

Remarks:

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#### **GENERAL STUDIES (Test Code: 423)**

Agramal Registration No. 1649 Name of Candidate Pavan 152 Module Schedule 20/11/2014 2:00 PM Date Time Place M/N

Classroom & Distance Learning Distance Learning Classroom

INDEX TABLE			INSTRUCT
Q. No.	Maximum Marks	Marks Obtained	Do furnish the appropriate do     (viz. Name, ID Number and Te
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	10 10 10 10 10 10 10 10 10 10 10 10 10 1		उत्तर-पुस्तिका में सूचनाएं भरना आवश्यव क्रमांक नम्बर आदि।  2. There are TWENTY-FIVE of HINDI and in ENGLISH. इसमें पच्चीस प्रश्न हैं तथा हिन्दी और अंग्रेज़ 3. All questions are compulsory. सभी प्रश्न अनिवार्य हैं।  4. The number of marks carrindicated against it.  प्रत्येक प्रश्न/भाग के अंक उसके सामने दिए  5. Answers must be written in the Admission Certificate, which the cover of this Question-cur the space provided. No mark written in medium other than the victure of the space provided with the cover of this Question-cur the space provided. No mark written in medium other than the space provided with the cover of this Question-cur the space provided. No mark written in medium other than the space provided with the space provided with the space provided with the space of this Question of the space of this Question of the space of the sp
Total Marks Obtained			7. Any page or portion of the pag cum-Answer Booklet must be

Signature of Examiner

#### **TIONS**

- details in the answer sheet est Code). क है (नाम, प्रश्न-पत्र कोड, विद्यार्थी
- questions printed both in ज़ी दोनों में छपे हैं।
- ried by a question/part is
  - रए गए हैं।
- he medium authorized in the h must be stated clearly on ım-Answer (QCA) Booklet in ks will be given for answers the authorized one.

जाने चाहिए जिसका उल्लेख आपके ाध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर र अंकित निर्दिष्ट स्थान पर किया जाना अन्य किसी माध्यम में लिए गए उत्तर पर

pecified, should be adhered

का अनुसरण किया जाना चाहिए।

age left blank in the Questioncum-Answer Booklet must be clearly struck off. उत्तर-पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

103, 1st Floor B/1-2, Ansal Building, Behind UCO Bank, Dr. Mukherjee Nagar, Delhi-09

75, 3<sup>rd</sup> Floor, Old Rajinder Nagar Market, Near Axis Bank, New Delhi - 110060

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#### Overall Macro comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

All The Best

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#### Section A

Answer the following questions in not more than the word limit specified for each in the parenthesis

'Probity and efficiency need not necessarily be mutually exclusive sets'. Comment on the above statement and substantiate your stand with examples. (150 words)

'सत्यनिष्ठा एवं कार्यक्षमता का पारस्परिक अन्नय समुच्य होना आवश्यक नहीं है।' उपरोक्त कथन पर टिप्पणी करें एवं उदाहरणों के साथ अपने दृष्टिकोण की अभिपृष्टि करें।

Aus Probity is complete honesty and integrity. It means laving strong mosal principles. Efficiency refers to working dilligently and in the best possible may and empeditiously Probity and efficiency seem nutually enclusive somewas probity in itself includes a sense of duty. This sense of duty is very much essential to achieve efficies the work.

Secondly probity leads to tsust and reputation in the organisation which is essential achieve efficiency. Suppost of

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public and their participation helps in efficiency. Probity in itself concerns about judicions use of public resources which is also the

Conversely it may rappen that an efficient resson may be lacking

ment of efficiency

sation perspective efficiency would

Thus probity and efficiency are intestinteed.

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'Code of conduct must be imbibed rather than enforced'. Discuss. (150 words) 10 आचार संहिता थोपी नहीं बल्कि आत्मसात की जानी चाहिए। चर्चा करें।

lode of conduct refers to list of certain allowed and not allowed behavious. It However it is not very effective because of ma it Because of being forced, the civil servant follow it due to compulsion sather than volition. so they try to find may

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secondly, civil servents have to work in a dynamic environmen They have to face situations in the code of conduct. The requirement of use of discretion in such case necessi requires that these be imbibed.

Also, when these values and their spisit is imbibed than it will lead to better work culture and work environment which will improve efficien Also this Lelps in building first with the public and oustomess leading to better organisational performance.

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3. Can conscience take precedence over rules and regulations as a source of ethical guidance? Narrate an incident from your life where you followed your conscience as a source of ethical guidance instead of rules. (150 words) क्या नैतिक निर्देशन के स्रोत के रूप में विवेक, नियमों व विनियमों पर वरीयता प्राप्त कर सकता है? अपने जीवन की किसी ऐसी घटना का वर्णन करें जब आपने नैतिक निर्देशन के स्रोत के रूप में नियमों के स्थान पर विवेक का पालन किया हो।

Ans-s Conscience refers to individual judgment of rightness and wsong. ness of an action and it compells us to do the sight.

conscience acts as a sousce of word ethical guidance. It can take precedence over sules an regulations. It generally works more in the cases where we have to work according to our discretion for enample - smoking is not illegal, however my conscience does not allow me to smoke as it is not only harmful to me but people by whom 9 am

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conscience makes as feel like 'something is not signt' when we do something which may be according to sules and regulations.

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4. "To see what is right and not do it, is want of courage" - Confucius. Discuss the importance of this statement in the context of public service. (150 words) "क्या सही है यह देखना और उसे नहीं करना, साहस की कमी है"-कंफ्यूशियस। नागरिक सेवा के संदर्भ में इस कथन के महत्व पर चर्चा करें।

Consage requises standing up for what is sight. It requires overcoming over one's feat and weathers. After seeing what is sight. not to do it shows lack of consage. This was been emphasized

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pessonalities. Grandlinji requires says consages as an important quality of Satyagsahi.

It is very impostant for a public sessant to be consageous. He should be able to stand up to orders of superiors of politicians which he considers morally, egally and constitutionally wrong Taking no action even after knowledge of bad nake a person responsible for that bad. This responsibility is rights in case of public servant. In the public service, one has to stand up to conservative and chauvinist elements of the society also, she has to protect not so priviledged people. requises consage against halm.

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Also in public service, it

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'Laws are social norms codified'. Do you agree? Give a few examples to substantiate your answer. (150 words) "कानून सामाजिक आदर्शों का संहिताकरण है"। क्या आप सहमत हैं? अपने उत्तर की अभिपुष्टि हेतु कुछ उदाहरण दें।

Javes sis generally codification of social norms. Accepted social norms are considered legal and notaccepted one's are considered illegal

Howevel it may not be sue for all the times. Some times the laws acts as an instrument of social change against the perceived social nosms. This happens at because of one, for individuals or groups. For exampleenactment of sati abolition of many of the laws for welfase for ST, SC's and women.

Thus law generally represents

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the collective social will for enample - committing musdes is wrong according to social norms social reforms and change. In this light law represents the collective inhesited social

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(a) You are DM of a district where there exists a strong negative attitude towards 6. girl's education among the people. How will you bring about a change in this negative attitude? (100 words) आप एक ऐसे जिले के जिलाधिकारी हैं जहां बालिका शिक्षा को लेकर लोगों की प्रवृति नकारात्मक है। आप इस नकारात्मक प्रवृति में किस प्रकार परिवर्तन लाएंगे ?

The changing of attitude of the people towards girls admealion, the O first of all, filling of all gaps in infrastructure like absence of toilets, teachers etc has to be @ There is need of amoreness campaign. For this puspose

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who have excelled in their field (science, asts, politics etc ---) should beneficial if they are from that region only.

3) These should be assaugement of remards for the parents as well as girl child on completing certain classes say on 5th standard etc

9 De Technique like social pressure against parents not sending their girls to school can be leaders

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(b) "Relativity applies to physics, not ethics"-Albert Einstein. Comment. (100 words)

"सापेक्षता भौतिकता पर लागू है,नैतिकता पर नहीं"–अल्बर्ट आइंस्टीन। टिप्पणी करें।

Ans Einstein's this statement talks about objectivity and universality of othics. According to him relativity is not sight for ethics. Ethical universality prescribes same ethics without taking iento account the local diversities. austoms, individual preferences

etc. Although some practices have universal ethical validity, howered it can not be generalised. To take care of diverse sentiments and minority sights, relativity is required. However as far as professional ethics are concessed, they me

be universal.

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एक अच्छे नेतृत्वकर्ता (मार्गदर्शक) के लिए भावनात्मक समझदारी क्यों आवश्यक है, वर्णन करें। Ans Emotionally intelligence is required for a good leader -O To understand his emotions as well others emotion to connect in better cordination

(c) Explain why it is important for a good leader to be Emotionally Intelligent. (100

2) It will relp in dispute resolution in the team.

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communication.

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3 Empathy nelps in building of

(4) self notivation is required to notinate not only rimself but his followers as well.

(5) Emp Emotionally intelligent leades will be able to help his team nose resmonionsly efficiently.

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Indian education system needs to be reinvigorated to inculcate moral values and 7. promote ethical conduct. Do you think indigenization of our education system can promote the same? (150 words) नैतिक मूल्यों के समावेश एवं नैतिक आचार को प्रोत्साहित करने हेतु भारतीय शिक्षा पद्धति को पुनर्जीवित करने की आवश्यकता है। क्या आप ऐसा समझते हैं कि हमारी शिक्षा प्रणाली का स्वदेशीकरण इसे प्रोत्साहित कर सकता है?

Ans + Education plays an important sole in inter inculcating ethical. values. According to transhigi 'knowledge without charactes' is one of the seven sins. considers education as instrument of character building. In this light these is need to reinsignate the education system for this purpose these is need to promote activity based learning. Students must learn by activity. They must be taken to places like orphanage etc and sports should be promoted to

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leasn leadership, team work etc. Indigenization of education will definitely nelp. It should be done by including more examples from different parts of India particularly local area so that students may relate to it. flowered this should not be blind imitation of the past. The education system should take good elements of the past but simultaneously present progressive and modern ideas, force foreign.

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What do you understand by Civil Services neutrality? Why is neutrality one of the 8. most important foundational values for a civil servant? (150 words) सिविल सेवाओं की निष्पक्षता से आप क्या समझते हैं ? एक सिविल सेवक के लिए निष्पक्षता सर्वाधिक महत्वपूर्ण आधारभूत मूल्यों में से एक क्यों है?

Civil service rentrality means being rentsal to the political

Being neutral to the policies will be against values of

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India civil services should be policy goals. committed forwards However political neutrality is required for following reasons. DI will ensure that politicians are sure that they will get sound advice from administrators and their policies will be implemeyted without bias.

2) For the citizens, it will ensure that they will same quality of services issespective of their political loyalty.

3) For the civil servants, it will ensure that they will not be discriminated on change of goverrment and they can carry out their work fearlessly.

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Explain how corruption devours the very concept of good governance and slowly eats away the good in the society. (150 words) भ्रष्टाचार सुशासन की संकल्पना एवं समाज की अच्छाइयों का धीरे-धीरे कैसे भक्षण करता है, विस्तार से बताएं।

Aust brood governance sefess to creating an envisonment in which every individual can develop to the best of their potential. Howevel consuption devous the very concept of it in O cossuption pads to diversion and leaking out of the xeroust resoresces meant for development. Thus process of empowerment of people is restricted: @ cossuption leads to lack of purt among the people about the government It means that participation and cordination not possible. It husts the

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objective of good governance. 3 cossuption leads to many of illegal activities. It the social fabric and leads to law and order problems Thus cossuption presents multifaceted problems for the achievement of good governance.

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'Adhering strictly and blindly to the rules and procedures is missing the wood for the trees'. Discuss the relevance of the above statement in the context of public service delivery in India. (150 words) 'नियमों एवं प्रक्रियाओं का कड़ाई से और बिना देखे पालन करना वृहद् परिदृश्य के प्रति अनभिज्ञता दर्शाता है।' भारत में लोकं सेवाओं के निष्पादन के संदर्भ में उपर्युक्त कथन की प्रासंगिकता पर चर्चा करें।

Public seguants work on the basis of sules, regulations and procedures. achieve the goal of efficient. equitable, economic and speedy these sules have become

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Considering sules and procedures as an end and their stind and strict adherence leads to redtapism, cossuption, inefficiency in the public service. It also isolates the general public from the public service India with so much direlsity and millions of deprived people there is need to look at this aspect Thus sules and regulations are required but they should not restrict the public semants. And public servants also must not ride behind the sules only then social economic and

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political justice will be achieved,

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In framing a government, which is to be administered by men over men, the 11. greatest difficulty lies firstly in enabling the government to control the governed; and in the next place to oblige it to control itself. Comment w.r.t. accountability of public service in India. (150 words) व्यक्ति के ऊपर व्यक्ति द्वारा शासन करने वाली एक सरकार के गठन में सबसे बड़ी समस्या सर्वप्रथम सरकार को इस योग्य बनाने की होती है कि वह शासितों पर नियंत्रण कर सके; और इसके बाद स्थान आता है स्वयं को नियंत्रित करने हेतु इसे बाध्य करने का। भारत में सार्वजनिक सेवाओं की उत्तरदायिता के परिप्रेक्ष्य में टिप्पणी करें।

Ansi A gonesnment has to maintain itself, for that puspose it should be abled to control the suled. secondly it must be able to control itself Controlling itself is very important because it provides the government regitimary. country like India legitimary be achieved only by following the social contract. They The government must keep the public interest supreme, a which requises self control.

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However in India officials sather than considering themselves as semants of the people working to fulfill public interest are suffering from elitist mentality which affects the public service Thus this self control requires participation of the scople transparency accountability in the governance process. Only then good governance will be

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Rabindranath Tagore's philosophy is a blend of idealist and humanist approach in 12. which thoughts of naturalism, pragmatism and individualism are also reflected. Comment. (150 words) रविन्द्रनाथ टैगोर के दर्शन में आदर्शवादी एवं मानवतावादी दृष्टिकोण का समावेश है, जिसमें प्रकृतिवाद, यथार्थवाद एवं व्यक्तिवाद के विचार भी प्रतिबिंबित होते हैं। टिप्पणी करें।

Tagose's philosophy is a stend emphasises upon dignity of the individual. According to him rature has put no restric on mea however other social systems

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restricted the freedom of men He had blend of individualism in his philosophy howered his individualism is not against society. He talks about optimum development of individual obese he/she can contribute towards the society.

Tagore was an idealist. He talked about dangers of chause nist nationalism. He wanted a world free of boundaries and discriminations.

Tagore put emphasis on co-existence of man and nature

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In the following questions, carefully study the cases presented and then answer the guestions that follow (in around 250 words):

Shalini works in the Human Resource Department in a Marketing firm. Marketing job entails a lot of travel, and accordingly the firm provides for many perks. She finds that some employees engage in activities such as getting doctor's appointment during office hours, making personal phone calls, using office computer and Internet for personal reasons. As a new employee, she finds this behaviour unethical but her colleagues tell her that since the employees tend to spend so much of their weekday hours on the job, it is all right to engage in some personal work.

Consider the following options and evaluate them:

- (a) Strict monitoring of the employees for such unethical behaviour.
- (b) Ignoring this issue altogether.
- (c) Dismissing the employees who are found to be engaged in such activities on a regular basis.
- (d) Reporting the matter to the Departmental head.
- (e) Issuing warning to the employees.

25 शालिनी एक विपणन (मार्केटिंग) फर्म के मानव संसाधन विभाग में कार्य करती है। मार्केटिंग का कार्य होने कारण उसके कार्य में काफी यात्राएं शामिल हैं, इसलिए फर्म के द्वारा उसे विभिन्न अनुलाभ प्रदान किए जाते हैं। वह पाती है कि कार्यालय समय के दौरान कुछ कर्मचारी डॉक्टर से मिलने का समय लेने, व्यक्तिगत फोन कॉल या कंप्यूटर व इंटरनेट का प्रयोग नीई उपयोग के लिए करना, जैसे क्रियाकलाप करते हैं। एक नई कर्मचारी के नाते वह इन कार्यों को अनैतिक पाती है, लेकिन उसके सहकर्मी उसे बताते हैं कि चूंकि कर्मचारी सप्ताह का ज्यादातर समय कार्यालय कार्य में व्यतीत करते हैं, इसलिए कुछ व्यक्तिगत कार्यों में लिप्त होना गलत नहीं है।

निम्न विकल्पों का विचार करें व उनका मूल्यांकन करें-

- (क) ऐसे अनैतिक व्यवहार हेत् कर्मारियों की कड़ाई से निगरानी
- (ख) मुद्दे की पूरी तरह अनदेखी करना
- (ग) नियमित रूप से ऐसे कार्यों में लिप्त पाए जाने वाले कर्मचारियों को नौकरी से हटाना
- (घ) विभागाध्यक्ष को मुद्दे से सम्बन्धित प्रतिवेदन भेजना
- (इ) कर्मचारियों को चेतावनी देना

briven situation represents dilemma for Shalini that what she should do As many of the employees are involved in personal work due to during office hours.

The stakeholders in the situation are shalini (responsible for maintaining efficient working), the employees (who

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are using posting hours for personal work) and the organisation in genesal The vasions course of action are

Ostsut monitoring of employees for such behaviour - This method has negative that the employees in the start may not feel very comfortable. However it is sequised as it is duty of shaline to make sure that the employees utilise their working hours efficiently.

(2) Ignoring the inne altogether In this bay way the status que will be maintained However it will give wrong signal that do personal work during office hours. Secondly as the company provides entra allonance for pavel work, it is unethical to use that as an encuse.

3 Dismissing the employees who are found such activities

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regular basis - This method will definitely help in custing thes practice however it will have bad consequences in the future. As this is a too entreme step, it will create fear envisonment which will be detsimental to organisational efficiency.

- (4) Reporting the natter to head of department - The advice of the head should definitely be sought. According to his guidance further step can se taken. Also shalini may recommend setting aside particular time for the employee frequently out on tous to do their personal work.
- Issuing warning to the employees This will bring attention of the employees that the practice is not ethical, so they will be tempted to denounce it.

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Thus it is responsibility of stationi to ensure efficient utilisation of workhours, as well as ensure that the employees are not facing any problems. Thus in my view shalini should arasning against such practice and side by side stying make assangement to do pessonal wost (by giving some free time) pasticularly to employees who are frequent fravelless. This will kelp achieve trust of employees as well as send

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You are in charge of the rescue operations in an epidemic hit area, commanding a team of 6 medical professionals. The area is located remotely and not well connected with the nearby town through roads. It takes around 24 hours to reach the nearest district hospital, which has the required vaccines and drugs. Thousands of people have died because of the disease. The disease is contagious, though it gets transmitted only through bodily fluids and not through air. However, one of your team members has fallen sick and his condition is critical. Moreover, the team does not have the required drugs to treat him. Your team members request you to call off the operation as they are scared of the disease and want to take back the sick team-member to the hospital. At the same time, media has been portraying your efforts in a negative light.

(a) What are the options available to you?

(b) Evaluate each option and suggest the best course of action? आप एक महामारी पीड़ित क्षेत्र में बचाव ऑपरेशन के प्रभारी हैं और 6 चिकित्कीय पेशेवरों का नेतृत्व कर रहे हैं। क्षेत्र की अवस्थिति दूरवर्ती है और यह निकटवर्ती शहर से सड़क माध्यम से भी नहीं जुड़ा है। निकटवर्ती जिला अस्पताल, जहां आवश्यक दवाइयां एवं टीकें हैं, वहां तक पहुंचने में 24 घंटे का समय लगता है। बीमारी के कारण हजारों की मृत्यु हो चुकी है। यह बीमारी संक्रामक है, हालांकि इसका प्रसार वायु के द्वारा नहीं बल्कि सिर्फ शारीरिक सम्पर्क से होता है। फिर भी आपके दल का एक सदस्य बीमार हो गया है और उसकी हालत चिंताजनक है। साथ ही, दल के पास उसकी चिकित्सा हेतु आवश्यक दवाइयां भी नहीं हैं। आपके दल के सदस्य आपसे बचाव ऑपरेशन बंद करने को कहते हैं। वे इस बीमारी से भयभीत हैं और बीमार सदस्य को अस्पताल ले जाना चाहते हैं। वहीं दूसरी ओर मीडिया आपके प्रयासों का नकारात्मक चित्रण कर रहा है।

(क) आपके पास क्या विकल्प उपलब्ध हैं?

(ख) प्रत्येक विकल्प का मूल्यांकन करें व कार्रवाई की सर्वोत्तम योजना प्रस्तुत करें।

Aus The situation presents delemma whether to take measures for safety and mosal of team or to act for the benefit of people sit by epidemic. The stakeholders are me and my team, the suffering population, general population and media.

In this case 9 save an obligation towards the people as being a health

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professional, on the other hand 9 Lave duly to ensure safety of my team.

The rasions course of action available to me and their evaluation ase-O Calling off the operation is not a sight operation option at all because it will send a wrong signal as well as against the medical ethics. @ Continuing with the operation and trying to treat team number with the dougs available - The positives of this approach is fulfilment of the duty This way many of patients may be saved (but that is uncertain due to lack of medicines and vaccines). This will send good signal to the people of the area. However approach yo my team member as many others may die which

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may spread fear and lack of mosale in my team membels.

- 3 Sending the team members (ill) to district hospital with another colleague and continuing with the operation - This way 9 will end up saving my team member and it will help lift up their mosale, however people of the area may suffer due to lack of one nexth professional.
- ( Vsing media to connect with district hospital and dequesting them to send required medicine and vaccine and also wring requesting media for awareness generation - As the disease spreads only by body fluids, by awareness campaign using media its infection can be controlled. The sick can be isolated . Also by the help from district hospital

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health professionals if possible) will

Thus 9 will follow approach a to balance need of care of people as responsibility towards

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A deadly epidemic has broken out in West Africa killing thousands of people in a 15. short span of time and infecting many others. There is no vaccine or treatment available to cure the disease. You are the head of the health department of one of the countries that have been severely hit by the epidemic. While there is no treatment currently available for the disease, an experimental drug is being used in some other country. This drug has shown positive results and consequently some of the patients have also managed to recover from the disease. However, it is not yet clear whether the relief came due to the drug alone, or otherwise.

Given the high mortality rate of the disease and its rapid spread, other countries affected by this disease have already given a go-ahead for the mass production of this experimental drug. But some health experts are skeptical about the efficacy of the drug and have even warned against its use as it may result in some deadly sideeffects.

(a) Bring out and discuss the ethical issues involved in the above case.

(b) What would you do in the above situation? Give reasons. पश्चिमी अफ्रीका में एक भयानक महामारी फैली है जिसने अल्पावधि में हजारों लोगों की जान ले ली है और बहुतों को संक्रमित कर दिया है। बीमारी की चिकित्सा हेत् कोई दवा या टीका उपलब्ध नहीं है। आप एक ऐसे देश के स्वास्थ्य विभाग के प्रमुख हैं जिसे इस महामारी ने बुरी प्रकार प्रभावित किया है। चूंकि इस बीमारी हेतु वर्तमान में कोई चिकित्सा उपलब्ध नहीं है, एक दवा प्रायोगिक रूप से दूसरे देश में उपयोग की जा रही है। इस दवा के सकारात्मक परिणाम देखने को मिले हैं और जिसके फलस्वरूप कुछ मरीज इस बीमारी से उबरने में सफल रहे हैं। हालांकि, अब तक यह स्पष्ट नहीं है कि राहत अकेले दवा से मिली है या किसी अन्य प्रकार से।

बीमारी की उच्च मृत्यु दर एवं त्वरित प्रसार को देखते हुए अन्य देशों ने इस प्रयोगिक दवा के बड़े पैमाने पर उत्पादन की अनुमति दे दी है। लेकिन कुछ स्वास्थ्य विशेषज्ञ दवा के प्रभाव को लेकर संशकित हैं और उन्होंने इसके उपयोग के विरुद्ध चेतावनी भी जारी की है। उनका कहना है कि इसके जानलेवा साइड इफेक्ट्स (दुष्प्रभाव) हो सकते हैं।

(क) उपरोक्त परिस्थिति में नैतिक मुद्दों की पहचान करें एवं उन पर चर्चा करें।

(ख) उपरोक्त स्थिति में आप क्या करेंगे? कारण बताएं।

Ans-The ethical dilemma in the situation is regard whether to allow an case of emerge

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As head of health department, it is my duly to ensure that all deugs are sied and tested well their use however this is an enterordinary situation which demands entra-ordinary response.

Valions cousse of action available ase-

O Not allowing the enferimental drug -The positive about this approach is I am following of not allowing drugs However this approach may many of the patient their eife if the dung inded is effective.

(2) Allowing mans production of the drugs By allowing man production, many of the patients saved but these is no cestainty. On the other hand if the drug indeed as

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effect, it may end up doing more damage than the good. 3 Allowing the doing on trial for people who are in bad condition -This approach has positive that the patients who have chances of recovering will not be given that drug this saving them from potential side effects. Also if the ding proves itself effective in the people who are badly sut, it may be tried mose used in more patients. Thus 9 will go for option (3) of allowing limited use of the dring while strictly monitoring for any of the symptoms positive or regative to take the corrective

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measure.

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You are the District Magistrate of one of the poorest districts in the country. Due to widespread poverty and unhygienic conditions, there are many health related problems in the district. Many private medical practitioners have settled in the district and are running a profitable business. There are reports that many of them are charging high fees even for routine medical check-ups. Further, out-of pocket health expenditure has risen exponentially in the district.

The MP of that constituency has fixed the rates, which the doctors can charge from their patients, for the most common medical treatment. These rates are within the capacity of the poor masses and would not impact the earning of the doctors too. He has also warned that if any doctor is found to be in violation of these, then serious action would be initiated against him.

The medical fraternity has protested against these arm-twisting tactics. They have approached the DM to remedy the situation.

(a) What are the options available to you?

(b) Evaluate each option and suggest the best course of action? आप देश के सबसे निर्धन जिलों में से एक जिले के जिलाधिकारी हैं। व्यापक निर्धनता एवं अस्वास्थ्यकर परिस्थितियों के कारण, जिले में स्वास्थ्य संबंधी बहुत सारी समस्याएं हैं। जिले में ढेरों निजी चिकित्सक आ बसे हैं और मुनाफे का व्यापार चला रहे हैं। ऐसी खबरें हैं कि वे नियमित जांच के लिए भी भारी फीस वसूल रहे हैं, साथ ही जिले में व्यक्ति के जेब से होने वाले स्वास्थ्य खर्च में अत्यधिक वृद्धि हुई है।

क्षेत्रीय सांसद ने चिकित्सकों द्वारा आम उचार हेतु मरीजों से ली जाने वाली फीस निश्चित कर दी है। तय दरें निर्धन से निर्धन व्यक्ति की वहन क्षमता के भीतर हैं और इससे चिकित्सकों की आय पर भी प्रभाव नहीं पड़ेगा। उसने यह भी चेतावनी दी है कि यदि कोई चिकित्सक तय दरों का उल्लंघन करता पाया जाता है तो उसके विरुद्ध गंभीर कार्रवाई की जाएगी।

चिकित्सकीय बिरादरी ने जबरदस्ती की इन युक्तियों का विरोध किया है। परिस्थिति का समाधान निकालने के हेतु उन्होंने जिलाधिकारी से आग्रह किया है।

(क) आपके पास क्या विकल्प उपलब्ध हैं?

(ख) प्रत्येक विकल्प का मूल्यांकन करें व कार्रवाई की सही योजना प्रस्तुत करें।

The dilemma in the situation is that though the pool patients have to be shielded against enosbitant fees, can this be done on whims and fancies and force of any person The state holders of the situation are myself, the number of parliament, the patients, the doctors and general

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public at large. Various course of action are -Doing bonvining Telling doctors to follow the sates prescribed by MP , In this way the pool patients will. be protected poweres it will send a wrong signal that any individual can makes sules and regulations based on fosce which will not be good for law and order as well. In this will lead to resentment among soctors as well who will find other mays to easy money or will not seat sincesety. Also this is against fundamental right of practising profession of one's choice.

2) To assuse doctors to maintain status guo and ask MP to not forcefully impose his order - This may be sight legally however it shows lack

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of empathy towerds the pool people. This will also attract negative vibe from the MP also who may be genuinely concerned about weefall of people.

@ The best course of action, so in my opinion would be to balance sights of doctors as well as welfare of patients. For this purpose representative from doctors from MP from people should be called to reach on a consensus regarding the rate. Also there is need to establish standard treatment protocol for diagnostics etc. The MP can be requested to provide some funds from his local area development fund for the pool patients.

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# VISION IASTM

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You are the Station House Officer of a police station. Recently, there has been a spurt in theft incidents in your area. Some of these incidents have occurred even during daytime. The Resident Welfare Association has blamed the labourers, residing in night shelters, for the crimes.

The night shelters are a result of an initiative by the police to help the homeless people to seek refuge from the biting cold at night. You have taken great pains to get these night-shelters up and running. The record of all those who stay in these night shelters, for instance, their names and identity proofs, is kept with the police. But the police has no information if any one of them has a past criminal record.

Even as an investigation regarding the thefts is going on, the RWA members are demanding to dismantle these night shelters and to not allow these labourers to reside near their homes.

(a) What are the options available to you?

(b) Evaluate each option and suggest the best course of action? आप एक थाने के एसएचओ हैं। हाल के दिनों में, आपके क्षेत्र में चोरी की घटनाओं में काफी तेजी रही है। इनमें से कुछ घटनाएं तो दिनदहाड़े हुईं। रेजिडेंट्स वेलफेयर एसोसिएशन (आरडब्लूए) ने इन अपराधों के लिए रैन बसेरे में रह रहे श्रमिकों पर आरोप लगाया है।

वे रैन बसेरे बेघर लोगों के लिए रात्रि की भयावह ढंड में शरण लेने हेतु पुलिस प्रयोसों के परिणाम हैं। आपने इन रैन बसेरों के निर्माण एवं उन्हें संचालित करवाने के लिए काफी परेशानी उठाई है। इन रैन बसेरों में रहने वालों का ब्यौरा, जैसे कि उनके नाम, उनका पहचान प्रमाण आदि पुलिस के पास है, लेकिन पुलिस के पास इस बात की जानकारी नहीं है कि उनमें से किसी का कोई पूर्व आपराधिक रेकॉर्ड है।

हालांकि, चोरियों की जांच जारी है, फिर भी आरडब्लूए सदस्य इन रैन बसेरों को गिराए जाने एवं इन श्रमिकों को अपने घरों के निकट न रहने दिए जाने की मांग कर रहे हैं।

(क) आपके पास क्या विकल्प उपलब्ध हैं?

(ख) प्रत्येक विकल्प का मूल्यांकन करें व कार्रवाई की सही योजना प्रस्तुत करें।

fust The dilemma is so whether to take action just based on suspicion of conduct full enquiry and balance sights of homeless people and scrident velfase association. The stakeholders are police, resident welfare associations, and the homeless people. The Kasions options available

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are-

1) Taking no action against the storm do homeles and trying to find theeres - This way I will be protecting sights of pomeles. As the law innocence unless proven guilty, it would not se sight to take action based on complaint. Secondly their record is also clean. provered this may not satisfy the rendent velfage associations could lead to tension area.

(2) Convincing the resident welfase association that full be conducted In this approach, the resident welfase associations can be satisfied and soot cause can be found out. This approach however may take the meanwhile if the

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1 The sest approach in my opinion would be to conduct an equity as well as putting few policemen in the area particularly during the night so that such incidents do not repeat and culpsids can be booked

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## VISION IASTM

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You are a final-year engineering student, studying in a reputed engineering college of India. Campus placements are going on in your college and most of your friends have already been placed in reputed multi-national companies.

You have appeared in selection tests for many companies but have failed to clear any of them. The placement season is drawing to a close. You have taken a student loan to pay for the college tuition fees. Your parents have high hopes from you and placement in a good MNC is very important for your future.

Some of your friends have offered to help you to cheat in the next selection test. Many of them have themselves cleared their tests by cheating and now have job offers from big MNCs. You have never cheated in any exam in your whole student life. But the present situation is making you indecisive.

(a) What are the options available to you?

20 (b) Evaluate each option and suggest the best course of action? आप भारत के एक प्रतिष्ठित अभियांत्रिकी कॉलेज में अंतिम वर्ष के छात्र हैं। आपके कॉलेज में कैंपस प्लेसमेंट चल रहा है और आपके अधिकतर मित्र प्रतिष्ठित बहुराष्ट्रीय कंपनियों में नौकरी पा चके हैं।

आप कई कंपनियों की चयन परीक्षा में पेश हुए, पर किसी में सफलता नहीं पा सके। प्लेसमेंट सीजन सामप्त होने को है। आपने कॉलेज ट्यूशन फीस के लिए एक छात्र ऋण लिया हुआ है। आपके माता-पिता को आपसे काफी उम्मीदें हैं और आपके भविष्य के लिए अच्छी बहुराष्ट्रीय कंपनी में नौकरी पाना अतिआवश्यक है।

आपके कुछ मित्रों ने अगली परीक्षा में आपको नकल कराने का प्रस्ताव रखा है। उनमें से कइयों ने स्वयं भी नकल कर अपनी परीक्षाएं पास की हैं और अब उनके पास बड़ी बहुराष्ट्रीय कंपनियों के जॉब ऑफर उनके पास हैं। आपने अपने छात्र जीवन के दौरान किसी भी परीक्षा में नकल नही किया। लेकिन वर्तमान परिस्थिति ने आपको अनिर्णय की स्थिति में डाल दिया है।

- (क) आपके पास क्या विकल्प उपलब्ध हैं?
- (ख) प्रत्येक विकल्प का मूल्यांकन करें व कार्रवाई की सही योजना प्रस्तुत करें।

In this situation the dilemma is whether to use this cheating to achieve short term goal of follow principle of honesty. The stateholders are myself, my friends, the company wono is recruit and general public and their faith

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The vasious course of action are-1 To ignore the advice of the In this way, be following honesty. Though short term 9 may end up losing that job but that will be good for me in long term. will keep naintain faith in the enamination system.

2 complain against the friends who have cheated - In this way 9 may get appreciation from the authorities. However it will against promise keeping and violate the pust of my friends. However it is my duty protect my friends from doing the bad thing.

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3) Will convince the friends not to cheal themselves way 9 may or may not get the job. 9 will have problems repaying the loan. However 9 will be following my duty towards truthtelling/honesty and towards my friends as well. As brandhigi Six said, " Hate the sin not sinnel" I will be protecting my friends from cheating. The third option in my opinion is the correct one.

9 have sevel cheated and thus 9 will by not cheating keep a good example for myself. Also something which we will feel embarassed about should not be done.

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