। भारत में भी, हाल के दिनों में युवाओं द्वारा आत्महत्या किए जाने की घटनाओं की व्यापक रिपोर्ट आती रही हैं। शहरी और समृद्ध क्षेत्रों में इस प्रकार की घटनाओं में निरंतर वृद्धि का दिखायी देना और अधिक विचलित करने वाला विषय है।

- (a) लोगों को आत्महत्या जैसे कठोर कदम उठाने के प्रति सुभेद्य बनाने वाले कारण क्या हैं?
- (b) साथ ही, चर्चा कीजिए कि व्यक्तिगत रूप से आप, समाज और सरकार इस समस्या का समाधान करने में किस प्रकार भूमिका निभा सकते हैं।

people tend to end their life. It has been increasing phenomenom

- (a) Reasons -
 - (1) Pressure of competition due to studies, examination
 - peer pressure
 - unwise expectation from
 parents and their continuous
 pressure for studies

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- (2) Impact of media -
 - Social media creating londiness among people and there is less physical interaction among friends, twith parents or teachers
- realised by parents such as anxiety, anger or change in behavioural pattern.
- (4) Games like Blue whale.
- (5) Early incidences of love life, marriage and failure in it.
- (6) Drug addiction
- (7) Less availability of psychologists, councilloss.
- (8) People do not assume the psycholog

 Ical issues as disease er, rather

 psychiatry treatment assumed as taboo

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- (b) There is need of contribution of all stakeholders to resolve crisis
 - (1) An Individual-
 - control on the self, mind
 - practicing Yoga, meditation
 - Dialogue with friends, parents, teachers, partners regarding problems
 - Recourse to councillars in case of, need
 - Real social gatherings than virtual
 - Hobbies help to reduce to stress of exams eta

(B) 80 Wety -

- + Helping people with psychological trauma with more compassion.
- neighbours, office colleagues etc.

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- sensitization, ausareness through digital platforms.
- Persuading government for better laws, institutions, medicare facilities for people.
- (c) As government.
 - Making laws (Recent step of decriminalising suicide)
 - Healthcare facilities
 - Supp Psychological and psychiatric experts in government hospitals
 - Mission mode awareness program -- mes (on the lines of polio, Amos et
- Sensitizing bureaucratic network regarding issues of problem and sympathising them.

traums culminating into suicides
should be comprehensively addressed
to realise the healthy demographicalividand.

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- 11. You are posted as a District Magistrate of a primarily rural district. Excess agricultural production has led to a continuous fall in market prices of crops in the last three years. With elections approaching soon, the opposition has decided to make this a political issue and has mobilised farmers to protest against falling prices. The protests turned violent at some point and police had to fire in self-defence, killing two people. Violence has increased since then and you yourself were attacked when you tried to pacify the protestors. The protestors have also blocked the main roads as well as railways to prevent movement of goods and people.

 Given the situation, answer the following questions:
 - (a) Identify the key concerns that need to be addressed on a priority basis.
 - (b) What steps will you take to address them? (20) आप मूलत: ग्रामीण परिवेश वाले एक जिले के जिला मजिस्ट्रेट के रूप में पदस्थापित हैं। अधिशेष कृषि उत्पादन के परिणामस्वरूप पिछले तीन वर्षों में फसलों के बाजार मूल्य में निरंतर गिरावट आई है। शीघ्र ही चुनाव आने के कारण, विपक्ष ने इसे एक राजनीतिक मुद्दा बनाने का निर्णय लिया है और गिरते मूल्यों के विरुद्ध विरोध प्रदर्शन करने के लिए किसानों को एकजुट किया है। कुछ स्थानों पर विरोध-प्रदर्शन ने हिंसक रूप धारण कर लिया और पुलिस को आत्मरक्षा में गोली चलानी पड़ी, जिसमें दो लोगों की मृत्यु हो गई। तब से हिंसा और अधिक बढ़ गई है और जब आपने प्रदर्शनकारियों को शांत कराने का प्रयास किया तो आप पर भी आक्रमण किया गया। प्रदर्शनकारियों ने वस्तुओं और लोगों की आवाजाही को बाधित करने के लिए मुख्य सड़कों और साथ ही रेल मार्गों को भी अवरूद्ध कर दिया है।

दी गई परिस्थिति में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

- (a) उन प्रमुख चिंताओं की पहचान कीजिए जिनका समाधान प्राथमिकता के आधार पर किए जाने की आवश्यकता है।
- (b) उनका समाधान करने के लिए आप कौन-से कदम उठाएंगे?

The issue of agricultural prices touch the social, economic, political aspects. Hence, adversity due to this issue lads crucial law and order problem.

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(a)

Key wneerns - and actions to address

- (1) Maintaining law and order -
 - violent protest is not acceptable at any cost.
 - Bringing violent perpetrators to the justice
 - Imposing section 144 for bringing peace.
 - Demanding of Reserve police Force (state or centre) if needed
- Appealing political leaders to political not make the issue disturb social daily lives
- internet apiblockade et required.
- (4) Pricing issue -
 - Take the griwances of farmers to the agriculture ministry

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for assuring the price.

- Correcting the imbalance of in pps system.
- MSP implementation.

Long term measures -

- (1) <u>Storage faulities</u> of to be improved in the region under schemes like Operation Green, Sampada Yojana etc
- (2) APMC reforms
- (3) PDS system -
 - digitization
 - better infrastructure
 - real-time data monitoring.
- (4) Private sector collaboration
 - for forward and backward linkages.
- scheme to reduce dependency on

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agriculture.

(6) Strengthening implementation of laws to maintain peace

- police administration
- APMC laws
- (7) Encouraging Farmer Productions.

Thus, use of technology,
private sector, government rules
need to be properly implemented
to address such sensitive issues.

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12. You have recently been promoted as a Branch Manager in a Public Sector Bank. The bank is battling high NPAs and mounting losses. You have been assigned a very high target of loans by the higher management for the current quarter. Your career prospects also depend on your performance in critical times. Few days back you rejected a loan application for a huge sum based on detailed analysis. Today you got a call from the Regional Manager to approve the loan quickly. On your reluctance to approve, he hints that the loan is sought by a person well connected in the finance ministry and that a refusal will have consequences for everyone in the approval chain. You are now in a tough spot.

Based on the given information, answer the following questions:

- (a) Bring out the ethical issues in the case above.
- **(b)** What are the consequences of agreeing to the demands of the senior in the given case. Assess which of them are meritorious and which are not.
- (c) Suggest institutional reforms that can result in non-punishment of honest feedback. (20)

आपको हाल ही में सार्वजनिक क्षेत्रक के एक बैंक में शाखा प्रबंधक के रूप में पदोन्नत किया गया है। यह बैंक उच्च NPAs और बढ़ते नुकसान से जूझ रहा है। उच्च प्रबंधन ने वर्तमान तिमाही में ऋण वितरित करने का एक अत्यधिक उच्च लक्ष्य आपको सौंपा है। आपके करियर की संभावनाएं भी महत्वपूर्ण समय में आपके प्रदर्शन पर निर्भर करती हैं। कुछ दिनों पूर्व विस्तृत विश्लेषण के आधार पर आपने एक विशाल राशि के लिए एक ऋण आवेदन को अस्वीकार कर दिया था। आज आपको क्षेत्रीय प्रबंधक की ओर से उस ऋण आवेदन को शीघ्रतापूर्वक अनुमोदित करने के लिए फोन आया। इसे स्वीकृत करने हेतु आपके द्वारा अनिच्छा व्यक्त किए जाने पर, वह आपको संकेत करते हैं कि इस ऋण की मांग ऐसे व्यक्ति द्वारा की जा रही है जिसके वित्त मंत्रालय से घनिष्ठ संबंध हैं और इनकार करने पर अनुमोदन श्रृंखला में विद्यमान प्रत्येक व्यक्ति के लिए प्रतिकूल परिणाम होंगे। अब आप एक कठिन परिस्थिति में फंस गए हैं।

दी गई जानकारी के आधार पर, निम्नलिखित प्रश्नों के उत्तर दीजिए:

आकलन की कीजिए कि उनमें से कौन-से अनुकरणीय हैं और कौन-से नहीं।

- (a) उपर्युक्त मामले में समाविष्ट नैतिक मुद्दों को प्रस्तुत कीजिए।(b) दिए गए मामले में वरिष्ठ अधिकारी की मांगों के प्रति सहमत होने के परिणाम क्या होंगे।
- (c) ऐसे संस्थागत सुधारों का सुझाव दीजिए जिससे ईमानदारी से दी गई प्रतिपुष्टि (फीडबैक) के लिए कोई सजा न भुगतनी पड़े।

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(a) ethical issues -

- (1) Profitability of bank due to high disburral of loans, will be reduced.
- @ Professional ethics will not be adhered as loan application is not worthy to approve.
- 3 Fraudwent use of public money by giving loan to unproductive sector.
- 4 Image of bank will be maligated due to accumulation of NPA.
- 6 Discouraging the honest officials of bank who are struggling to clean the balance sheet of bank.

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(b) consequence of agreeing demands -

Pros -

- (1) Healthy relation with manager will be maintained
- (a) Bank may get benefitted due to finance ministry
- (3) Helpful in personal career growth.
- (4) Target of loans will be realised.
 - (1) Augmenting NPA issue and losses
 - (2) Profit will be reduced.
 - (3) Public money diversion

Meritorious

Non-MeritoHous

- * Personal growth
- * NPA issue
- * Loan targets
- a Dublic v
- * Public money diversion

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- (c) Institutional reforms
 - (1) Committee for passing the high amount of loans
 - check and balance
 - No monopoly over decision making
 - (2) strong <u>auditing</u> mechanism
 - (3) Digitization of loan application and later developments.
 - (4) clarification of criteria for granting loans.
 - (5) Regular review and appraisal internally.

Thus, the reforms of banking are essential considering the branking ethics and involvement of public money

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tradition to the ten year

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- 13. You, the chairperson of a State Public Service Commission (SPSC), come to know that there were instances of rampant cheating in a competitive exam conducted recently by the SPSC. Your daughter, who also appeared in this exam and is confident of clearing it corroborates the same. However, she denies engaging in any such activity herself. Whatever decision the Commission takes is bound to affect the career of a large number of candidates who appeared in the exam, including your own daughter.
 - (a) Identify the different stakeholders and their interests in the case above.
 - **(b)** Enumerate the options you have to handle the current situation. What will be your choice and why?
 - (c) Suggest measures that you would take to make sure that a similar situation does not arise in future. (20)

आप, एक राज्य लोक सेवा आयोग (SPSC) के अध्यक्ष हैं। आपको ज्ञात होता है कि SPSC द्वारा हाल ही में आयोजित एक प्रतियोगिता परीक्षा में बड़े पैमाने पर धोखाधड़ी की घटनाएँ हुई थीं। आपकी बेटी ने भी इस परीक्षा में भाग लिया था और वह इसमें उत्तीर्ण होने के प्रति आश्वस्त है, वह भी इन घटनाओं की पृष्टि करती है। हालांकि, वह स्वयं ऐसी किसी प्रकार की गतिविधि में संलग्न होने से इनकार करती है। आयोग जो भी निर्णय लेगा, उससे परीक्षा में भाग लेने वाले बहुसंख्यक उम्मीदवारों का भविष्य प्रभावित होना तय है, जिनमें आपकी बेटी भी सम्मिलत है।

- (a) उपर्युक्त मामले में विभिन्न हितधारकों एवं उनके हितों की पहचान कीजिए।
- (b) वर्तमान परिस्थिति से निपटने के लिए आप अपने पास उपलब्ध विकल्पों को सूचीबद्ध कीजिए। आप किस विकल्प का चयन करेंगे और क्यों?
- (c) ऐसे उपायों का सुझाव दीजिए जो यह सुनिश्चित करने के लिए आप अपनाएंगे जिससे कि भविष्य में इस प्रकार की स्थिति पुन: उत्पन्न न हो।

The competitive examination system should fair, just and equitable to realize the excellence in bureaucray.

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(a) Stakeholders -

SPSC Students Chairman (Including JUST daughter) PROCE DURE [career] Stakeholder [Interestr] Government Society Better [Excellent public steel frame service7 of governance)

- (b) Options -
 - (1) Ignoring the incidences, as no formal complaints made.
 - (2) Reexamination to be conducted.
 - (3) Identify the centres of alleged cheating incidences and debar the examination there.

(4)

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Choice _

* Reexamination with stricter survellience.

Benefits-

- (1) The procedure will be fair and just.
- (2) <u>Equal</u> opportunity to all
- (3) Though cost-may incurr, it qualifies the principle of equal justice.
- (4) Eliminating dishonest condidates
- (5) Assurance of rewards for honest and worthy candidates
- (6) Society and government will be benefitted by the excellent bure aucramy
- (7) Trust in wastitutional body will be enhanced.

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- (c) Future course of autton-
 - (1) Digitization of examination
 - (2) Tode system of question papers.
 - (3) Strict vigilance-
 - Framing wde of invigilators
 - Taking actions on wrong
 - (4) Increasing the police personnel, camera (ccTV) survellience.
 - (5) Stri The exami-nations can be reformed -
 - Conductivice in a year
 - To reduce stress on candiates for their future considering the unpredictability.
 - Reforming the syllabus and exam pattern to remove the inconvenience or favour

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for certain type of candidates (e.g. UPSC made the CSAT qualifying to bring all at equal footing etc.)

Thus, the reforms will help to improve the juprocedural and substantive aspects of examination benefitting candidates and society at large

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- 14. You are waiting in your car for your turn at a toll tax booth. You suddenly witness some men heckling and manhandling the toll booth operator and vandalising the property at the toll booth. They are accompanying a local politician who was passing through. Disgruntled with the fact that they were asked to pay the toll, they began to argue that the toll is too high and the public is being exploited by charging an unreasonable toll fee. At the same time they are also warning others against paying the toll fee. However, the other people around you are keeping with themselves, without anyone coming forward to intervene. While you also felt that the toll was quite high, you believe that this is not the right thing to do.
 - (a) Bring out the ethical issues in the case above.
 - (b) What accounts for such an overt display of hooliganism in our country.
 - (c) What is the course of action that you would take? Justify with appropriate reasons. (20)

आप अपनी कार में टोल टैक्स बूथ पर अपनी बारी की प्रतिक्षा कर रहे हैं। अचानक आप कुछ लोगों को टोल टैक्स बूथ के संचालक से उलझते और हाथापाई करते तथा टोल टैक्स बूथ पर संपत्ति को तहस-नहस करते हुए देखते हैं। वे, वहाँ से गुजर रहे एक स्थानीय राजनेता के साथ हैं। टोल टैक्स का भुगतान करने को कहे जाने से असंतुष्ट होकर उन्होंने यह तर्क देना आरम्भ कर दिया कि टोल टैक्स बहुत अधिक प्रभारित किया जा रहा है और ऐसा अनुचित टोल टैक्स प्रभारित कर जनता का शोषण किया जा रहा है। साथ ही वे अन्य लोगों को भी टोल टैक्स का भुगतान न करने की चेतावनी दे रहे हैं। लेकिन, आपके आसपास के अन्य लोग तटस्थ होकर देख रहे हैं और कोई भी हस्तक्षेप करने के लिए आगे नहीं आ रहा है। यद्यपि आप अनुभव करते हैं कि टोल टैक्स काफी अधिक है, फिर भी आपका मानना है कि इस प्रकार से प्रतिक्रिया करना उचित नहीं है।

- (a) उपर्युक्त मामले में समाविष्ट नैतिक मुद्दों को प्रस्तुत कीजिए।
- (b) हमारे देश में गुंडागर्दी के ऐसे सार्वजनिक प्रदर्शन का कारण क्या है?
- (c) आप क्या कार्यवाही करना चाहेंगे? यथोचित तर्क प्रस्तुत करते हुए इसका औचित्य सिद्ध कीजिए।

the payment of toll hos become one of the cause for unrest due to high amount, opacity etc.

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- (a) Ethical issues in given case
 - (1) capturing public property illegally
 - (2) Question of law and order
 - (3) Disrupting the mechanism of public revenue
 - (4) Harming the profit of operator who has created the infrastructure for public cause.
 - (5) Dist Generation of distrust over governance machinery
 - (6) Encouraging the notorious elements (gooms) by politician is harmful for the democratic governance in long run.
 - (7) Violent protest instead of legal-constitual means create disbelief in law of land.

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- (b) Accounts for display for of hodliganism -
 - 1 Unemployed youth with angot
 - e) patronising them by the politician--ns for their own interest.
 - administration to implement the law and rules in letter and spirit.

 [In this case, the tool booth operation is opaque causing harm]
 - 4) Less number of personnel in police administration to control goons, violators
 - The agitation by violent means are addressed quickly than peaceful protest
 - 6 A method of political power exhibition

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LC Course of aution -

- 1 Strengthening law and order
 - Police, wurt reforms
 - Transparency in governance (Display of toll collection near booth)
 - Bringing the perpetrators
 to the justice of by quick
 investigation and adjudication
 of such incidences.
- (2) Sentisizing the people for rewaring to awountability mechanism to ask the government regarding their functions
 - Leads to transparency
 - Establish feed back mechanism

(3)

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- (c) wunc of action -
 - (1) calling police to the location by reporting of such incidence.
 - (2) Media can be contacted to unveil such hoolgahism.
 - (3) Use of social media to make aware about such incidences.
 - (4) Pos Intervention by collaborating with others by persuading local politicians not to stop traffic and recourse to the peaceful means
 - (5) Request to government for making transparent operation at toll booth.

in governance can be triggered by the vigilant citizenty than violent hooliganism

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